

Report to:	Trust Board
Title of report:	Finance Service Improvement and Delivery Committee Assurance Report to Board
Date of meeting:	19 June 2018
Chairperson:	Gill Ponder Non Executive Director
Author:	Jayne Warner, Trust Secretary

Purpose	<p>This report summarises the assurances received and key decisions made by the Finance, Service Improvement and Delivery Committee (FSID). The report details the strategic risks considered by the Committee on behalf of the Board and any matters for escalation for the Board's response.</p> <p>This assurance committee meets monthly and takes scheduled reports from all Trust operational committees according to an established work programme.</p>
Assurances received by the Committee	<p>Lack of assurance in respect of SO 6.6.1 Issue: Financial Position</p> <p>Source of assurance: The committee received the Month 2 financial position. The Trust's year to date revenue position at Month 2 is £1.6m adverse to plan.</p> <p>The Committee remained unassured around recovery of income for CQUIN targets and the processes around CQUIN delivery. The Committee were not assured that there is a coordinated approach to CQUIN delivery. The Committee would receive a report at its July meeting to allow CQUINs to be reviewed in detail.</p> <p>Lack of assurance in respect of SO 6.6.1 Issue: Cash Position</p> <p>Source of assurance: The committee received the Trust's cash position as at 31 May. The Trust Financial plan for 2018/19 submitted in April incorporated a planned deficit of £79.4m and revenue / capital borrowings of £82.0m / £26.6m respectively. At the end of May the Trust held £2.8m cash. The year-end forecast is £2.1m. The Trust must hold no less than this in order to achieve the EFL target. The Trust has drawn £6.4m of revenue loans in May. Cumulative revenue borrowings are now £205.2m (forecast March 2019: £273.5m – based upon a 18/19 plan deficit of £79.4m).</p> <p>The Trust has now been advised that the interest rate will not reduce to 3.5% for existing borrowing but for new borrowing.</p> <p>The Committee were advised that the cash and financial position continues to deteriorate.</p>

	<p>The Committee were satisfied that all actions were being taken to manage cashflow and could not identify further actions to improve the cash position.</p> <p>Lack of Assurance in respect of SO 6.6.1 Issue: Financial Efficiency Programme</p> <p>Source of assurance: The Committee received an update in relation to 2018/19 FEP Plans. The latest financial plan submitted for 2018/19 was a deficit of £79.4m including Financial Efficiency Plan savings of £19.7m. At month 2, FEP delivery was £0.8m adverse to plan.</p> <p>The Committee were provided with an up-date as to the progress in 2018/19 to develop a plan to deliver savings of c£30m.</p> <p>The Committee requested further assurance around delivery of the programmes of work and a breakdown of what is to be delivered by Directorates. The Committee acknowledged the changes in Turnaround Director and noted that the new appointment would commence in post in the coming weeks. The Committee were advised that a report detailed by scheme would be taken to FTG and a summary report presented at the FSID Committee in July.</p> <p>Assurance in respect of SO 5.5.2 Issue Directorate performance Pilgrim Surgery</p> <p>The Committee received assurances in respect of actions being taken by Pilgrim Surgery to deliver improvements in the delivery of their services and constitutional standards.</p>
	<p>Lack of assurance in respect of SO 5.5.2 Issue: Delivery of Cancer Performance</p> <p>Source of assurance: Integrated Performance Report</p> <p>The Committee are currently achieving 4 of the 9 standards for Cancer Performance.</p> <p>Cancer 62 day wait remained on track with recovery. The Committee were alerted to risks with high rates of referral and spikes in March and May.</p> <p>The Committee were not assured by the overall Cancer Performance.</p>
	<p>Lack of assurance in respect of SO5.5.2 Issue: Delivery of Urgent Care</p> <p>Source of assurance: Integrated Performance Report</p> <p>The Trust had achieved the 4 hour recovery trajectory for May the</p>

	<p>Committee were advised that June would be difficult. ED attendance remained above plan and levels of GP streaming remains below plan.</p> <p>The Committee received an update on ambulance delays. The position continued to improve.</p> <p>The Committee were not assured of the Trusts ability to remain on trajectory for A&E 4 hour recovery. The Committee agreed that they were not assured that adequate actions were being taken to increase streaming to target levels and that this should be escalated to the Trust Board.</p>
	<p>Lack of assurance in respect of SO5.5.2 Issue: RTT Performance</p> <p>Source of assurance: Integrated Performance Report</p> <p>The Committee were assured that plans were in place regarding referral to treatment performance.</p> <p>The Committee were assured that whilst the position in ENT (which had seen biggest growth) had stabilised there were still risks. The Trust continued to look for opportunities to outsource patients and efforts to further recruit continued.</p> <p>The Committee challenged whether the reduction in the waiting lists targets for patients over 18 weeks were ambitious enough, but recognised that decisions had been made to prioritise recovery of performance in urgent care and cancer.</p>
Issues where assurance remains outstanding for escalation to the Board	The Committee escalated to the Board the lack of impact of the streaming work and the consequence for attendances in the ED.
Items referred to other Committees for Assurance	No matters to refer to other Committees.
Committee Review of corporate risk register	A cleansed corporate risk register was presented to the committee. The committee noted that full review of the risks remaining on the register were still ongoing and these would be linked to the revised BAF. As the Committee had concerns about the corporate risk register aligned to the Committee, it was agreed that a separate meeting would be held with the Risk Manager.
Matters identified which Committee recommend are escalated to SRR/BAF	No matters to escalate to BAF.
Committee position on assurance of strategic	Areas without assurance recorded above.

risk areas that align to committee	
Areas identified to visit in dept walk rounds	None

Attendance Summary for rolling 12 month period

Voting Members	J	A	S	O	N	J	F	M	A	M	J
Gill Ponder Non Exec Director	X	X	X	X	X	X	X	X	X	X	X
Paul Grassby Non Exec Director	A										
Geoff Hayward Non Exec Director	X	X	A	X	X	A	X	X	X	X	X
Chris Gibson Non Exec Director			X	X	X	X	X	A	X	A	X
Deputy Chief Executive	X	X	X	A	X	X	X	X	X	A	A
Director of Finance and Corporate Affairs	X	X	A	X	X	X	X	X	X	X	D
Chief Operating Officer	X	X	A	D	D	A	D	D	X	X	X
Director of Estates and Facilities	X	X	X	X	X	X	X	X	X	D	X
Medical Director	X	X	X	A	A	A	A	A	X	A	D

X in attendance A apologies given D deputy attended