

United Lincolnshire Hospitals

NHS Trust

To:	Trust Board
From:	John Barber, Interim Director of Finance & Corporate Affairs
Date:	5 July 2016

Title:	2016/17 Financial Position to Month 2										
Author/Responsible Director:	Neil Morton, Interim Deputy Director of Finance / John Barber, Interim Director of Finance & Corporate Affairs										
Purpose of the Report:	To provide the Board with an update on the Trust's financial position as at the end of May 2016										
The Report is provided to the Board for:	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="border: 1px solid black; padding: 5px; width: 30%;">Information</td> <td style="border: 1px solid black; text-align: center; width: 10%;">✓</td> <td style="border: 1px solid black; padding: 5px; width: 30%;">Assurance</td> <td style="border: 1px solid black; text-align: center; width: 10%;">✓</td> </tr> <tr> <td style="border: 1px solid black; padding: 5px;">Discussion</td> <td style="border: 1px solid black; text-align: center;">✓</td> <td style="border: 1px solid black; padding: 5px;">Decision</td> <td style="border: 1px solid black;"></td> </tr> </table>			Information	✓	Assurance	✓	Discussion	✓	Decision	
Information	✓	Assurance	✓								
Discussion	✓	Decision									
Summary/Key Points:	<ul style="list-style-type: none"> The Trust has an agreed control total deficit of £47.9m for 2016/17. The Month 2 position is a deficit of £4.0m, leading to a year to date deficit position of £8.0m. Compared to plan the Month 2 position gives a favorable variance of c. £0.4m. 										
Recommendations:	<p>The Board are asked to:</p> <ul style="list-style-type: none"> Note the Month 2 financial position and performance against the key financial duties. Discuss the key risks and agree what further action is required to mitigate the risks. 										
Strategic Risk Register	Performance KPIs year to date										
Resource Implications (eg Financial, HR)											
Assurance Implications											
Patient and Public Involvement (PPI) Implications											
Equality Impact											
Information exempt from Disclosure											
Requirement for further review?											

1. Introduction

1.1. The purpose of this report is to provide the Board with an update on performance against the Trust's key financial duties as follows:

- Delivery against the planned Deficit
- Achieving the External Financial Limit (EFL)
- Achieving the Capital Resource Limit (CRL)

1.2. The report also provides further commentary on the year-end forecast based on the Month 2 results, key risks and the main financial statements.

2. Key Financial Duties

Financial Duty	Annual Plan £m	YTD Plan £m	YTD Actual £m	Forecast Outturn £m	RAG
Delivering the Planned Deficit	(47.9)	(8.4)	(8.0)	(47.9)	G
Achieving the EFL	54.0	-	-	54.0	G
Achieving the Capital Resource Limit	17.6*	3.1	0.9	17.6	G

*The total 2016/17 capital programme is £19.6m, however this is inclusive of the sale proceeds from the Welland Hospital site, which to be compliant with TDA guidance cannot be committed until the sale is completed.

3. Year to Date Financial Position and Month 2 Results

3.1. The Month 2 results and year-to-date Income and Expenditure performance are provided in Appendix 1 and summarised in the table below

Table 1:- Summary Income and Expenditure Position

	May 2016			April 2016 to May 2016		
	Plan	Actual	Surplus (Deficit)	Plan	Actual	Surplus (Deficit)
	£m	£m	£m	£m	£m	£m
Income	37.0	37.0	(0.0)	74.3	73.5	(0.8)
Expenditure	(39.9)	(39.8)	0.1	(79.8)	(78.9)	0.9
EBITA	(2.9)	(2.8)	0.1	(5.5)	(5.4)	0.1
Net Interest	(0.1)	(0.1)	(0.0)	(0.2)	(0.3)	(0.0)
Depreciation	(1.0)	(0.9)	0.1	(2.0)	(1.8)	0.2
PDC Dividend Payable	(0.4)	(0.3)	0.1	(0.7)	(0.6)	0.1
Net Deficit	(4.3)	(4.1)	0.3	(8.4)	(8.1)	0.3

Net Deficit adjusted for impairment & impact of donated / govt granted assets	(4.3)	(4.0)	0.3	(8.4)	(8.0)	0.4
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3.2. The Trust is reporting:

- A deficit at the end of Month 2 (May 2016) of £8.0m, which is £0.4m favorable to the planned year to date deficit of £8.4m.

3.3. The main reasons for the variance to plan are as follows:

- NHS Patient Care Income initially £815k below target, mainly as a result of underperformance on inpatient activity, but then offset by the release of £340k from contingency in month 1 to bring to £475k below target.
- Other Operating Revenue and Government granted/donated Income £353k below target. An element of this relates to Income efficiency schemes included in the plan that have not yet delivered. There is a compensating reduction in expenditure that offsets the reduced income levels.
- Pay Expenditure and Non Pay Expenditure overall £910k below plan reflecting reduced activity, in part resulting from the Junior Doctors strike, Norovirus outbreak and Grantham fire in April.

Income Summary

3.4. Appendix 2 provides Income and Activity by point of delivery and CCG and is summarised in table 2 below:-

Table 2:- Summary Income and Activity Position by point of delivery

Table 2

	YTD £000s Plan	YTD £000s Actual	YTD £000s Var	YTD £ % Var	YTD Activity Plan	YTD Activity Actual	YTD Activity Var	YTD Activity % Var
AandE	3,125.6	3,269.3	143.7	5%	26,030	26,992	962	4%
Inpatients	31,829.8	30,243.2	- 1,586.6	-5%	25,104	24,217	- 887	-4%
Outpatients	11,672.1	12,240.9	568.8	5%	110,293	114,923	4,630	4%
Critical Care	2,405.0	2,328.1	- 76.9	-3%	2,917	2,869	- 49	-2%
Maternity	1,776.4	1,538.9	- 237.6	-13%	2,212	1,811	- 401	-18%
Non PbR	6,801.6	7,380.1	578.5	9%				
Passthrough	5,651.3	5,555.0	- 96.3	-2%				
Income from activity before adjustments	63,261.8	62,555.4	- 706.4	-1%				
Penalty	-	50.8	- 7.2	43.6	-86%			
30 day Readmissions	-	552.4	- 552.4	-	0%			
MRET	-	443.7	- 421.5	22.2	-5%			
CQUIN	1,353.7	1,223.6	- 130.1	-10%				
Systems Resilience	-	-	-					
Additional Items	-	-	-					
MRET Reinvestment	34.3	34.3	-	0%				
National Fines	-	-	44.4	44.4				
Contingency	-	340.3	340.3					
	63,602.9	63,128.1	- 474.8	-1%				

3.5. The key points to note are as follows:

- The year to date NHS patient care income was £475k below target. This is mainly as a result of reduced inpatient activity of £1,586k and maternity underperformance of £238k offset by the release of £340k from contingency.

- Activity over performance is mainly in relation to follow-ups £685k. It should be noted that the penalty in relation to over-performance above the contracted first to follow up ratio for specific specialties has been suspended for quarter 1 whilst clinical discussions take place. There is however a risk that fines will be imposed should these discussions not happen.
- Under performance on inpatient activity comprises elective spells -12%, day cases -7%, non-elective spells -1% and outpatient first attendances -2%.
- The Trust has accrued £44.4k for payment of national fines and £7.2k for local penalties although at the time of calculation this is an estimate as performance against some standards is measured in arrears and in some cases quarterly.
- The breakdown of Inpatient activity by specialty has been included in Appendix 2a. The headline financial variances where the specialty has an adverse variance of more than £50k are:
 - Daycases:
 - ENT -£57.8k: Lincoln -£36.8k, Boston -£18.9k
 - Medical Specialties -£134.9k : Lincoln -£97.3k and Boston -£31.5k
 - Trauma & Orthopaedics -£153.8k: Boston -£101.1k, Louth -£72.8k
 - Urology -£61.3k: all sites
 - Electives:
 - Medical Specialties -£131k: all sites
 - Surgical Specialties -£94k: Grantham -£52.2k, Lincoln -£39.9k
 - Trauma & Orthopaedics -£265.2k: Boston -£343.2k, Lincoln -£40.1k offset by Grantham +£90.9k
 - Women -£57.4k: Lincoln -£83.4k offset by Boston +£27.3k
 - Non electives:
 - Clinical Haematology -£65.5k: Lincoln -£47.8k
 - Medical Specialties -£634.2k: Lincoln -£865.3k, Grantham -£80.3k, offset by Boston +£313.1k
 - Trauma & Orthopaedics -£516.2k: Lincoln -£185.3k, Boston -£294.3k
- The breakdown of Outpatient activity by specialty has been included in Appendix 2b. The headline financial variances where the specialty has an adverse variance of more than £50k are:
 - Firsts:
 - Medical Specialties -£133.5k: Lincoln £115.9k
 - Trauma & Orthopaedics -£89.3k: all sites
 - Follow ups: no specialties have an adverse variance of more than £50k, however Medical Specialties and Trauma & Orthopaedics are

both over-performing in respect of follow ups; the slots could potentially be converted to new slots to reduce the underperformance in this area.

