

Report to:	Trust Board
Title of report:	Workforce and OD Committee Assurance Report to Board
Date of meeting:	29 th November 2017
Chairperson:	Kate Truscott Non Executive Director
Author:	Martin Rayson, Director of HR & OD

Purpose	This report summarises the assurances received and key decisions made by the Workforce and OD Assurance Committee. The report details the strategic risks considered by the Committee on behalf of the Board and any matters for escalation for the Board to respond. This assurance committee meets bi monthly and takes scheduled report according to an established work programme.						
Assurances received by	Lack of assurance there are processes in place to support safe working						
the Committee	for junior doctors						
	SO Ref: SO4.4.1						
	Source of Assurance: The intended source of assurance was a written report from the Guardian of Safe Working (Dr Varma). However, no report was received and Dr Varma did not attend the Committee meeting Mitigation in place: There is a requirement, under the terms of the						
	arrangements for the introduction of the 2016 Junior Doctor Contract, for a quarterly report to the Board, from the Guardians, of which there are two in the Trust. Although there was a verbal update at the July meeting, the absence of this report means that the mitigating action is not being taken.						
	Actions requested by the Committee:						
	Committee asked that their concerns about the absence of a report be						
	raised with the Chief Executive and Medical Director, in the expectation that management action would be taken to address this.						
	Assurance there are processes in place to manage nursing and medical recruitment SO Ref: SO4.4.1						
	Source of Assurance: Comprehensive assurance on nursing and medical recruitment plan						
	Mitigation in place: Rigour within the programme, summary report to Committee						
	Actions requested by the Committee:						
	The Committee were concerned that our ability to recruit the nursing numbers expected to achieve the KPI target for the year, was being inhibited by the inability to put in place up-front payments to agencies on						
	an "invest-to-save" basis. The Committee recognised the challenges presented by Financial Special Measures, but wanted assurance that the business case would be re-presented to the Financial Turnaround Group						
	as a matter of urgency.						
	The Committee are also seeking assurance that the impact of future potential retirements is understood and is being taken into account in future workforce planning exercises.						



Assurance of the actions being taken to create new talent streams, with a particular focus on apprentices

SO Ref: SO4.4.1

Source of assurance: The Committee received a positive report on the work of the Talent Academy to promote careers in the NHS in Lincolnshire and to maximise the potential of apprenticeships to address our workforce challenges. The Committee were keen to ensure that our activities were not too Lincoln-centric and promoted opportunities in the South and North of the County.

Mitigation in place:

Talent academy and its associated activities.

Actions requested by Committee:

Further reports to the Committee on the impact of those activities.

Lack of assurance there were robust job planning processes

SO Ref: S05.5.1

Mitigation in place:

Non-one was present at the November meeting to give assurance that the target of 100% job plans in place by then end of November had been achieved

Actions requested by the Committee: Update requested for January meeting.

Issues where assurance remains outstanding for escalation to the Board

Assurance that progress is being made on the equality and diversity agenda (as it relates to the workforce)

SO Ref: SO5.5.1

Committee Review of corporate risk register

Source of assurance:
Progress on development of overall strategy and WRES Action Plan
Creation of staff groups well received, as they will provide assurance that
actions are having an impact

Mitigation in place: Quarterly reports to the Committee

Assurance that learning and development resources are being used effectively and that staff are getting the training they need to support quality and safety

SO Ref: SO4.4.1

Matters identified which Committee recommend are escalated to SRR/BAF The particular focus was on the recent legal case and the concerns around inadequate training in the use of a hoist

Source of assurance:

Core learning programme and participation rates on core learning, although the Committee are concerned that the completion rate is dipping

Overall review of the way in which we develop and agree an overall Learning & Development Strategy and how we allocate resources to priorities is underway

Mitigation in place:

Actions requested by the Committee:

Report back on the review referred to above.



	Decision made on new corporate risks escalated to Committee. No new risks to review. Decision made on proposed risks for removal from the corporate risk register None
	Actions requested by the Committee: Whilst recognising the excellent work being undertaken by the risk management team, the Committee were concerned that the management of the corporate risk register by the Directorates was inadequate. They were not assured that risks were being regularly reviewed and that actions within action plans were being taken.
Committee position on assurance of strategic risk areas that align to committee	No further assurances were sought around strategic risks
Areas identified to visit in ward walk rounds	No further areas identified.

Attendance Summary for rolling 12 month period

Voting Members	J	F	М	Α	М	J	J	Α	S	0	Z	D