

QUALITY REPORT - JANUARY 2016

Document management

Title: Quality Performance Report
To: Quality Governance Committee
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Date: 21st January 2016

Purpose of the Report:

To update the Board on the performance of the Trust for the period ending 31st December 2015, and set out the plans and trajectories for performance improvement.

The Report is provided to the Board for:

| | |
|-------------|-------------|
| Decision | Discussion |
| Assurance x | Endorsement |

Recommendations:

The Trust Board is asked to note the current performance and future projections for improvement.

This is an evolving report and the Board are invited to make suggestions as we continue to develop it.

Strategic Risk Register

Performance KPIs year to date

As detailed in the report

Resource Implications (e.g. Financial, HR) None

Assurance Implications: The report is a central element of the Board Assurance Framework

Patient and Public Involvement (PPI) Implications

Equality Impact None

Information exempt from Disclosure None

Requirement for further review? The report will be updated in February 2016 reflecting performance to 31st January 2016.

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PERFORMANCE AT A GLANCE

| RESPONSIVE DOMAIN | | | | | | | | | | | | |
|---|----------|---------|-----------|-----------|-----------|-----------|--------------------------|-----------|-----------|-----------|-----------|----------|
| SEE INTEGRATED PERFORMANCE REPORT | | | | | | | | | | | | |
| SAFE DOMAIN | | | | | | | | | | | | |
| METRIC | STANDARD | YTD | Apr-15 | May-15 | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | MOVEMENT |
| Hospital Standardised Mortality Ratio (DFI) (Latest data September 14 - August 15 this is a rolling figure reported in the month specified) | 100 | N/A | 105.83 | 108.21 | 107.50 | 107.63 | Not avail | 105.46 | 103.33 | 102.54 | 101.69 | ↓ |
| Summary Hospital-level Mortality Indicator (Latest data April 2014 to March 2015) | 100 | N/A | 107.31 | 107.65 | Not avail | Not avail | Not avail | Not avail | Not avail | 111.14 | Not avail | ↑ |
| Clostridium Difficile (post 3 days) | 59 | 41 | 2 | 3 | 4 | 3 | 5 | 8 | 5 | 2 | 9 | ↑ |
| MRSA bacteraemias (post 3 days) | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ↔ |
| MSSA | | 0 | 1 | 1 | 0 | 3 | 3 | 1 | 2 | 5 | 3 | ↓ |
| ECOLI | | 53 | 5 | 5 | 6 | 7 | 2 | 8 | 5 | 12 | 3 | ↓ |
| Never Events (may change when reviewed) | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | ↔ |
| Serious Incidents reported (may change when reviewed) | | 71 | 11 | 4 | 8 | 11 | 8 | 5 | 7 | 9 | 8 | ↓ |
| Harm Free Care % (Safety Thermometer) | 95% | 93.02% | 92% | 93.77% | 93.88% | 94.57% | 90.41% | 92.83% | 93.94% | 93.20% | 92.57% | ↓ |
| New Harm Free Care % (Safety Thermometer) | | 97.50% | 97.51% | 97.15% | 97.40% | 98.30% | 95.43% | 98.70% | 97.60% | 97.84% | 97.60% | ↓ |
| CAUTI (Safety Thermometer) | | 0.35% | 0.31% | 0.32% | 0.33% | 0.57% | 0.91% | 0.11% | 0.46% | 0.11% | 0.0% | ↓ |
| Falls (DATIX) | | 1400 | 150 | 150 | 152 | 143 | 141 | 137 | 169 | 164 | 194 | ↑ |
| Medication errors (DATIX) | | 991 | 126 | 122 | 106 | 130 | 103 | 86 | 104 | 108 | 106 | ↓ |
| Medication errors (mod, severe or death) (DATIX) | | 45 | 4 (M) | 5 | 8 | 7 | 4 | 8 | 4 | 4 | 5 | ↑ |
| Pressure Ulcers (PUNT) 3/4 | 0 | 27 | 2 | 2 | 1 | 3 | 4 | 1 | 2 | 3 | 9 | ↑ |
| VTE Risk Assessment (Monthly figures only available quarterly) | 95% | 94.38% | 97.07% | 98.23% | 98.28% | 98.08% | 88.92% | 89.72% | 89.94% | 94.10% | 95.10% | ↑ |
| Overdue CAS alerts (PD = past deadline) (NC = not completed) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ↔ |
| SQD % | 90% | 86.53% | 85.72% | 87.91% | 83.33% | 86.26% | 89.30% | 86.63% | 86.89% | 85.08% | 87.66% | ↑ |
| EFFECTIVENESS DOMAIN | | | | | | | | | | | | |
| METRIC | STANDARD | YTD | April | May | June | July | August | Sept | Oct | Nov | Dec | MOVEMENT |
| #NOF 24 hrs | 70% | 69.78% | 76.9% | 69.70% | 64.29% | 65.88% | 54.05% | 75.61% | 83.54% | 72.73% | 65.28% | ↓ |
| #NOF 48 hrs | 95% | 94.60% | 100% | 93.94% | 98.21% | 90.59% | 90.54% | 93.90% | 97.47% | 90.91% | 95.83% | ↑ |
| PPCI - 90 minute door to balloon Q1 Data April - June 15 | | | Quarterly | Quarterly | 97.30% | Quarterly | Quarterly | 97.20% | Quarterly | Quarterly | 95.50% | |
| PPCI - 150 minute call to balloon Q1 April - June 15 | | | Quarterly | Quarterly | 85.30% | Quarterly | Quarterly | 91.30% | Quarterly | Quarterly | 85.80% | |
| Dementia Screening (Latest data not available until 27th January 2016) | 90% | 89.22% | 87.53% | 88.50% | 88.36% | 83.21% | 77.20% | 80.46% | 82.71% | 84.28% | MB | ↓ |
| Dementia Risk Assessment (Latest data not available until 27th January 2016) | 90% | 92.09% | 97.54% | 95.63% | 96.25% | 91.10% | 88% | 91.05% | 92.58% | 84.95% | MB | ↓ |
| Dementia Referral for Specialist Treatment (Latest data not available until 27th January 2016) | 90% | 77.35% | 70.79% | 86.42% | 84.62% | 78.67% | 88% | 80.82% | 68.29% | 60.76% | MB | ↓ |
| High Risk TIAs seen within 24 hours | 60% | 53.25% | 57% | 58% | 46% | 52% | Reporting being reviewed | | | | | ↑ |
| Inpatient stay on a stroke unit | 80% | 69.50% | 65% | 71% | 71% | 71% | Reporting being reviewed | | | | | ↔ |
| Scanned within 1 hour | 50% | 52.25% | 50% | 50% | 44% | 65% | Reporting being reviewed | | | | | ↑ |
| Scanned within 24 hours | 100% | 96.25% | 97% | 97% | 95% | 96% | Reporting being reviewed | | | | | ↑ |
| Thrombolysed within 4½ hours of symptom onset | 100% | 100.00% | 100% | 100% | 100% | 100% | Reporting being reviewed | | | | | ↔ |
| Treated on the stroke unit during inpatient stay | | 88.00% | 89% | 88% | 86% | 89% | Reporting being reviewed | | | | | ↑ |
| Death following stroke inpatients stay | | 16.25% | 23% | 14% | 14% | 14% | Reporting being reviewed | | | | | ↔ |
| Admitted to a stroke unit within 4 hours | 90% | 51.50% | 46% | 49% | 52% | 59% | Reporting being reviewed | | | | | ↑ |
| eDD (Figures taken 4th January 2016) | 98% | 77.68% | 75.48% | 77.20% | 76.60% | 79.01% | 78.66% | 78.45% | 78.66% | 78.21% | 76.89% | ↓ |
| *MB = Month Behind | | | | | | | | | | | | |
| WELL - LED DOMAIN | | | | | | | | | | | | |
| METRIC | STANDARD | YTD | Apr | May | June | July | August | Sept | Oct | Nov | Dec | MOVEMENT |
| IP response rate from FFT (November Onwards Includes Day Case) | >30% | 30.56% | 34% | 30% | 30% | 24% | 31% | 33% | 32% | 31% | 30% | ↓ |
| A&E response rate from FFT | >20% | 23.22% | 26% | 26% | 25% | 17% | 23% | 23% | 24% | 22% | 23% | ↑ |
| WELL - LED DOMAIN | | | | | | | | | | | | |
| METRIC | STANDARD | YTD | Apr | May | June | July | August | Sept | Oct | Nov | Dec | MOVEMENT |
| Inpatient 'recommend' scores from FFT (November onwards includes Day Case) | | 89.22% | 90% | 91% | 89% | 90% | 88% | 88% | 89% | 90% | 88% | ↓ |
| A&E 'recommend' scores from FFT | | 83.11% | 83% | 84% | 84% | 81% | 83% | 83% | 83% | 84% | 83% | ↓ |
| Complaints received | | 626 | 57 | 51 | 74 | 74 | 88 | 94 | 71 | 57 | 60 | ↑ |
| Complaints open | | 4036 | 520 | 529 | 456 | 489 | 406 | 427 | 443 | 384 | 382 | ↓ |
| Complaints on-going | | 64 | 7 | 3 | 5 | 8 | 16 | 6 | 6 | 3 | 10 | ↑ |
| Mixed sex accommodation breaches (To be confirmed, investigation pending) | 0 | 46 | 5 | 8 | 0 | 1 | 4 | 9 | 3 | 1 | 15 | ↑ |

