

Appendix 2

Capital Prioritisation - Estates

Deliverable in 2019/20

Risk ID	Title	Risk Type	Manager	Risk lead	Risk level (current)	Rating (current)	Action ID	Weakness/Gap in Control	Mitigation plan	Priority	Cap Prior Score	Likelihood	Impact	Risk (Likelihood x Impact)	Proximity	Deliverability (1= Low to 5= High)	Total Score (Risk x Prox x Deliv)	Site	Specialty	Action lead	Capital / Revenue	Plan 2019/20 (£K)	Priority Rating Scores 1- 5				
																							Quality improvement rating	Performance improvement rating	Access improvement rating	Finance improvement rating	Total
3720	Critical failure of the electrical infrastructure (corporate)	Service disruption	Boocock, Paul	Farrah, Chris	High risk	12	3539	Currently one generator provides backup power to ITU (and Endoscopy and Medical air plant) at Pilgrim Hospital during a power cut. Current generator was second hand when installed 4 years ago and has failed previously on start-up. There is the capability on other generators serving critical areas to switch in another generator onto the circuit should one fail but not in this case.	Option to hire a 2nd generator at approximately £750 per week until a permanent solution is found. A back up generator is required.	1. Critical priority risk mitigation	RR	5	5	25	5	5	625	PHB	Estates	Royales, Fred	CAP	£ 150.0	5	3	5	3	16
4403	Compliance with electrical safety regulations & standards (corporate)	Reputation / compliance	Boocock, Paul	Farrah, Chris	High risk	12	3545	Electrical Installation 2nd Floor Maternity Wing: Wiring is 45 years old, conduits corroded; Accessories 45 years old and does not comply with IEE Regulations. Nurse call system is defective and obsolete.	Ad-hoc repairs and defects in electrical installation within the Maternity Wing at LCH reported through Estates Helpdesk. Action required: rewire 2nd Floor - area to be vacated to facilitate works.	1. Critical priority risk mitigation	RR	5	5	25	5	5	625	LCH	Estates	Graham, Mr Mark	CAP	£ 500.0	5	5	5	5	20
4397	Exposure to asbestos (corporate)	Harm (physical or psychological)	Boocock, Paul	Farrah, Chris	High risk	12	3234	Areas of the LCH site contaminated with asbestos: • West Wing Subways and Undercrofts - areas beneath Blocks 61, 62 and Trust HQ are contaminated with asbestos debris; Also, pipework within subways and undercrofts has asbestos residues beneath lagging and gaskets. Areas sealed off to prevent access and contamination of asbestos free areas • Between Pipe Lagging and in Pipe Gaskets Within West Wing Subway • Ceiling voids and pipe boxings within Maternity	Carry out asbestos removal and environmental clean in affected areas at LCH.	1. Critical priority risk mitigation	RR	4	5	20	5	5	500	LCH	Estates	Graham, Mr Mark	CAP	£ 950.0	5	5	5	5	20
							3235	Areas of the GDH site contaminated with asbestos: • Within the ceiling voids of the Maternity Tower Block • Packing on Facia boards in Main duct Area disintegrated due to weather and a potential for fibres release • Tower Block - Ground Floor; 1st Floor; 2nd Floor has been removed 3rd floor (partial removal) • Roof voids in Block A front of hospital	Carry out asbestos removal and environmental clean in affected areas at GDH.	1. Critical priority risk mitigation	RR	4	5	20	5	5	500	GDH	Estates	Harrison, Nick	CAP	£ 750.0	5	5	5	5	20
							3236	Areas of the PHB site contaminated with asbestos: • Maternity building, in the ceiling voids on pipework in plant rooms sprayed on support beams, risers	Carry out asbestos removal and environmental clean in affected areas at PHB.	1. Critical priority risk mitigation	RR	4	5	20	5	5	500	PHB	Estates	Royales, Fred	CAP	£ 500.0	5	5	5	5	20
																					£ 2,850.0						