- It should be noted by the committee that this is the first time this level of detail has been reported. At future meetings, the report will look to include further explanation for the key variances and highlight the key drivers for the activity.

Fines and Penalties

3.6. A&E, RTT, Diagnostics, Cancer 62 day and ambulance fines are suspended due to the 'double jeopardy' implications of the Sustainability and Transformation Fund. Other fines accrued are shown in appendix 2.

MRET

3.7. Marginal Rate Emergency Threshold deductions of £421k have been accrued as a result of increased emergency admissions over the baseline threshold, of which £34k has been reinvested by Specialised Commissioning.

CQUIN

3.8. CQUIN is measured on a quarterly basis; however at this stage the Trust has assumed 90% achievement against schemes.

Pay Expenditure Summary

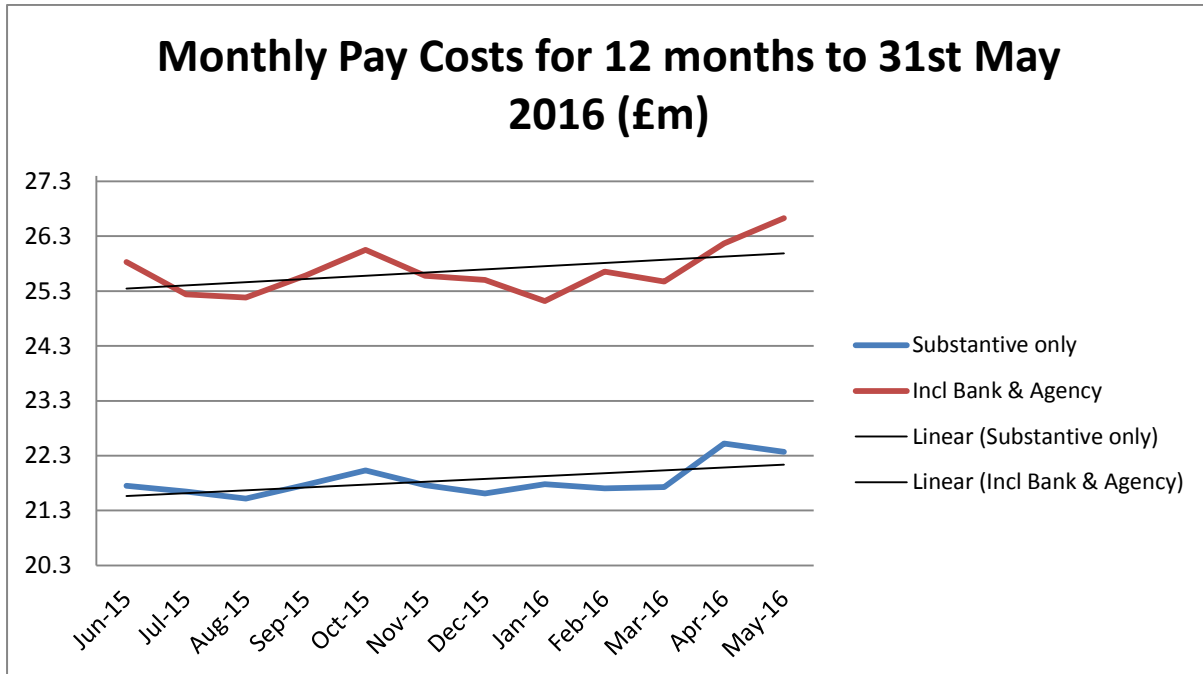
3.9. Main points to note are as follows:-

- Pay expenditure in May was £80k above plan.
- The May pay position has increased by £0.5m month on month. The increase is across all types of pay budgets, with the largest increase being within medical and consultants, which has increased by £0.2m and non-clinical which has increased by £0.1m.

The non-clinical expenditure is still below budget by £0.2m year to date. This is mainly due to vacancies held within the two months, for which recruitment is underway.

- The pay position also includes an under spend of £83k in relation to Medical staffing, of which the majority is within non-consultant grades. The majority of the under spend relates to April, when the Trust had less call on locum cover as substantive staff took less annual leave in April.
- Whilst expenditure on Nursing & Midwifery staffing exceeded budgets by £179k, it should be noted that no funding has been released with regards to either escalation beds or A&E nurse staffing, and these were estimated to be

£366k. This reserve is reported as part of the non-pay budget until such point that it is formally allocated. The budgets are planned to be released for these elements during June so the quarter 1 position will reflect a corrected position.

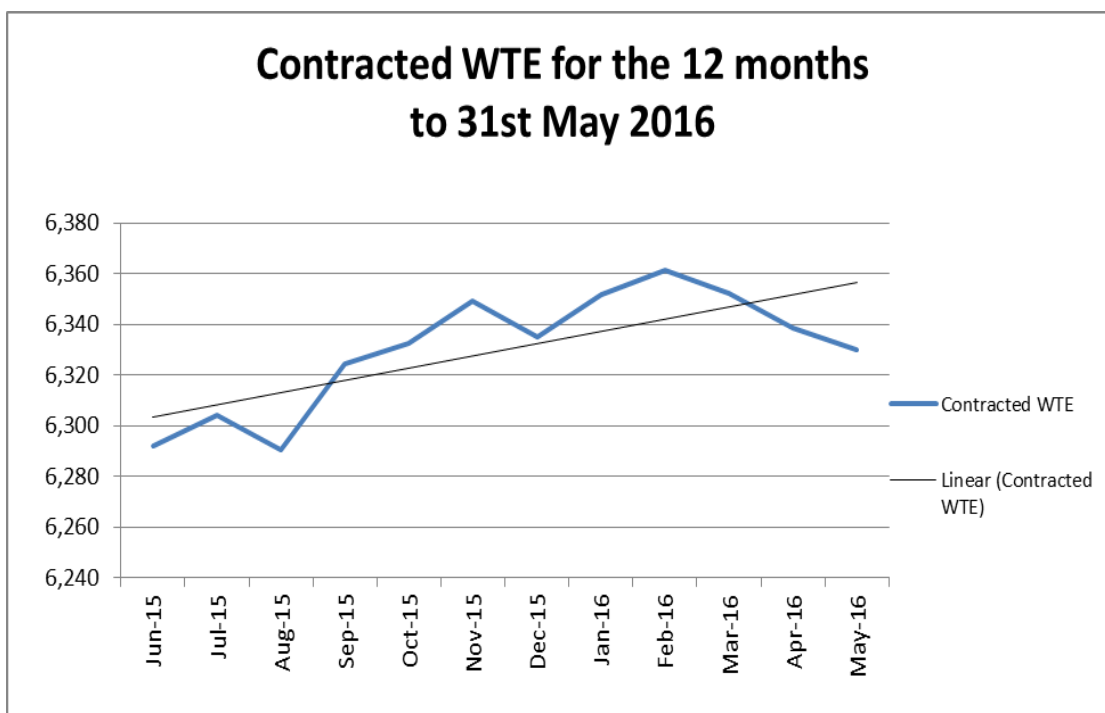


3.10. In 2016/17, the Trust is being measured on agency expenditure against a ceiling of £21m. The Trust has a planned trajectory for the expenditure and plans are in place to meet those trajectories. Year to date performance against this trajectory is shown in the table below.

As at end May 16	Nursing	Medical	STT	Other	Total
Profile £'000	1,822	2,772	274	276	5,144
Actual £'000	1,942	2,421	222	205	4,790
Variance £'000	-120	351	52	71	354
Variance %	-6.56%	12.68%	18.89%	25.77%	6.88%

3.11. The internal plan assumes a reduction in monthly nursing agency expenditure will be achieved following the graduate nurse intake in August and overseas recruitment planned for October and January. The biggest risk to delivery within the Agency ceiling is in relation to Nursing and Medical Staffing. Whilst there are plans in place to reduce the reliance on Medical agency, the Trust is looking to improve performance in other staff categories to mitigate this risk.

3.12. Contracted WTE numbers have increased in total terms over the last twelve months: 6,299 in May 2015 compared to 6,330 in May 2016. Contracted WTE numbers, though, have now fallen every month since February.