PATIENT SAFETY - MORTALITY

Trust Mortality Report – December 2015

HSMR

- ULHT's HSMR since 2010 (financial years):
 - 112.7 in 2010/11
 - 110.7 in 2011/12
 - 110.7 in 2012/13
 - 97.1 in 2013/14
 - 107.7 in 2014/15
 - 96.47 in 2015/16 YTD (April 2015-September 2015)

SHMI

- The most up-to-date complete year SHMI is for April 2014 to March 2015 is 111.14. SHMI in hospital deaths equates to 107.93 which is in expected limits.

Key Mortality Indicators

| | 2014/15 Financial Year (Av.) | April 2015 | May 2015 | June 2015 | July 2015 | August 2015 | September 2015 | October 2015 | November 2015 | December 2015 | |
|--|---|--|--|--|---|---|---|--|--|---------------------------|---|
| Mortality | | | | | | | | | | | |
| Crude mortality | ULHT 1.79% GDH 1.40% LCH 1.84 % PHB 1.82% | ULHT 1.89% GDH 1.08% LCH 1.87% PHB 2.12% | ULHT 1.77% GDH 1.53% LCH 1.88% PHB 1.67% | ULHT 1.50% GDH 1.22% LCH 1.48% PHB 1.61% | ULHT 1.27% GDH 1.16% LCH 1.19% PHB 1.40% | ULHT 1.45% GDH 1.07% LCH 1.55% PHB 1.40% | ULHT 1.40% GDH 0.89% LCH 1.31% PHB 1.65% | ULHT 1.51% GDH 1.35% LCH 1.55% PHB 1.48% | ULHT 1.62% GDH 1.44% LCH 1.60% PHB 1.70% | - | - |
| HSMR | 107.63 (Apr 14 – Mar 15) | ULHT 92.25 LCH 95.85 PHB 106.52 GDH 65.54 | ULHT 105.39 LCH 121.95 PHB 105.43 GDH 97.06 | ULHT 97.47 LCH 112.95 PHB 98.62 GDH 75.53 | ULHT 80.09 LCH 89.32 PHB 77.35 GDH 72.99 | ULHT 94.20 LCH 101.56 PHB 94.22 GDH 83.59 | ULHT 87.44 LCH 94.42 PHB 88.50 GDH 41.71 | - | - | - | |
| SHMI | 111.14 (Apr 14 – Mar 15) | - | - | - | - | - | - | - | - | - | |
| Clinical Indicators | | | | | | | | | | | |
| Patient observations on time & correct | 81.7% | 78.0% | 82.2% | 66.9% | 75.0% | 75.2% | 66.4% | 71.8% | 74.8% | 75.9% | |
| Evidence of escalation | 85.0% | 78.8% | 82.1% | 73.7% | 84.2% | 77.3% | 90.0% | 74.1% | 66.7% | 94.1% | |
| Medicines administered on time | 91.3% | 93.2% | 92.5% | 89.7% | 92.4% | 93.0% | 90.9% | 88.5% | 90.1% | 85.3% | |
| Sepsis identification (Av. 400 patients reviewed monthly)- SOURCE: SQD | 73.7% | 72.4% (21/29 patients) | 80.8% (21/26 patients) | 50.0% (8/16 patients) | 77.8% (28/36 patients) | 72.7% (16/22 patients) | 65% (13/20 patients) | 65.4% (17/26 patients) | 57.1% (8/14 patients) | 87.5% (14/16 patients) | |
| IVAB administered in 1hr SOURCE: Sepsis Audit | Unavailable | 26% (19/66 patients) | 46% (6/13 patients) | 42% (8/19 patients) | 41% (21/51 patients) | 29% (16/56 patients) | 45% (26/58 patients) | 25% (14/57 patients) | 45% (30/66 patients) | 40% (19/48 patients) | |
| Senior review | 92.7% | 93.0% | 91.6% | 91.1% | 90.4% | 87.3% | 92.0% | 90.5% | 89.6% | 88.1% | |
| Clinical Coding | | | | | | | | | | | |
| Palliative care coding (Z515) for deceased patients | ULHT 17.50% GDH 19.89% LCH 18.54% PHB 15.67% | ULHT 13.70% GDH 8.33% LCH 16.67% PHB 10.75% | ULHT 12.15% GDH 12.5% LCH 14.88% PHB 7.79% | ULHT 9.04% GDH 7.69% LCH 11.65% PHB 5.56% | ULHT 17.28% GDH 15.38% LCH 21.69% PHB 12.12% | ULHT 13.81% GDH 25.00% LCH 12.38% PHB 14.06% | ULHT 16.04% GDH 11.11% LCH 18.48% PHB 11.54% | ULHT 14.21% GDH 6.67% LCH 18.10% PHB 10.39% | ULHT 13.27% GDH 6.67% LCH 14.42% PHB 12.99% | - | - |

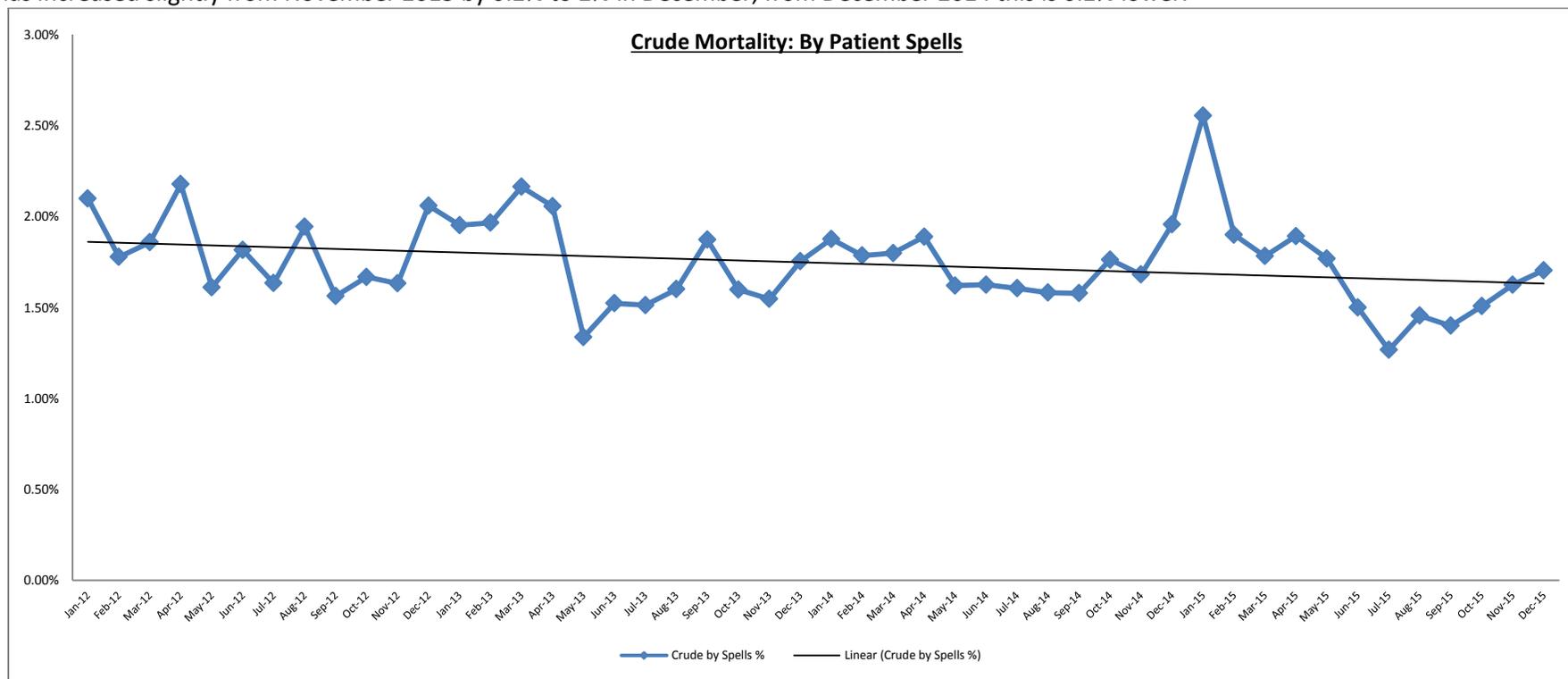
| | | | | | | | | | | |
|--|--|---|--|--|--|--|--|--|---|---|
| Average number of diagnoses coded per patient (all patients) | ULHT 4.1 GDH 4.2 LCH 4.0 PHB 4.4 | ULHT 4.0 GDH 4.2 LCH 3.8 PHB 4.3 | ULHT 3.9 GDH 3.9 LCH 3.8 PHB 4.2 | ULHT 3.8 GDH 3.8 LCH 3.8 PHB 4.0 | ULHT 3.8 GDH 3.9 LCH 3.8 PHB 3.9 | ULHT 3.8 GDH 3.4 LCH 3.8 PHB 3.9 | ULHT 3.8 GDH 4.1 LCH 3.7 PHB 4.0 | ULHT 3.8 GDH 3.9 LCH 3.8 PHB 4.0 | ULHT 3.8 GDH 3.8 LCH 3.8 PHB 3.9 | - |
| % of all patients coded with R (signs and symptom) codes in admitting episode. | ULHT 10.5% GDH 12.2% LCH 11.1% PHB 9.6% | ULHT 10.8% GDH 10.1% LCH 11.5% PHB 10.4% | ULHT 10.9% GDH 11.0% LCH 12.2% PHB 9.5% | ULHT 10.3% GDH 9.9% LCH 10.7% PHB 10.4% | ULHT 10.2% GDH 8.9% LCH 10.8% PHB 10.2% | ULHT 10.5% GDH 10.0% LCH 11.8% PHB 9.2% | ULHT 10.6% GDH 10.3% LCH 11.5% PHB 9.7% | ULHT 10.4% GDH 11.9% LCH 10.7% PHB 9.8% | ULHT 10.4% GDH 10.4% LCH 10.7% PHB 10.1% | - |

Note: Clinical coding data for December 2015 not available until after mid-December coding deadline
Please see Explanatory notes re: HSMR and SHMI at end of report

Crude Mortality

ULHT Crude Mortality (January 2012 to December 2015)

Crude mortality has increased slightly from November 2015 by 0.2% to 2% in December; from December 2014 this is 0.2% lower.



HSMR

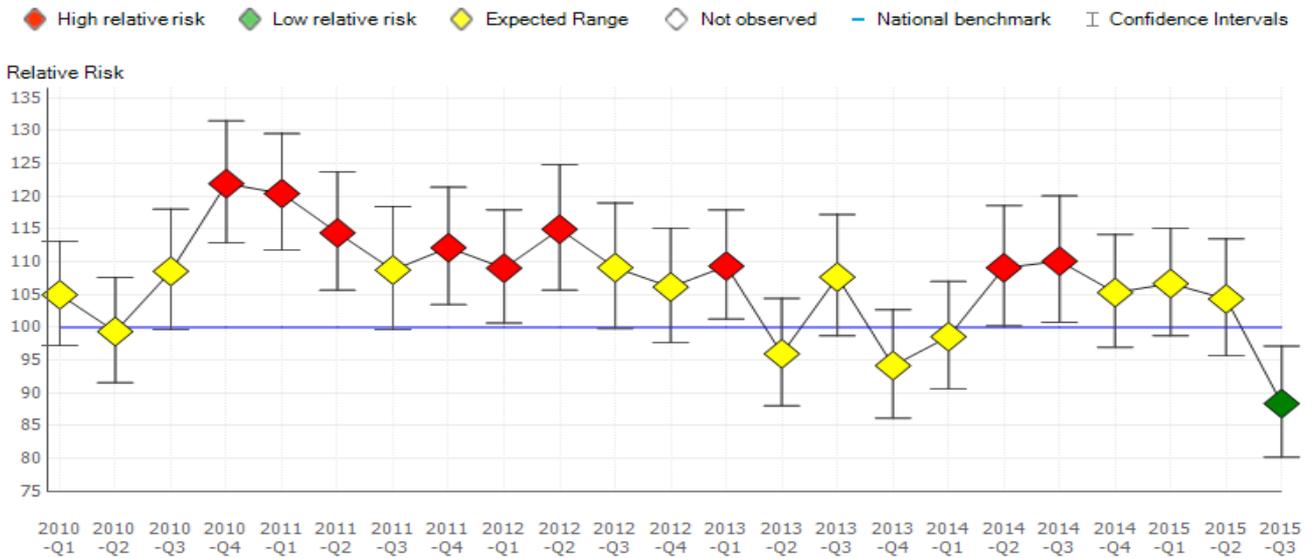
The most current rolling year HSMR (October 2014 to September 2015):

| | |
|--|--------|
| United Lincolnshire Hospitals NHS Trust: | 101.69 |
| Lincoln County Hospital: | 112.44 |
| Pilgrim Hospital: | 96.24 |
| Grantham and District Hospital: | 73.92 |