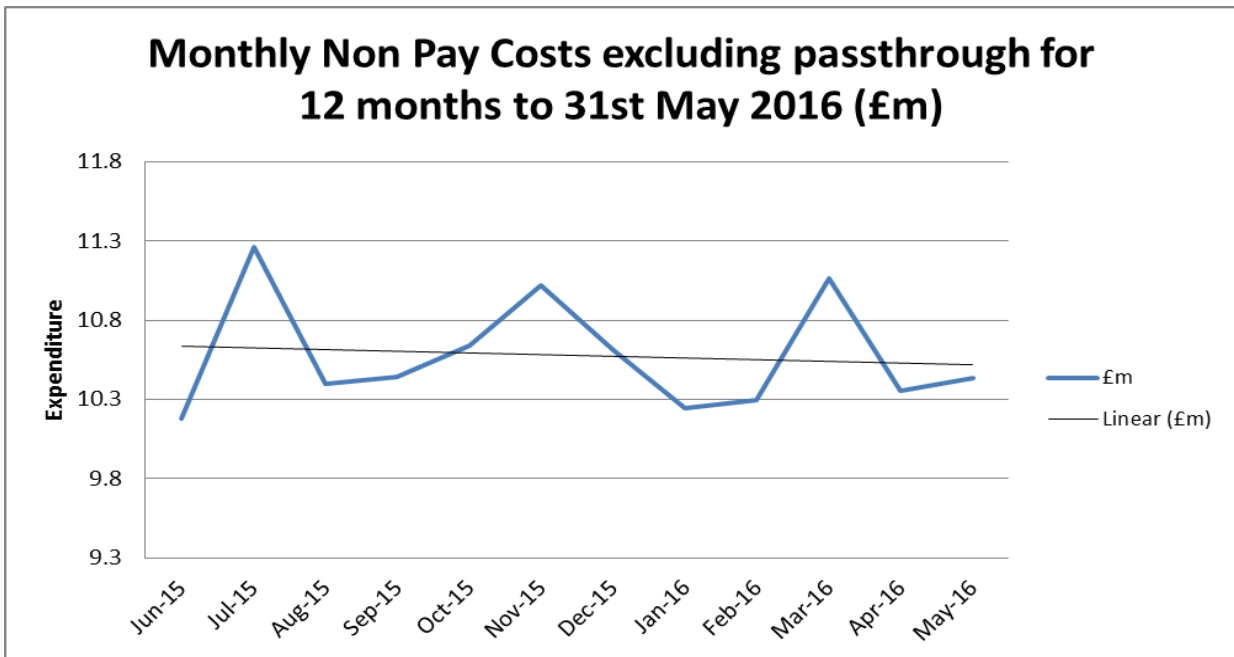
3.13. It is noted, though, that whilst contracted WTE numbers have increased by 31 between May 2015 and May 2016, much of this increase can be attributed to the growth in Non-Clinical staffing.

Category	May	Aug	Nov	Feb	May	Movement May - May
Consultants	305	310	310	310	306	1
Medical Staff	503	491	496	486	476	-27
Other Support Staff	753	765	756	757	751	-2
Scientific, Therapeutic & Technical	904	906	912	923	916	12
Non Clinical	1,086	1,101	1,101	1,113	1,118	32
Nurses & Midwives	2,748	2,718	2,774	2,774	2,763	15
Total	6,299	6,291	6,349	6,361	6,330	31

Non Pay Expenditure Summary

3.14. Main point to note is as follows:-

- Non Pay is £991k below plan



3.15. The Non Pay under spend mainly relates to clinical supplies and services. These costs generally flex with activity and income so the reduction in income has been compensated by this corresponding drop in non-pay.

Risk Mitigation(Contingency)

3.16. The Trust’s financial framework for 2016/17 allows for an element of risk mitigation/contingency, in addition to a strategic change reserve, providing the plan is delivered, in particular the annual efficiency programme.

As reported at Month 1, £340k was released from the contingency to offset the effect, on income, of issues beyond the Trust’s control i.e. fire at Grantham, Junior Doctors strikes and Norovirus.

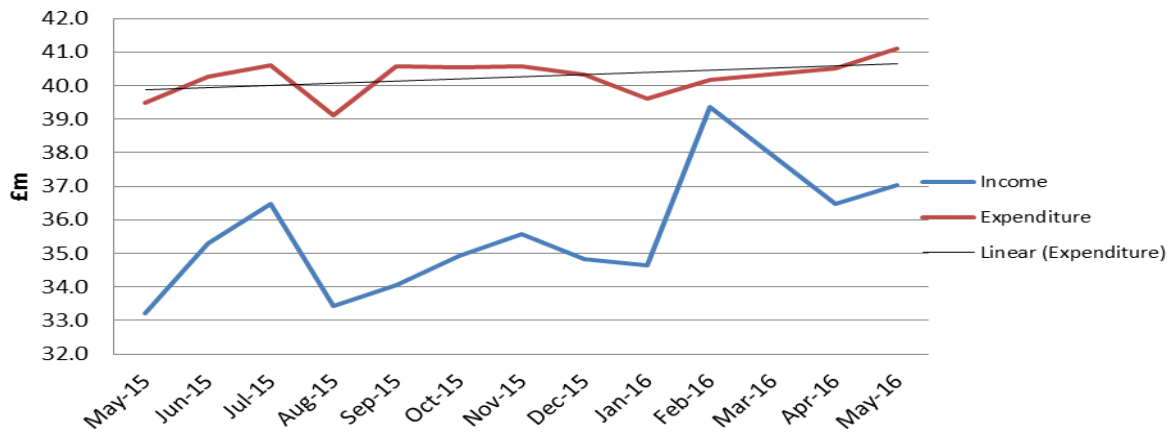
4. Forecast Income and Expenditure

4.1. The Trust is currently forecasting to achieve its planned deficit of £47.9m.

4.2. It is noted that the financial plan in 2016/17 includes Sustainability & Transformation Funding support of £16.1m and that this income has been profiled in equal twelfths within both the financial plan and within the actual reported Month 2 position.

4.3. The monthly Income and Expenditure position for the twelve months to 31st May 2016 is as follows:

Monthly Income & Expenditure report for 12 months to 30st May 2016



5. Risks

5.1. There are risks outside of the forecast position as follows:-

- **Delivery of the activity plan**
The main risk is around the delivery of the contracted activity, whilst staying within the budget envelope. This will require the Trust to deliver the plan of elective work and keep a tight rein on the cost base.
- **Liquidity**
It is anticipated within the 2016/17 financial plan that cash support in the form of a loan for £47.9m will be required. The Trust also has access to a working capital facility, and has the ability to draw down cash support each month, in line with the planned monthly deficit (adjusted for the STP funding profile).

The process for applying for a loan in 2016/17 has not yet been communicated to Trusts.

The Trust financial and cash plan leaves little room for flexibility, therefore deterioration in the Trust's revenue position against plan will impact upon liquidity and ultimately upon the ability to pay suppliers within term.

- **Unforeseen events**
The Trust has limited contingency and balance sheet flexibility for unforeseen financial pressures and as such any risks above the contingency will impact on the bottom line position. In April, the Trust had the impact of the 2 two-day junior doctors' strikes, the fire at Grantham and an outbreak of Norovirus, which all impacted on the number of patients treated and therefore the income.

- **Delivery of the efficiency programme**
The Trust plan assumes delivery of the £19m efficiency programme. Any risk around delivery of the programme will impact on the Trust's ability to deliver the annual control total deficit of £47.9m.
- **CQUIN**
90% achievement against all schemes is assumed but achievement levels have not yet been assessed.
- **Increased Fines and Penalties**
Deterioration in performance will result in additional fines and penalties. The local penalty in respect of first to follow up rates has been suspended for quarter 1, but if clinical discussions do not take place can be retrospectively enforced back to the first of April. The meetings have not yet been set up by Commissioners.
- **Remedial Action Plans (Constitutional Standards) remain for those areas not covered by the STF which, if not resolved, could have financial consequences.**
- **Activity information is not available at month end in respect of excess bed days, maternity, non-PbR so month 1 delivery has been assumed to be indicative of month 2 activity. In respect of BADS/BADS+ and readmission plan has been assumed.**