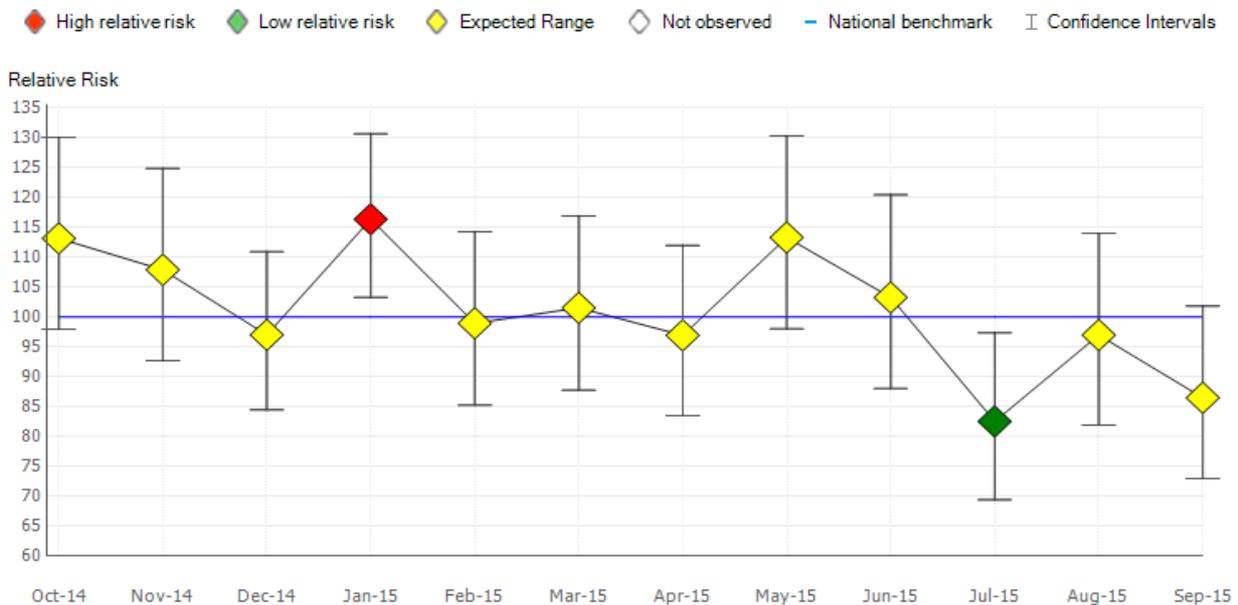
HSMR – Year to date: April 2015 to September 2015

| | |
|--|--------|
| United Lincolnshire Hospitals NHS Trust: | 96.47 |
| Lincoln County Hospital: | 102.61 |
| Pilgrim Hospital: | 95.08 |
| Grantham and District Hospital: | 71.70 |

ULHT HSMR by Calendar Quarter (January 2010 to September 2015)



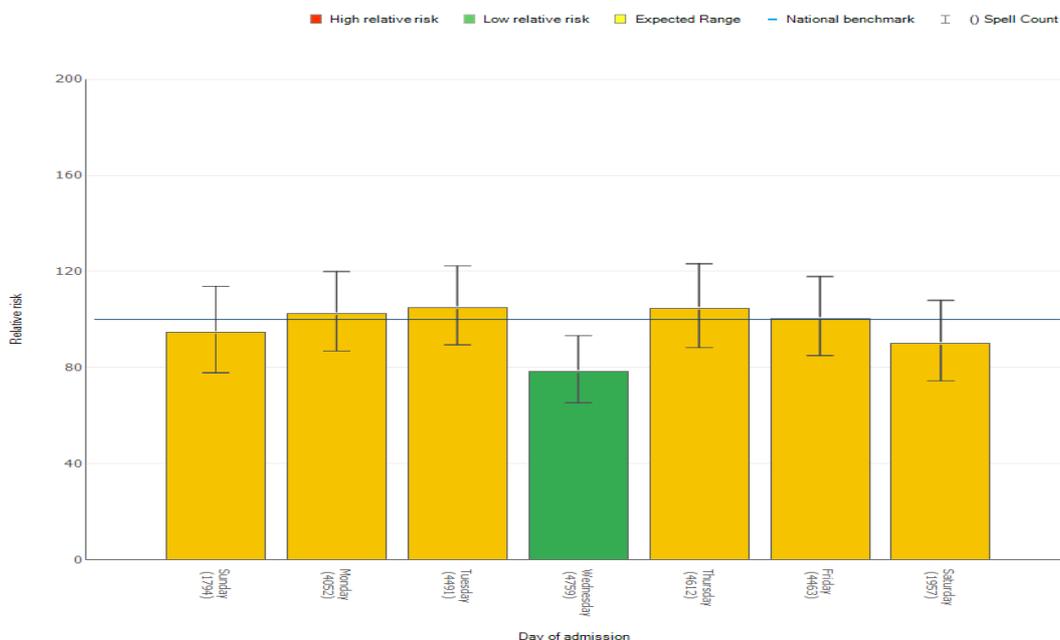
ULHT HSMR by Month (October 2014 to September 2015)



ULHT HSMR by Day of Admission YTD (April 2015 to September 2015)

The graph below shows the year to date HSMR by day of admission. From the Dr Foster Data the National Trend show those admitted on Friday and Monday's have a higher HSMR. The National Peer Review from the 137 trusts included within the Dr Foster demonstrated ULHT as 57 out of the 137 trusts (higher numbers indicates lower risk). The data shows that within the peer league table the lowest HSMR is Wednesday. Where we are above average but not yet alerting are Tuesday and Thursday being the high in the peer league table. Peer analysis by day of the week for admissions is as follows:

| ULHT | Peer analysis (higher number indicates lower risk) |
|-----------|--|
| Monday | 29/137 |
| Tuesday | 22/137 |
| Wednesday | 116/137 |
| Thursday | 22/137 |
| Friday | 39/137 |
| Saturday | 92/137 |
| Sunday | 88/137 |



SHMI

The most up-to-date complete year from HSCIC SHMI is for April 2014 to March 2015 is 111.14 for all deaths. SHMI in hospital deaths equates to 107.93 which is in expected limits.

ULHT SHMI by Financial Year (April 2010 to March 2015)

| Financial Year | Number of Patients | SHMI | Observed Deaths | Expected Deaths | 95% Confidence Intervals |
|----------------|--------------------|--------|-----------------|-----------------|--------------------------|
| 2010/11 | 94041 | 110.1 | 3607 | 3275.8 | 106.55-113.76 |
| 2011/12 | 94007 | 109.3 | 3586 | 3280.4 | 105.77-112.95 |
| 2012/13 | 90623 | 107.9 | 3585 | 3321.8 | 104.42-111.52 |
| 2013/14 | 84971 | 104 | 3364 | 3234.4 | 100.52-107.58 |
| 2014/15 | 81239 | 111.14 | 3361 | 3293.94 | 90.78-110.15 |

ULHT SHMI by site Year for all admissions (April 2015 to March 2015):

| Site | SHMI Spells | SHMI |
|------------------------------|-------------|--------|
| Lincoln County Hospital | 43492 | 117.48 |
| Pilgrim Hospital | 30972 | 106.73 |
| Grantham & District Hospital | 6266 | 99.61 |

ULHT Site Mortality Alerts YTD (April 2015 to September 2015):

The Trust is currently alerting for Septicemia (except for labour); with 89 deaths with an expected 70.77 from April to September 2015. There has a current action plan that is being implemented by the Sepsis Task and Finish Group.

Within each individual site:-

There are NO diagnosis groups currently alerting at **Grantham and District Hospital**.

There are NO diagnosis groups currently alerting at **Lincoln County Hospital**.

There are NO diagnosis groups alerting at **Pilgrim Hospital**.

ULHT Mortality action log update:

Please see Appendix 1: Mortality Action tracker for full progress details of all reviews. All actions that are Red or Amber within the Mortality Action Tracker need to be addressed and evidence of actions sent to Quality Governance.

Highlights from Mortality Action Tracker:

- Stroke- is not currently alerting; but there are questions that were highlighted in the stroke audit data that shows Lincoln County's HSMR stands at 118.06 whilst Pilgrim Hospital is 66.08. A mortality meeting is being held on the 15th January 2016 to look at the pathway at Lincoln County to assess and develop an action plan.
- UTI-A mortality review was completed earlier this year; outstanding actions are; Agreement of fluid balance adding the SQD, CAUTI group and champions, improvement of documentation, training and implementation of a Dr Toolbox App.
- Other Perinatal- Proforma is now in use on the labour wards. A follow up meeting is arranged for progress on the 8th February 2016 for the coding proforma pilot.
- Leukaemia's and Multiple myeloma reviews are now complete. These are to be presented at patient safety committee. No further action but a recommendation for the trust to consider resource available to Palliative Care.

ULHT HSMR by Diagnosis Group YTD (April 2015 to September 2015)

The table below illustrates the ULHT HSMR figures for the 56 diagnoses which are used to calculate HSMR –

- The diagnosis groups that are alerting as having higher than expected HSMR are highlighted in pink
- The diagnosis groups that are “at risk” of alerting for higher than expected HSMR) are highlighted in yellow