6. Balance Sheet

6.1. The Statement of Financial Position is provided in Appendix 3.

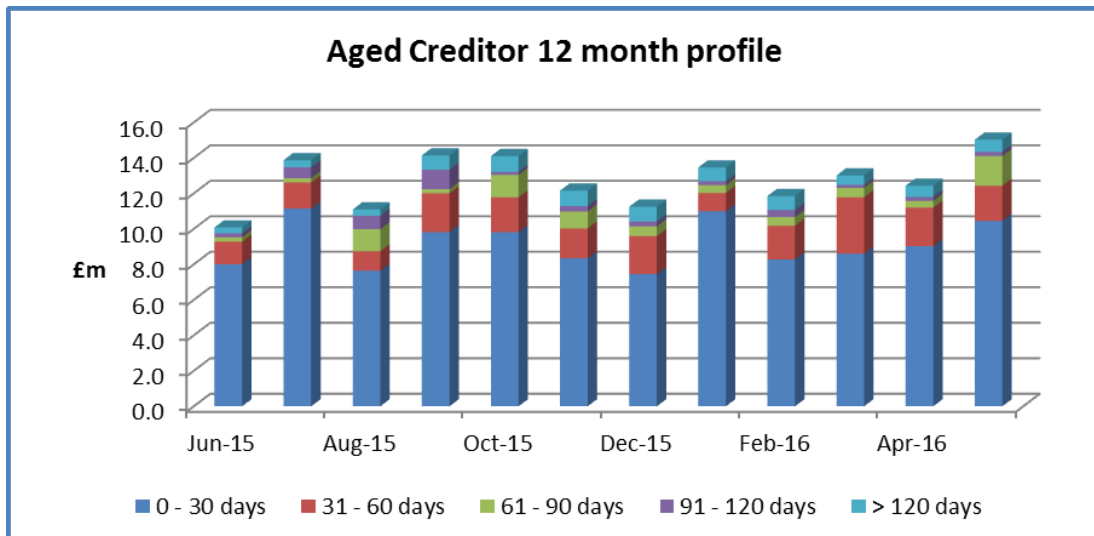
6.2. Creditors

As well as the key financial duties, a subsidiary duty is to ensure supplier invoices are paid within 30 days – the Better Payment Practice Code (BPPC).

The year to date and May 2016 performance are shown in the following table:

2016/ 17 Year to date	NHS		Non-NHS	
	By volume Number	By Value £000s	By volume Number	By Value £000s
Total bills paid in the year	387	4,808	19,881	27,563
Total bills paid within target	321	3,729	17,729	23,975
% of bills paid within target YTD	82.95%	77.56%	89.18%	86.98%
% of bills paid within May 2016	84.17%	30.38%	90.27%	89.11%

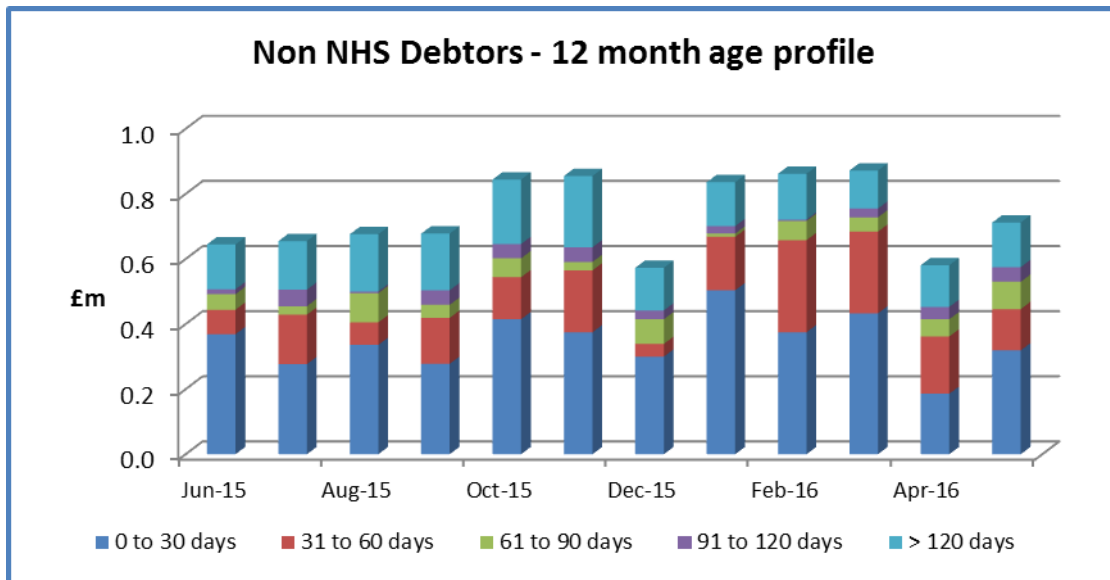
6.3. The aged creditor profile for the last 12 months is shown in the following table.



6.4. Creditors exceeding 90 days were £0.9m, of this £0.5m relates to just one supplier, Peterborough and Stamford Hospitals. Payment on this debt has been held due to the Trust not having sufficient data to enable the charge to be agreed.

6.5. **Debtors**

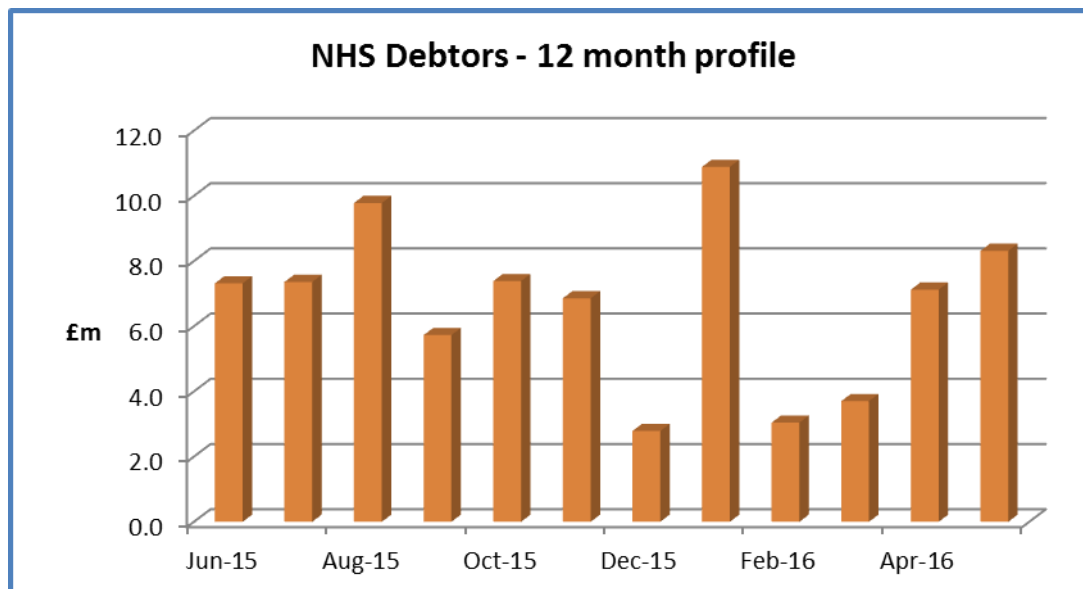
6.6. The level on Non-NHS debt has fluctuated across the year as shown in the following table.



6.7. The overall level of non-NHS debt at Month 2 was £0.7m; of this, excluding those on instalment plans or referred to the Trust debt collection agency, £0.1m is aged over 90 days.

6.8. The Trust reviews the aged debt each month and makes provision against invoiced debt which may not be recoverable. In addition a quarterly exercise is carried out to write off debt considered irrecoverable.

6.9. The level of NHS debt over the last 12 months is shown in the table below.



6.10. NHS Debt invoiced at the end of Month 2 is £8.3m. This is split between CCGs, Trusts and other customers as shown below.

	0 - 30 days	31 - 60 days	61 - 90 days	91 - 120 days	120 + days	Grand Total
CCGs - Lincolnshire	951	2,576	19	25	61	3,632
CCGs - Other	231	206	71	54	187	749
Trusts - Lincolnshire	220	224	135	121	131	831
Trusts - Other	239	298	101	23	158	819
Other NHS	2,236	511	110	(44)	(532)	2,281
Total	3,877	3,815	436	179	5	8,312

6.11. Of the debt 47% relates to invoices raised in May which are not yet due.

7. Cash Flow Forecast

7.1. The detail of the Trust's cash flow position is captured within a separate 'Cash Report', to be discussed as a separate agenda item. The Trust ended May 2016 with a balance of £2.9m after drawing down £5.6m in month against the revolving working capital facility.

7.2. The Trust has drawn £30.4m against the current RWCF limit of £30.6m.

8. Capital

- 8.1. Appendix 4 presents the 2016/17 approved capital programme with the spend incurred in month 2 by scheme.
- 8.2. Key deliverables are; the Backlog Maintenance and site upgrade programme of £6.1m, Medical Devices replacement £5.1m, investments in IT developments of £3.6m, the final year of the 3 year Linac replacement programme of £2.1m, with the balance attributable to minor works and service developments.
- 8.3. The Capital group is working to ensure delivery of the Capital programme (£19.6m). The spend to date of £0.9m is £2.2m behind the plan as at May 2016, however this is primarily due to slippage on delivery of IT and Estates schemes that will deliver in year. Furthermore the capital programme has commitments to date of £2.5m in addition to the £0.9m spend. It is also worth noting that at this stage in 2015/16 the reported spend to date was £0.1k.

9. Capital Resource and External Financing Limits

- 9.1. The Trust has received initial notification of the Capital Resource (CRL) and External Financing Limits (EFL) for 2016/17 through the M2 Financial Monitoring Returns to NHSI. At this stage however the limits exclude the external financing anticipated within the financial plan.
- 9.2. The following two tables set out the current CRL and EFL along with anticipated future adjustments.

Performance against Capital Resource Limit (CRL) Target	Forecast £000s	External Financing Limit Target (EFL)	Forecast £000s
Initial CRL - notified M2	12,751	Initial EFL - notified M2	6
Future anticipated adjustments		Future anticipated adjustments	
Prior year capital cash underspends b'f	(200)	Prior year capital cash underspends b'f	(200)
PDC Capital Cash re 15/16 Cap to Rev Tfr	5,000	PDC Capital Cash re 15/16 Cap to Rev Tfr	5,000
		Interim revenue support loan	47,900
		Net increase in RWCF	1,451
		Salix Loan repayment	(119)
Anticipated CRL	17,551	Anticipated EFL	54,038
Forecast Capital expenditure	19,671		
Less Capital funded via Charitable Donations	(120)		
Less Net book value of disposed assets	(2,000)		
Charge against CRL	17,551		
Over / (Under) shoot against CRL target	0		

9.3. In order to achieve the EFL target the Trust must ensure a cash balance of no less than £1.179m is held at 31 March 2017.

10. Conclusions

10.1. The Trust is currently forecasting to deliver its control deficit of £47.9m.

10.2. The key risks are in achieving the efficiency programme and the contracted activity plan for the year together with delivery of the expenditure budgets to achieve the activity.

11. Recommendations

11.1. To note the Month 2 financial performance.

11.2. To note the performance against the key financial duties.

11.3. To discuss the key risks in (Para 5) and agree what further action is required to mitigate the risks.

John Barber
Interim Director of Finance

Appendix 1

Income and Expenditure performance

Financial Performance - May 2016

Trading Position

2 months ending 31 May 2016

2015-16 Year end		2016-17 Annual FIMS Plan	2016-17 Annual Internal Plan	Year to Date		
				Internal Plan	Actual	Surplus/ (Deficit)
£k		£k	£k	£k	£k	
	Income					
386,840	Revenue from Patient Care Activities	384,250	384,250	63,595	63,128	(467)
36,450	Other Operating Revenue	64,248	64,248	10,708	10,375	(333)
138	Receipt of govt granted /donated	120	120	20	0	(20)
423,428	Total Income	448,618	448,618	74,323	73,503	(820)
	Expenditure					
(305,876)	Pay	(313,198)	(313,198)	(52,618)	(52,699)	(80)
(157,204)	Non Pay	(164,933)	(164,933)	(27,199)	(26,208)	991
(463,080)	Total Expenditure	(478,130)	(478,130)	(79,817)	(78,907)	910
	Earnings before interest,tax,depreciation and					
(39,652)	Profit/Loss(-) on disposals	(29,512)	(29,512)	(5,494)	(5,404)	90
(50)	Profit/Loss(-) on disposals	0	0	0	7	7
(11,448)	Depreciation	(12,870)	(12,870)	(2,022)	(1,831)	191
(8,557)	Impairment	0	0	0	0	0
(5,258)	PDC Dividend	(4,266)	(4,266)	(704)	(611)	93
70	Interest Receivable	42	42	6	11	5
(905)	Other interest payable	(1,627)	(1,627)	(228)	(277)	(49)
(65,800)	Surplus / (Deficit) for period	(48,233)	(48,233)	(8,442)	(8,104)	338
(15.5)%	Net Margin	(10.8)%	(10.8)%	(11.4)%	(11.0)%	0.3%
	Surplus / (Deficit) adjusted for impairment & impact of donated / govt granted assets					
(56,917)	Surplus / (Deficit) adjusted for impairment & impact of donated / govt granted assets	(47,903)	(47,903)	(8,390)	(8,035)	355

Appendix 2 Income and Activity

Contract and non-contract income from activity

Appendix 2

By Point of Delivery

	YTD £000s Plan	YTD £000s Actual	YTD £000s Var	YTD £ % Var	YTD Activity Plan	YTD Activity Actual	YTD Activity Var	YTD Activity % Var
Accident & Emergency	3,125.6	3,269.3	143.7	5%	26,030.3	26,992.0	961.7	4%
Daycases	5,727.9	5,308.6	-419.3	-7%	10,358.1	10,210.0	-148.1	-1%
Elective Spells	4,865.3	4,280.6	-584.7	-12%	2,065.3	1,804.0	-261.3	-13%
Non Elective Spells	19,858.2	19,603.3	-254.9	-1%	12,681.0	12,203.0	-478.0	-4%
Elective Excess Bed Days	122.6	107.2	-15.4	-13%				
Non Elective Excess Bed Days	1,255.9	943.6	-312.3	-25%				
Outpatient Firsts	5,284.4	5,171.8	-112.6	-2%	36,961.3	35,509.1	-1,452.2	-4%
Outpatient Follow Ups	6,315.1	7,000.2	685.1	11%	69,414.6	76,100.4	6,685.8	10%
Outpatient Non Face to Face	72.5	68.9	-3.7	-5%	3,916.8	3,313.6	-603.2	-15%
Outpatient Virtual	0.0	-	-0.0	-	0.0	-	-0.0	-100%
Critical Care	2,405.0	2,328.1	-76.9	-3%	2,917.4	2,868.6	-48.8	-2%
Maternity	1,776.4	1,538.9	-237.6	-13%	2,212.0	1,810.9	-401.0	-18%
Non PbR	6,801.6	7,380.1	578.5	9%				
Passthrough	5,651.3	5,555.0	-96.3	-2%				
Penalty: 1st:FUP	-	43.6	43.6					
Penalty: BADS/BADS+ Penalty	-	7.2	7.2	0%				
30 day Readmissions	-	552.4	552.4	0%				
MRET	-	443.7	421.5	22.2	-5%			
CQUIN	1,353.7	1,223.6	-130.1	-10%				
Systems Resilience	-	-	-					
Additional Items	-	-	-					
MRET Reinvestment	34.3	34.3	-	0%				
National Fines	-	-	44.4	44.4				
Contingency	-	340.3	340.3					
	63,602.9	63,128.1	-474.8	-1%				

Penalties

National	£000s
Cancer	- 31.9
Infection Control	-
Mixed Sex	- 0.5
Cancelled operations	- 12.0
Duty of Candour	-
Never events	-
Publish formulary	-
VTE	-
Valid NHS number	-
Valid NHS number	-
Information Breach	-
Information DQIP agreement	-
RAP agreement	-
RAP breach	-
	- 44.4

Appendix 2a – Inpatients

Year to Date Headlines by POD

Surgical Specialties: General, Breast, Colorectal, Hepatobiliary & Pancreatic, Vascular, Neurosurgery, Plastics, Cardiothoracic, Paediatric Surgery and Anaesthetics

Medical Specialties: A&E inpatients, General Medicine, Gastroenterology, Endocrinology, Diabetic Medicine, Cardiology (including paed), TIA, Respiratory, Geriatrics

Paediatric Specialties: All paediatric specialities including Acute Paediatrics, Community Paediatrics, Well Babies and Neonatology