| Diagnosis group | Spells | Super Spells | Spells (%) | Observed Deaths | Expected Deaths | Obs. - Exp. | Crude Mortality | Exp. (%) | HSMR | Low | High |
|--|------------|--------------|-------------|-----------------|-----------------|--------------|-----------------|--------------|---------------|--------------|---------------|
| ALL | 26128 | 26082 | 100 | 969 | 1004.46 | -35.46 | 3.72 | 3.85 | 96.47 | 90.49 | 102.74 |
| Abdominal pain | 1500 | 1500 | 5.75 | 2 | 2.68 | -0.68 | 0.13 | 0.18 | 74.53 | 8.37 | 269.07 |
| Other gastrointestinal disorders | 1473 | 1473 | 5.65 | 6 | 11.81 | -5.81 | 0.41 | 0.8 | 50.81 | 18.55 | 110.59 |
| Cancer of breast | 1287 | 1287 | 4.93 | 5 | 4.68 | 0.32 | 0.39 | 0.36 | 106.8 | 34.42 | 249.24 |
| Urinary tract infections | 1071 | 1071 | 4.11 | 39 | 39.91 | -0.91 | 3.64 | 3.73 | 97.73 | 69.49 | 133.61 |
| Other upper respiratory disease | 1011 | 1009 | 3.87 | 0 | 3.12 | -3.12 | 0 | 0.31 | 0 | 0 | 117.57 |
| Cancer of colon | 983 | 983 | 3.77 | 6 | 7.99 | -1.99 | 0.61 | 0.81 | 75.07 | 27.41 | 163.41 |
| Cancer of prostate | 961 | 961 | 3.68 | 6 | 4.25 | 1.75 | 0.62 | 0.44 | 141.31 | 51.6 | 307.57 |
| Secondary malignancies | 933 | 931 | 3.57 | 23 | 24.18 | -1.18 | 2.47 | 2.6 | 95.1 | 60.27 | 142.71 |
| Biliary tract disease | 927 | 925 | 3.55 | 16 | 16.30 | -0.30 | 1.73 | 1.76 | 98.17 | 56.08 | 159.44 |
| Deficiency and other anaemia | 915 | 915 | 3.51 | 5 | 5.16 | -0.16 | 0.55 | 0.56 | 96.97 | 31.25 | 226.3 |
| Pneumonia | 872 | 870 | 3.34 | 172 | 182.45 | -10.45 | 19.77 | 20.97 | 94.27 | 80.71 | 109.46 |
| Non-Hodgkin's lymphoma | 829 | 828 | 3.17 | 7 | 7.76 | -0.76 | 0.85 | 0.94 | 90.2 | 36.14 | 185.86 |
| Skin and subcutaneous tissue infections | 760 | 759 | 2.91 | 5 | 7.02 | -2.02 | 0.66 | 0.92 | 71.23 | 22.95 | 166.22 |
| Coronary atherosclerosis and other heart disease | 743 | 742 | 2.84 | 7 | 5.83 | 1.17 | 0.94 | 0.79 | 120.08 | 48.11 | 247.42 |
| Cardiac dysrhythmias | 697 | 696 | 2.67 | 4 | 7.72 | -3.72 | 0.57 | 1.11 | 51.83 | 13.94 | 132.7 |
| Cancer of rectum and anus | 651 | 650 | 2.49 | 3 | 4.33 | -1.33 | 0.46 | 0.67 | 69.32 | 13.93 | 202.54 |
| Chronic obstructive pulmonary disease and bronchiectasis | 598 | 598 | 2.29 | 32 | 29.10 | 2.90 | 5.35 | 4.87 | 109.95 | 75.19 | 155.22 |
| Acute cerebrovascular disease | 570 | 565 | 2.17 | 85 | 90.61 | -5.61 | 15.04 | 16.04 | 93.81 | 74.93 | 116 |
| Acute myocardial infarction | 554 | 553 | 2.12 | 32 | 40.75 | -8.75 | 5.79 | 7.37 | 78.53 | 53.7 | 110.86 |
| Cancer of bronchus, lung | 521 | 517 | 1.98 | 24 | 31.74 | -7.74 | 4.64 | 6.14 | 75.61 | 48.43 | 112.51 |
| Gastrointestinal haemorrhage | 519 | 519 | 1.99 | 14 | 12.60 | 1.40 | 2.7 | 2.43 | 111.09 | 60.68 | 186.41 |
| Syncope | 503 | 503 | 1.93 | 3 | 2.27 | 0.73 | 0.6 | 0.45 | 131.94 | 26.52 | 385.5 |
| Acute bronchitis | 499 | 498 | 1.91 | 11 | 18.66 | -7.66 | 2.21 | 3.75 | 58.95 | 29.39 | 105.48 |
| Congestive heart failure, nonhypertensive | 435 | 433 | 1.66 | 58 | 55.99 | 2.01 | 13.39 | 12.93 | 103.59 | 78.65 | 133.91 |
| Complication of device, implant or graft | 417 | 414 | 1.59 | 5 | 3.18 | 1.82 | 1.21 | 0.77 | 157.32 | 50.7 | 367.12 |
| Fracture of neck of femur (hip) | 414 | 414 | 1.59 | 24 | 25.26 | -1.26 | 5.8 | 6.1 | 95.03 | 60.87 | 141.4 |
| Leukaemias | 414 | 413 | 1.58 | 6 | 5.56 | 0.44 | 1.45 | 1.35 | 107.86 | 39.39 | 234.77 |
| Acute and unspecified renal failure | 407 | 405 | 1.55 | 43 | 56.89 | -13.89 | 10.62 | 14.05 | 75.58 | 54.69 | 101.81 |
| Cancer of ovary | 392 | 392 | 1.5 | 2 | 3.86 | -1.86 | 0.51 | 0.98 | 51.87 | 5.83 | 187.27 |
| Cancer of bladder | 367 | 367 | 1.41 | 1 | 4.32 | -3.32 | 0.27 | 1.18 | 23.13 | 0.3 | 128.67 |
| Septicemia (except in labour) | 348 | 347 | 1.33 | 89 | 70.77 | 18.23 | 25.65 | 20.39 | 125.77 | 101 | 154.77 |
| Other circulatory disease | 303 | 302 | 1.16 | 5 | 3.97 | 1.03 | 1.66 | 1.32 | 125.84 | 40.55 | 293.67 |
| Other perinatal conditions | 248 | 248 | 0.95 | 4 | 1.84 | 2.16 | 1.61 | 0.74 | 217.39 | 58.48 | 556.56 |
| Other fractures | 248 | 247 | 0.95 | 4 | 6.59 | -2.59 | 1.62 | 2.67 | 60.73 | 16.34 | 155.49 |
| Other lower respiratory disease | 240 | 239 | 0.92 | 5 | 7.24 | -2.24 | 2.09 | 3.03 | 69.07 | 22.26 | 161.18 |
| Cancer of oesophagus | 227 | 227 | 0.87 | 5 | 9.08 | -4.08 | 2.2 | 4 | 55.09 | 17.75 | 128.55 |
| Cancer of stomach | 195 | 195 | 0.75 | 6 | 6.94 | -0.94 | 3.08 | 3.56 | 86.41 | 31.55 | 188.08 |
| Fluid and electrolyte disorders | 184 | 183 | 0.7 | 8 | 7.72 | 0.28 | 4.37 | 4.22 | 103.69 | 44.65 | 204.33 |
| Intestinal obstruction without hernia | 183 | 183 | 0.7 | 12 | 13.92 | -1.92 | 6.56 | 7.61 | 86.2 | 44.49 | 150.58 |
| Other liver diseases | 180 | 178 | 0.68 | 7 | 6.35 | 0.65 | 3.93 | 3.57 | 110.27 | 44.18 | 227.22 |
| Pleurisy, pneumothorax, pulmonary collapse | 172 | 170 | 0.65 | 12 | 10.46 | 1.54 | 7.06 | 6.16 | 114.68 | 59.19 | 200.34 |
| Cancer of pancreas | 163 | 163 | 0.62 | 10 | 8.26 | 1.74 | 6.13 | 5.07 | 121.03 | 57.94 | 222.59 |
| Pulmonary heart disease | 153 | 153 | 0.59 | 13 | 7.50 | 5.50 | 8.5 | 4.9 | 173.35 | 92.21 | 296.45 |
| Noninfectious gastroenteritis | 152 | 151 | 0.58 | 0 | 0.33 | -0.33 | 0 | 0.22 | 0 | 0 | 1103.65 |
| Chronic renal failure | 123 | 123 | 0.47 | 2 | 0.69 | 1.31 | 1.63 | 0.56 | 289.26 | 32.49 | 1044.36 |
| Peripheral and visceral atherosclerosis | 110 | 110 | 0.42 | 17 | 12.61 | 4.39 | 15.45 | 11.46 | 134.85 | 78.51 | 215.92 |
| Intracranial injury | 103 | 102 | 0.39 | 10 | 13.52 | -3.52 | 9.8 | 13.26 | 73.94 | 35.4 | 135.99 |
| Senility and organic mental disorders | 99 | 98 | 0.38 | 9 | 8.62 | 0.38 | 9.18 | 8.8 | 104.4 | 47.64 | 198.19 |
| Chronic ulcer of skin | 95 | 95 | 0.36 | 5 | 7.28 | -2.28 | 5.26 | 7.67 | 68.66 | 22.13 | 160.22 |
| Malignant neoplasm without specification of site | 78 | 78 | 0.3 | 5 | 5.41 | -0.41 | 6.41 | 6.93 | 92.46 | 29.8 | 215.77 |
| Aspiration pneumonitis, food/vomitus | 74 | 74 | 0.28 | 27 | 24.56 | 2.44 | 36.49 | 33.19 | 109.95 | 72.44 | 159.98 |
| Aortic, peripheral, and visceral artery aneurysms | 63 | 62 | 0.24 | 12 | 9.88 | 2.12 | 19.35 | 15.93 | 121.51 | 62.71 | 212.27 |
| Liver disease, alcohol-related | 61 | 60 | 0.23 | 13 | 8.80 | 4.20 | 21.67 | 14.67 | 147.71 | 78.57 | 252.6 |
| Respiratory failure, insufficiency, arrest (adult) | 45 | 45 | 0.17 | 17 | 11.16 | 5.84 | 37.78 | 24.8 | 152.31 | 88.67 | 243.88 |
| Cardiac arrest and ventricular fibrillation | 42 | 42 | 0.16 | 23 | 22.30 | 0.70 | 54.76 | 53.09 | 103.15 | 65.37 | 154.78 |
| Peritonitis and intestinal abscess | 16 | 16 | 0.06 | 3 | 2.68 | 0.32 | 18.75 | 16.74 | 111.98 | 22.51 | 327.17 |

Please note: Data for live births since July 2014 is not accurate due to an issue with our SUS submission therefore HSMR for diagnosis group of “Other perinatal conditions” may not be correct. There has been a fix issued by Medway but this will not reflect until the October 2015 data is submitted.

Explanatory Notes

HSMR (Hospital Standardised Mortality Ratio) is a calculation used to monitor death rates in a trust. The HSMR is based on a subset of 56 diagnoses which give rise to around 80% of in-hospital deaths.

For all of the 56 diagnosis groups, the observed deaths are the numbers that have occurred following admission in each NHS Trust during the specified time period. The expected number of deaths in each analysis is the sum of the estimated risks of death for every patient.

The risk profile for each individual patient is calculated based on the following factors – Sex, age on admission, admission method (non-elective or elective), deprivation, diagnosis/procedure subgroup, co-morbidities, number of previous emergency admissions in the preceding 12 months, year of discharge (financial year), palliative care, month of admission and source of admission.

The ratio is of observed to expected deaths (multiplied by 100). If mortality levels are higher in the population being studied than would be expected, the HSMR will be greater than 100.

HSMR is a complex statistical tool used by Dr Foster which acts as a spotlight for mortality. Its use and validity has been the subject of much debate nationally, but what is clear is that it is not a measure of excessive or avoidable deaths. We use HSMR to point us to possible areas of concern and, when they are identified, we actively review them through case note reviews.

SHMI (Summary Hospital-level Mortality Indicator) is an indicator which reports on mortality at trust level across the NHS in England using a standard and transparent methodology. It is produced and published quarterly as an official statistic by the Health and Social Care Information Centre (HSCIC) with the first publication in October 2011.

The SHMI is the ratio between the actual number of patients who die following hospitalisation at the trust and the number that would be expected to die on the basis of average England figures, given the characteristics of the patients treated there.

Dr Foster data there is a 3 month time lapse in the uploading of the data. Dr Foster data is rebased and could change by 1-2% from the time of reporting.

Appendix 1: Mortality Review Action Tracker



Mortality Review
Action Tracker.xlsx

PATIENT SAFETY – SAFETY THERMOMETER

Harm Free Care (old & New) comparison for ULHT and NHS England

| | Dec 14 | Jan 15 | Feb 15 | Mar 15 | Apr 15 | May 15 | June 15 | July 15 | Aug 15 | Sep 15 | Oct 15 | Nov 15 | Dec 2015 |
|-------------|--------|--------|--------|--------|--------|--------|---------|---------|--------|--------|--------|--------|----------|
| NHS England | 93.5% | 94% | 93.7% | 94% | 93.8% | 94% | 94.1% | 94.1% | 94.1% | 94.3% | 94.3% | 94.2% | 94.2% |
| ULHT | 93.44% | 94.5% | 93.17% | 92.1% | 92% | 93.9% | 93.4% | 94.6% | 90.4% | 92.8% | 93.9% | 93.2% | 92.2% |

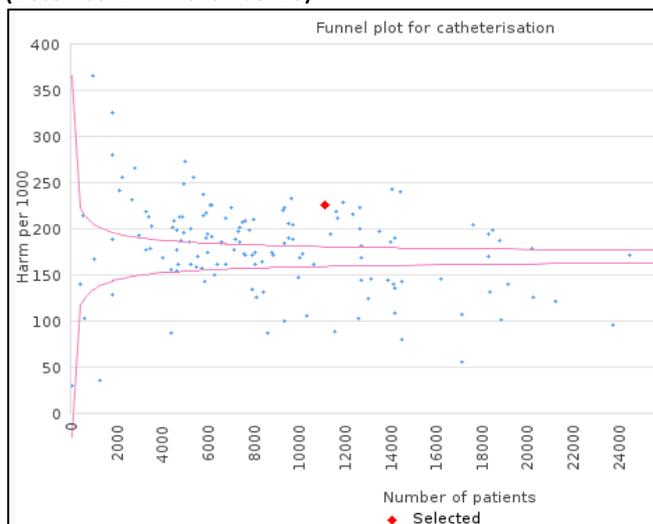
New Harm Free Care comparison for ULHT and NHS England

| | Dec 14 | Jan 15 | Feb 15 | Mar 15 | Apr 15 | May 15 | June 15 | July 15 | Aug 15 | Sep 15 | Oct 15 | Nov 15 | Dec 2015 |
|-------------|--------|--------|--------|--------|--------|--------|---------|---------|--------|--------|--------|--------|----------|
| NHS England | 97.4% | 97.7% | 97.6% | 97.7% | 97.6% | 97.8% | 97.8% | 97.8% | 97.7% | 97.9% | 97.9% | 97.8% | 97.9% |
| ULHT | 96.36% | 97.54% | 97.33% | 97% | 97.5% | 97.1% | 97.4% | 98.3% | 95.4% | 98.7% | 97.6% | 97.8% | 97.3% |

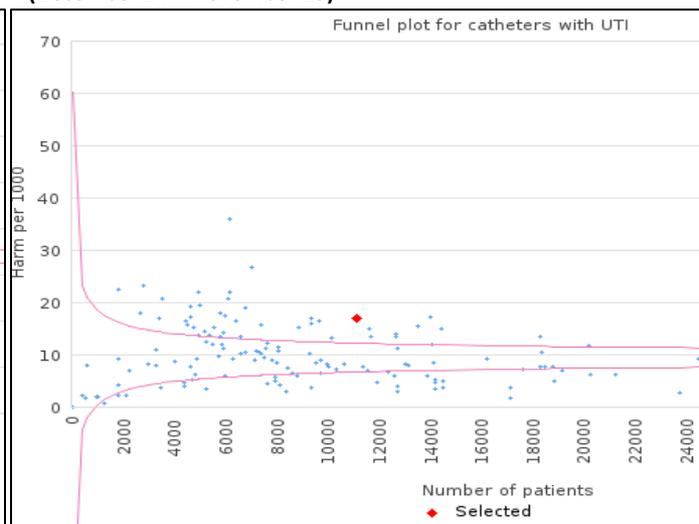
Harm Free and New Harm Free Care across ULHT December 2015

| | ULHT % | GDH % | LCH % | PBH % |
|---------------|--------|-------|-------|-------|
| Harm Free | 92.24 | 93.18 | 91.8 | 92.63 |
| New Harm Free | 97.27 | 98.86 | 96.31 | 98.23 |

National Average of Catheterisation (December 14 – November 15)



National Average of Catheters and UTIs (December 14 – November 15)



Actions

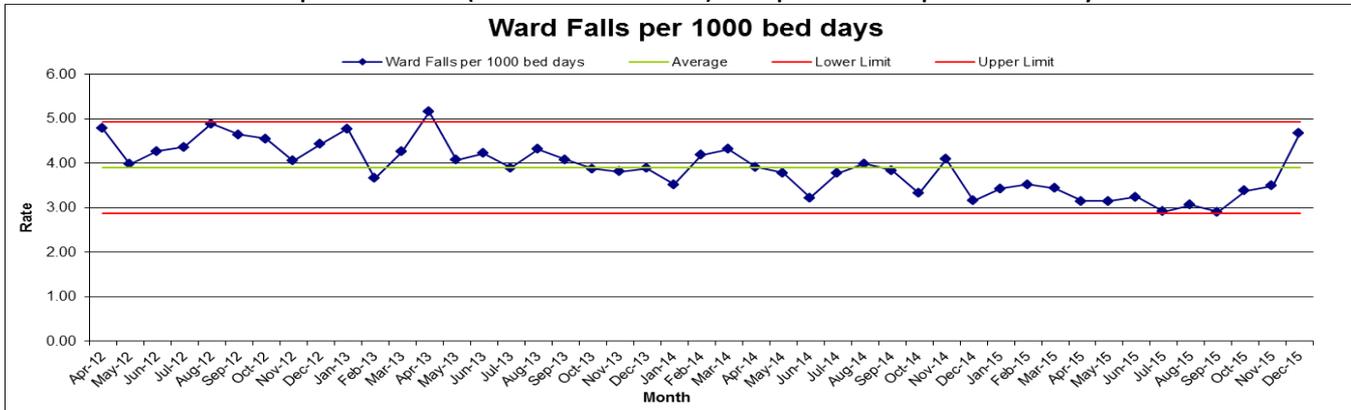
- Report discussed at the monthly falls, pressure ulcers and CAUTI meetings
- All harms are validated with the Trust leads
- Repors are disseminated to wards, matrons, HoN and deputy chief nurses detailing each harm that each ward declared

PATIENT SAFETY – FALLS

To achieve greater compliance with Domain 5 of the NHS Outcome Framework, Falls Prevention is part of the Trust's Sign up to Safety campaign through which the following challenging target of a 30 % reduction on total falls with Harm has been set for the current financial year.