Women Specialties: Gynaecology, Obstetrics, Midwifery

Tolerance	Green	Amber	Red
Income	0 & >0	<0 to - 5k	< - 5k

		Activity			£000s			Analysis of Var by site £000				
Summary POD	Speciality Group	Plan	Actual	Var	Plan	Actual	£000 V	GK	LC	PH	CL	Other
DC Spells	Clinical Haematology	879.4	1,210.0	330.6	226.5	279.4	52.8	(0.9)	30.8	22.9	0.0	(0.0)
DC Spells	Critical Care Medicine	0.5	6.0	5.5	0.3	3.4	3.1	3.1	0.0	0.0	0.0	0.0
DC Spells	Dermatology	220.4	256.0	35.6	145.1	171.5	26.4	0.0	15.9	10.5	0.0	(0.0)
DC Spells	ENT	246.5	200.0	(46.5)	247.2	189.4	(57.8)	(2.1)	(36.8)	(18.9)	0.0	0.0
DC Spells	Interventional Radiology & Diagnostics	84.6	101.0	16.4	92.7	119.2	26.5	0.0	8.8	17.7	0.0	(0.0)
DC Spells	Medical Specialties	1,918.2	1,728.0	(190.2)	986.0	851.0	(134.9)	(5.4)	(97.3)	(31.5)	(0.7)	0.0
DC Spells	Nephrology	55.2	25.0	(30.2)	21.5	7.1	(14.4)	0.0	(14.4)	0.0	0.0	0.0
DC Spells	Neurology	125.6	122.0	(3.6)	50.1	48.4	(1.7)	0.0	(1.7)	0.0	0.0	0.0
DC Spells	Oncology	1,784.3	1,760.0	(24.3)	249.4	218.3	(31.0)	(0.2)	(17.7)	(13.2)	0.0	0.0
DC Spells	Ophthalmology	966.7	924.0	(42.7)	712.7	679.0	(33.7)	1.5	(30.7)	(2.0)	1.7	(4.2)
DC Spells	Oral, Orthodontics, Max Facs specialities	433.9	390.0	(43.9)	243.7	216.7	(26.9)	1.9	(9.0)	(16.6)	(3.3)	(0.0)
DC Spells	Paediatric Specialties	15.4	20.0	4.6	11.7	15.8	4.1	0.0	(0.0)	4.1	0.0	(0.0)
DC Spells	Pain Management	602.2	568.0	(34.2)	349.2	327.6	(21.6)	2.5	(30.0)	(36.5)	42.4	(0.0)
DC Spells	Rheumatology	327.2	274.0	(53.2)	155.3	126.7	(28.6)	0.0	(28.6)	0.0	0.0	0.0
DC Spells	Surgical Specialties	1,280.0	1,371.0	91.0	839.1	885.3	46.2	(7.8)	(8.5)	101.1	(27.5)	(11.0)
DC Spells	Trauma & Orthopaedics	567.8	505.0	(62.8)	900.1	746.3	(153.8)	34.8	(16.9)	(101.1)	(72.8)	2.2
DC Spells	Urology	489.9	397.0	(92.9)	262.8	201.5	(61.3)	(9.4)	(29.3)	(16.8)	(5.9)	0.0
DC Spells	Women Specialties	360.4	353.0	(7.4)	234.5	221.9	(12.6)	(7.6)	9.9	(1.7)	(13.3)	(0.0)
DC Spells Total		10,358.1	10,210.0	(148.1)	5,727.9	5,308.6	(419.3)	10.3	(255.5)	(81.9)	(79.2)	(13.0)
EL Spells	Clinical Haematology	51.8	45.0	(6.8)	44.8	47.7	2.9	(0.6)	6.9	(3.4)	0.0	(0.0)
EL Spells	Critical Care Medicine	1.5	2.0	0.5	7.6	5.9	(1.7)	(1.7)	0.0	0.0	0.0	(0.0)
EL Spells	Dermatology	9.5	14.0	4.5	9.7	13.5	3.7	0.0	3.0	0.7	0.0	0.0
EL Spells	ENT	145.2	133.0	(12.2)	207.5	179.6	(27.9)	0.0	(8.4)	(20.4)	1.0	(0.0)
EL Spells	Interventional Radiology & Diagnostics	42.1	47.0	4.9	79.5	74.1	(5.4)	0.0	20.2	(25.6)	0.0	0.0
EL Spells	Medical Specialties	321.5	203.0	(118.5)	369.5	238.5	(131.0)	(5.5)	(87.9)	(37.7)	0.0	0.0
EL Spells	Nephrology	1.7	2.0	0.3	0.5	0.5	0.0	0.0	0.0	0.0	0.0	(0.0)
EL Spells	Neurology	3.3	2.0	(1.3)	1.4	0.8	(0.6)	0.0	(0.6)	0.0	0.0	(0.0)
EL Spells	Oncology	64.9	75.0	10.1	71.9	95.6	23.7	0.0	12.1	11.6	0.0	(0.0)
EL Spells	Ophthalmology	20.6	8.0	(12.6)	19.0	8.2	(10.9)	(0.9)	(8.5)	(1.9)	(0.1)	0.6
EL Spells	Oral, Orthodontics, Max Facs specialities	49.9	44.0	(5.9)	69.5	60.1	(9.4)	0.0	(8.7)	(0.1)	(0.5)	0.0
EL Spells	Paediatric Specialties	15.3	13.0	(2.3)	18.9	11.5	(7.4)	0.0	(4.4)	(3.0)	0.0	(0.0)
EL Spells	Pain Management	7.3	2.0	(5.3)	4.3	1.2	(3.1)	0.0	(2.8)	(0.0)	(0.3)	0.0
EL Spells	Rehabilitation	2.2	5.0	2.8	3.6	14.7	11.1	0.0	11.1	0.0	0.0	0.0
EL Spells	Rheumatology	6.3	5.0	(1.3)	3.1	2.4	(0.8)	0.0	(0.8)	0.0	0.0	0.0
EL Spells	Surgical Specialties	377.3	343.0	(34.3)	953.1	859.1	(94.0)	(52.2)	(39.9)	(6.8)	4.8	(0.0)
EL Spells	Trauma & Orthopaedics	494.4	436.0	(58.4)	2,258.8	1,993.6	(265.2)	90.9	(40.1)	(343.2)	27.2	(0.0)
EL Spells	Urology	246.2	244.0	(2.2)	387.8	376.4	(11.4)	(5.9)	16.6	(9.1)	(13.0)	(0.0)
EL Spells	Women Specialties	204.4	181.0	(23.4)	354.6	297.3	(57.4)	(1.9)	(83.4)	27.3	0.6	0.0
EL Spells Total		2,065.3	1,804.0	(261.3)	4,865.3	4,280.6	(584.7)	22.3	(215.6)	(411.6)	19.8	0.6
NEL Spells	Clinical Haematology	72.9	47.0	(25.9)	192.0	126.5	(65.5)	0.0	(47.8)	(17.7)	0.0	0.0
NEL Spells	Critical Care Medicine	31.7	37.0	5.3	62.4	77.1	14.7	14.5	(13.5)	13.7	0.0	0.0
NEL Spells	ENT	138.6	138.0	(0.6)	173.7	170.6	(3.1)	0.0	(2.7)	(0.4)	0.0	0.0
NEL Spells	Interventional Radiology & Diagnostics	0.4	0.0	(0.4)	0.6	0.0	(0.6)	0.0	(0.1)	(0.5)	0.0	0.0
NEL Spells	Medical Specialties	6,069.3	5,651.0	(418.3)	10,903.1	10,268.9	(634.2)	(80.3)	(865.3)	313.1	(1.8)	(0.0)
NEL Spells	Nephrology	15.1	20.0	4.9	41.1	54.9	13.8	0.0	13.8	0.0	0.0	0.0
NEL Spells	Neurology	0.0	0.0	(0.0)	(0.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
NEL Spells	Oncology	118.8	156.0	37.2	245.4	329.8	84.4	0.0	77.9	6.5	0.0	(0.0)
NEL Spells	Ophthalmology	14.4	12.0	(2.4)	23.7	15.1	(8.6)	0.0	(0.8)	(7.9)	0.0	0.0
NEL Spells	Oral, Orthodontics, Max Facs specialities	37.7	30.0	(7.7)	60.6	41.5	(19.1)	0.0	(19.1)	0.0	0.0	0.0
NEL Spells	Paediatric Specialties	1,841.4	1,911.0	69.6	793.0	1,068.7	275.7	(0.1)	189.9	86.0	0.0	0.0
NEL Spells	Rehabilitation	1.4	2.0	0.6	1.2	8.5	7.3	0.0	7.3	0.0	0.0	(0.0)
NEL Spells	Surgical Specialties	1,416.4	1,360.0	(56.4)	2,453.5	2,495.5	42.0	17.5	(66.3)	90.8	0.0	(0.0)
NEL Spells	Trauma & Orthopaedics	898.7	698.0	(200.7)	2,631.6	2,115.4	(516.2)	(27.3)	(185.3)	(294.3)	(9.3)	0.0
NEL Spells	Urology	200.0	182.0	(18.0)	248.5	230.0	(18.5)	0.0	(11.2)	(7.3)	0.0	0.0
NEL Spells	Women Specialties	1,824.2	1,959.0	134.8	2,027.8	2,600.6	572.9	(14.1)	114.5	472.5	0.0	(0.0)
NEL Spells Total		12,681.0	12,203.0	(478.0)	19,858.2	19,603.3	(254.9)	(89.8)	(808.5)	654.5	(11.1)	(0.0)

Appendix 2b – Outpatients

Year to Date Headlines by POD

Surgical Specialties: General, Breast, Colorectal, Hepatobiliary & Pancreatic, Vascular, Neurosurgery, Plastics, Cardiothoracic, Paediatric Surgery and Anaesthetics

Medical Specialties: A&E inpatients, General Medicine, Gastroenterology, Endocrinology, Diabetic Medicine, Cardiology (including paed), TIA, Respiratory, Geriatrics

Paediatric Specialties: All paediatric specialties including Acute Paediatrics, Community Paediatrics, Well Babies and Neonatology

Women Specialties: Gynaecology, Obstetrics, Midwifery

Tolerance	Green	Amber	Red
Income	0 & >0	<0 to - 5k	< - 5k

Analysis of Var by site £000

Summary POD	Speciality Group	Activity			£000s			Analysis of Var by site £000					
		Plan	Actual	Var	Plan	Actual	£000 V	GK	LC	PH	CL	Other	
DC Spells Total		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EL Spells Total		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
NEL Spells Total		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
OP 1st	Clinical Haematology	323.7	325.9	2.2	86.5	89.0	2.6	(2.8)	3.5	1.9	0.0	(0.0)	
OP 1st	Clinical Neurophysiology	687.3	700.3	12.9	132.2	134.6	2.4	0.0	2.4	0.0	0.0	(0.0)	
OP 1st	Dermatology	1,590.7	1,771.6	180.9	181.5	206.9	25.4	(1.5)	4.9	15.9	2.0	4.1	
OP 1st	ENT	2,470.9	2,263.2	(207.7)	267.1	243.4	(23.8)	(5.1)	4.2	(20.3)	0.0	(2.5)	
OP 1st	Interventional Radiology & Diagnostics	66.0	1.0	(65.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
OP 1st	Medical Specialties	8,434.9	7,609.3	(825.6)	1,301.6	1,168.1	(133.5)	(7.0)	(115.9)	1.0	(8.5)	(3.1)	
OP 1st	Nephrology	135.0	145.0	10.0	36.9	39.6	2.7	(1.4)	1.6	2.5	0.0	(0.0)	
OP 1st	Neurology	462.4	430.5	(32.0)	99.1	95.2	(4.0)	0.7	3.7	(8.4)	0.0	(0.0)	
OP 1st	Oncology	442.2	474.9	32.7	88.7	97.3	8.6	0.0	7.0	1.6	0.0	0.0	
OP 1st	Ophthalmology	4,018.4	4,142.2	123.8	441.0	453.6	12.6	(1.4)	26.1	(5.8)	5.7	(12.0)	
OP 1st	Oral, Orthodontics, Max Facs specialties	1,410.5	1,415.2	4.7	164.8	166.3	1.5	1.9	4.8	(4.5)	(1.4)	0.6	
OP 1st	Paediatric Specialties	1,324.4	1,688.7	364.2	269.4	342.5	73.1	(4.5)	32.8	46.3	0.0	(1.4)	
OP 1st	Pain Management	817.2	634.5	(182.7)	128.2	100.2	(28.0)	1.6	0.0	(28.6)	1.8	(2.8)	
OP 1st	Rehabilitation	69.9	25.3	(44.6)	10.6	3.8	(6.8)	(0.9)	(4.5)	(1.3)	(0.1)	(0.0)	
OP 1st	Rheumatology	383.2	481.0	97.8	87.4	109.8	22.3	(3.0)	20.2	6.1	0.0	(1.0)	
OP 1st	Surgical Specialties	3,175.4	3,510.9	335.5	561.8	604.1	42.3	14.6	20.4	22.0	(10.8)	(4.0)	
OP 1st	Trauma & Orthopaedics	4,972.7	4,288.5	(684.3)	650.4	561.1	(89.3)	(10.5)	(39.9)	(21.2)	(7.9)	(9.8)	
OP 1st	Urology	1,557.0	1,582.1	25.0	341.0	340.8	(0.2)	4.9	(17.0)	7.0	2.9	2.1	
OP 1st	Women Specialties	4,619.3	4,019.2	(600.1)	436.0	415.5	(20.5)	1.1	10.6	(29.9)	1.8	(4.1)	
OP 1st Total		36,961.3	35,509.1	(1,452.2)	5,284.4	5,171.8	(112.6)	(13.1)	(35.2)	(15.8)	(14.5)	(33.9)	
OP FUP	Clinical Haematology	2,248.9	2,688.1	439.2	257.5	312.2	54.7	11.2	17.9	25.6	0.0	(0.0)	
OP FUP	Critical Care Medicine	1.4	2.0	0.6	0.3	0.4	0.1	0.0	0.1	0.0	0.0	0.0	
OP FUP	Dermatology	3,435.9	4,874.8	1,438.8	256.5	409.0	152.5	28.2	104.3	13.3	4.1	2.7	
OP FUP	ENT	3,064.6	2,985.2	(79.4)	257.4	249.0	(8.4)	4.7	2.5	(12.6)	0.0	(3.1)	
OP FUP	Interventional Radiology & Diagnostics	10.6	0.0	(10.6)	1.2	0.0	(1.2)	0.0	(1.2)	0.0	0.0	0.0	
OP FUP	Medical Specialties	9,213.5	10,408.4	1,194.9	1,091.0	1,213.3	122.3	18.8	44.0	57.2	(1.5)	3.8	
OP FUP	Nephrology	754.2	975.1	220.9	103.6	129.5	25.9	1.3	23.3	1.3	0.0	(0.0)	
OP FUP	Neurology	847.2	1,061.8	214.5	98.5	132.1	33.6	5.6	31.9	(3.9)	0.0	0.0	
OP FUP	Nuclear Medicine	121.9	120.0	(1.8)	15.2	15.0	(0.2)	0.0	2.6	(2.8)	0.0	(0.0)	
OP FUP	Oncology	4,691.8	5,074.0	382.2	411.8	442.6	30.8	4.1	24.8	1.9	0.0	0.0	
OP FUP	Ophthalmology	10,174.0	11,717.9	1,543.9	782.3	948.9	166.6	3.3	61.4	90.7	(1.2)	12.3	
OP FUP	Oral, Orthodontics, Max Facs specialties	3,664.6	3,531.4	(133.2)	357.7	344.5	(13.2)	3.9	9.8	(19.3)	(5.8)	(1.8)	
OP FUP	Paediatric Specialties	2,730.8	3,209.3	478.5	383.6	437.7	54.1	28.4	12.3	12.4	0.0	0.9	
OP FUP	Pain Management	1,731.7	2,238.4	506.7	221.1	285.3	64.2	3.1	19.3	(4.2)	40.9	5.1	
OP FUP	Rehabilitation	241.4	128.5	(112.9)	41.9	22.3	(19.6)	2.5	(21.7)	(0.0)	(0.3)	(0.0)	
OP FUP	Rheumatology	1,786.0	2,072.1	286.1	166.8	196.9	30.1	(4.4)	11.3	12.9	0.0	10.3	
OP FUP	Surgical Specialties	7,344.0	7,804.8	460.9	554.3	605.1	50.8	17.8	(2.3)	42.3	(2.4)	(4.5)	
OP FUP	Trauma & Orthopaedics	7,452.6	7,693.9	241.2	581.9	601.8	19.9	(1.1)	18.3	15.5	(9.1)	(3.7)	
OP FUP	Urology	2,936.5	2,951.6	15.0	455.9	450.1	(5.8)	(0.9)	(0.8)	0.2	(3.9)	(0.4)	
OP FUP	Women Specialties	6,963.1	6,563.4	(399.7)	232.9	204.5	(28.4)	(0.2)	(9.3)	(10.8)	(0.6)	(7.4)	
OP FUP Total		69,414.6	76,100.4	6,685.8	6,271.5	7,000.2	728.7	126.3	348.4	219.5	20.1	14.3	

Appendix 3

Financial Performance - May 2016										
Statement of Financial Position										
	March 2016		May 2016			March 2017 Forecast				
	Financial Plan submission April 16	Final Accounts	Plan	Actual	Variance	Plan	Plan Movement	Actual	Variance to Plan	
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
NON-CURRENT ASSETS:										
Property, Plant and Equipment	239,285	215,768	242,233	215,043	(27,190)	246,865	7,580	223,699	(23,166)	+
Intangible Assets	5,124	5,607	4,935	5,402	467	3,994	(1,130)	4,477	483	
Trade and Other Receivables	1,250	1,477	1,250	1,440	190	1,250	0	1,477	227	+
Total Non-Current Assets	245,659	222,852	248,418	221,886	(26,532)	252,109	6,450	229,653	(22,456)	+
CURRENT ASSETS:										
Inventories	7,738	7,130	7,738	7,108	(630)	7,738	0	7,430	(308)	+
Trade and Other Receivables	21,914	21,127	25,836	26,487	651	21,849	(65)	20,719	(1,130)	+
Cash and cash equivalents	1,000	1,166	1,026	2,929	1,903	1,013	13	1,179	166	+
Subtotal	30,652	29,423	34,600	36,524	1,924	30,600	(52)	29,328	(1,272)	+
Non-Current Assets Held for Sale	0	1,075	0	1,075	1,075	0	0	0	0	+
Total Current Assets	30,652	30,498	34,600	37,599	2,999	30,600	(52)	29,328	(1,272)	+
Total Assets	276,311	253,350	283,018	259,485	(23,533)	282,709	6,398	258,981	(23,728)	+
CURRENT LIABILITIES:										
Trade & Other Payables	(43,099)	(42,020)	(44,289)	(44,013)	276	(43,007)	92	(42,637)	370	-
Other Liabilities	(503)	(503)	(503)	(503)	(0)	(503)	0	(503)	0	-
Provisions for Liabilities and Charges	(1,218)	(1,364)	(1,203)	(1,393)	(190)	(834)	384	(933)	(99)	-
Borrowings	(118)	(299)	(119)	(118)	1	(119)	(1)	(119)	0	-
Liabilities arising from PFIs / LIFT / Finance Leases	(182)	0	(152)	(152)	0	0	182	0	0	-
Total Current Liabilities	(45,120)	(44,186)	(46,266)	(46,180)	86	(44,463)	657	(44,192)	271	-
Net Current Assets /(Liabilities)	(14,468)	(13,688)	(11,666)	(8,580)	3,086	(13,863)	605	(14,864)	(1,001)	+/-
Total Assets less Current Liabilities	231,191	209,164	236,752	213,305	(23,447)	238,246	7,055	214,789	(23,457)	+/-
NON-CURRENT LIABILITIES										
Other Liabilities	(14,591)	(14,591)	(14,507)	(14,507)	(0)	(14,087)	504	(14,087)	0	-
Provisions for Liabilities and Charges	(2,485)	(2,484)	(2,588)	(2,812)	(224)	(2,398)	87	(2,615)	(217)	-
Borrowings	(178)	(178)	(177)	(178)	(1)	(58)	120	(58)	0	-
Working capital support facility	(18,382)	(18,382)	(29,432)	(30,383)	(951)	(19,833)	(1,451)	(19,833)	0	-
DH Revenue Support Loan	(35,618)	(35,618)	(35,618)	(35,618)	0	(83,518)	(47,900)	(83,518)	0	-
Total Non-Current Liabilities	(71,254)	(71,253)	(82,322)	(83,498)	(1,176)	(119,894)	(48,640)	(120,111)	(217)	-
Total Assets Employed	159,937	137,911	154,430	129,807	(24,623)	118,352	(41,585)	94,678	(23,674)	+
FINANCED BY: TAXPAYERS EQUITY										
Public dividend capital	251,746	251,746	253,036	251,745	(1,291)	256,746	5,000	256,746	0	+
Retained Earnings	(148,225)	(157,029)	(156,435)	(164,973)	(8,538)	(195,063)	(46,838)	(204,310)	(9,247)	+/-
Revaluation reserve	56,226	43,004	57,639	42,845	(14,794)	56,479	253	42,052	(14,427)	+
Other reserves	190	190	190	190	0	190	0	190	0	+/-
Total Taxpayers Equity	159,937	137,911	154,430	129,807	(24,623)	118,352	(41,585)	94,678	(23,674)	+

Appendix 4

Capital Spend by Scheme to date and forecast 2016/17					
Category	Scheme	Annual Plan £000s	Reported Position May 2016 £000s	Forecast Actual £000s	Forecast and phasing confirmed by
Medical Equipment	Anaesthetic machines Phase 1	429	0	429	Chris Hacking
Medical Equipment	Theatre endoscopic video systems - replace non HD systems	112	0	112	Chris Hacking
Medical Equipment	Theatre orthopaedic power tools delete	185	0	185	Chris Hacking
Medical Equipment	Theatre operating tables LCH and PHB	150	159	150	Chris Hacking
Medical Equipment	Theatre electrosurgical generators	100	0	100	Chris Hacking
Medical Equipment	Intensive Care ventilators	240	0	240	Chris Hacking
Medical Equipment	Coronary Care monitoring PHB	170	0	170	Chris Hacking
Medical Equipment	Diagnostic ECG machines	50	0	50	Chris Hacking
Medical Equipment	Manual defibrillators put into 17/18	0	155	0	Chris Hacking
Medical Equipment	Neonatal incubators	108	0	108	Chris Hacking
Medical Equipment	Antenatal fetal monitor	30	0	30	Chris Hacking
Medical Equipment	Intrapartum fetal monitor	26	0	26	Chris Hacking
Medical Equipment	Endoscopy Scopes + Stacks + electrosurgical generators	651	0	651	Chris Hacking
Medical Equipment	Nasendoscopes	11	0	11	Chris Hacking
Medical Equipment	Patient Trolleys	76	0	76	Chris Hacking
Medical Equipment	Brachytherapy replacement machine	204	0	204	L Vickers
Medical Equipment	Fibroscan - in Gastroenterology	90	0	90	L Vickers
Medical Equipment	Electronic maternity beds	12	0	12	Chris Hacking
Medical Equipment	MRI Pumps	30	0	30	A Brammer
Medical Equipment	General X-ray Rooms/ Mobile Eqt	1,440	0	1,434	A Brammer
Medical Equipment	Image Intensifiers	240	204	240	A Brammer
Medical Equipment	Ultrasound	160	0	160	A Brammer
Medical Equipment	DEXA	100	0	100	A Brammer
Medical Equipment	Dental X-ray	120	0	120	A Brammer
Medical Equipment	Critical care vents	50	0	50	Chris Hacking
Medical Equipment	Lung Function	35	41	35	Chris Hacking
Medical Equipment	DR Mobiles	215	0	215	Chris Hacking
Medical Equipment	Video Bronchoscope	28	0	28	Chris Hacking
Medical Equipment	Hoist	0	6	6	Chris Hacking
Medical Equipment	Cardiac Ultrasound Paediatric Probes	0	0	0	Chris Hacking
Medical Equipment	Procedre Ultrasound EAU	0	26	0	Chris Hacking
Medical Equipment	Arthroscopy stack	0	0	0	Chris Hacking
Medical Equipment Subtotal		5,062	591	5,062	
IT development	E-Cobs	708	56	708	A Roebuck
IT development	Orms theatre system renewal	359	237	359	B Shaw
IT development	Maternity IT system	830	0	830	S Bennion/ Paul Hinchliffe
IT development	Upgrade to Medway	100	0	100	M Humber
IT Development Subtotal		1,997	293	1,997	
IT Service Development & Modernisation	Datix - 3545 PC Laptop replacements	800	0	800	M Humber
IT Service Development & Modernisation	Upgrade to Lincoln Exchange EOL	300	0	300	M Humber
IT Service Development & Modernisation	SAN Storage system	50	0	50	M Humber
IT Service Development & Modernisation	Server Replacement	50	0	50	M Humber
IT Service Development & Modernisation	Datix 361 -Water Risk/Pilgrim Machine Room	200	0	200	M Humber
IT Service Development & Modernisation	SAN resilience linked to recent failure	200	0	200	M Humber
IT Service Development and Modernisation Subtotal		1,600	0	1,600	
Estates Backlog Maintenance	Aseptic Isolators	262	0	262	C Costello
Estates Backlog Maintenance	Specialised Rehabilitation	933	1	933	A Cooper
Estates Backlog Maintenance	Neonates	1,900	3	1,900	Chris Farrah
Estates Backlog Maintenance	Lincoln Backlog Maintenance	609	0	609	Chris Farrah
Estates Backlog Maintenance	Pilgrim Backlog Maintenance	609	0	609	Chris Farrah
Estates Backlog Maintenance	Grantham Backlog Maintenance	609	0	609	Chris Farrah
Estates Backlog Maintenance	Schemes in Development Backlog Maintenance	1,204	9	1,204	Chris Farrah
Backlog Maintenance Subtotal		6,126	13	6,126	
Service Development & Modernisation	Radiotherapy Linac phase 3	2,015	4	2,015	L Vickers
Service Development & Modernisation	JAG accreditation	500	0	500	N Woodcock
Service Development & Modernisation	Coding Move	30	0	30	S Craig
Service Development & Modernisation	Clinical Outcomes	53	0	53	S Evans
Service Development & Modernisation	Clinic 9	386	1	386	V Townshend
Service Development & Modernisation	Dimex Machines - PACS	41	0	41	K Turner
Service Development & Modernisation	Ophthalmology	14	0	14	P Hogg
Service Development & Modernisation Subtotal		3,039	6	3,039	
Contingency and Developments in progress	Contingency, Developments in progress and Prior adjustments	1,727	-2	1,727	Jason Burn
Contingency and Developments in Progress Subtotal		1,727	-2	1,727	
2016/17 Capital Programme - Total		19,551	902	19,551	