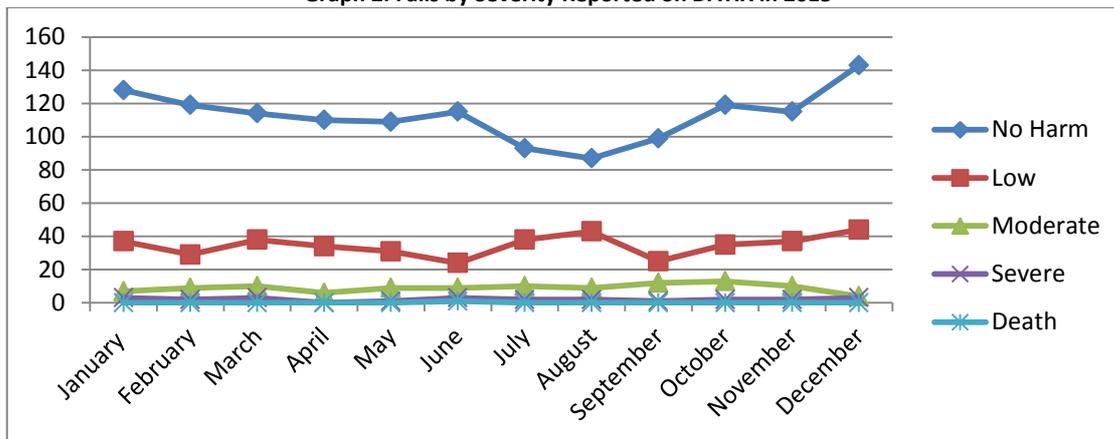
Falls data is captured in a number of ways one of which is through the number of falls per occupied bed days. For December 2015, the total number of falls on inpatient wards per 1000 bed days was 4.69 which is an increase from November which was 3.40 providing an upward trend in the last three months.

Graph One: All Falls (with and without harm) on in-patient wards per 1000 bed days



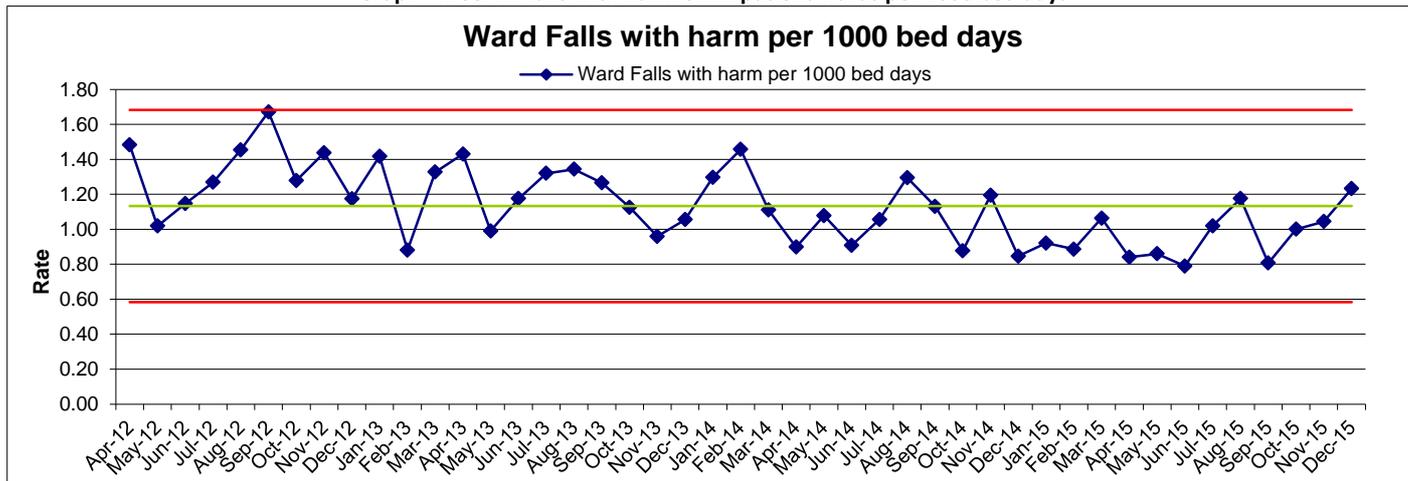
Graph 2 outlines the severity of falls that have been reported during 2015 which shows that the number of falls with no harm are increasing though this could be due to increased compliance with reporting.

Graph 2: Falls by Severity Reported on DATIX in 2015



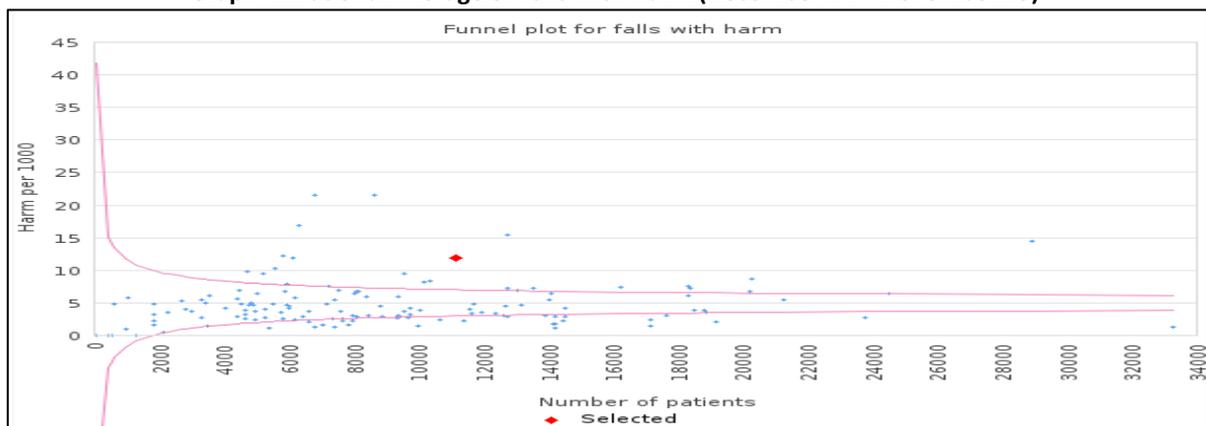
The Falls Group is focusing on Falls with Harm and Graph three reports that the falls with harm per 1000 OBD was 1.23 in December which was an increase from November (1.04). It is worth noting that throughout December there were escalation beds open due to increased demand.

Graph Three: All falls with harm on in-patient wards per 1000 bed days



Point Prevalence Audit of all falls both inpatient falls and falls prior to admission continue via the NHS Safety Thermometer. The Trust is an outlier nationally.

Graph 4: National Average of Falls with Harm (December 14 – November 15)



In view that falls with harm have not improved and as the Trust is an adverse outlier in terms of the rate of falls with harm per 1000 OBD compared to other organisation, a risk assessment has been completed with a rating of 20 proposed. Approval of the risk rating and assessment is being sought from the Quality Governance Committee given the proposed score.

A robust work programme for Reducing Falls has been formulated covering items such as Governance, Clinical Audit and Quality Improvement. The work plan has taken into account themes arising from SI investigations, national audit recommendations and sharing best practice from other sites. Work achieved since the previous report includes:

- Engagement with the Trust’s and Whole Systems Frailty group
- Partnership working with LCHS regarding joint work on falls prevention
- Identification of 3 pilot wards on each site to start implementing targeted work
- Review of footwear and plan to upgrade
- Review of Call Bells through Risk Management and Estates

Monthly Data is also reported via the SQD process on compliance with the Multi-factorial Assessment. Please see Table One

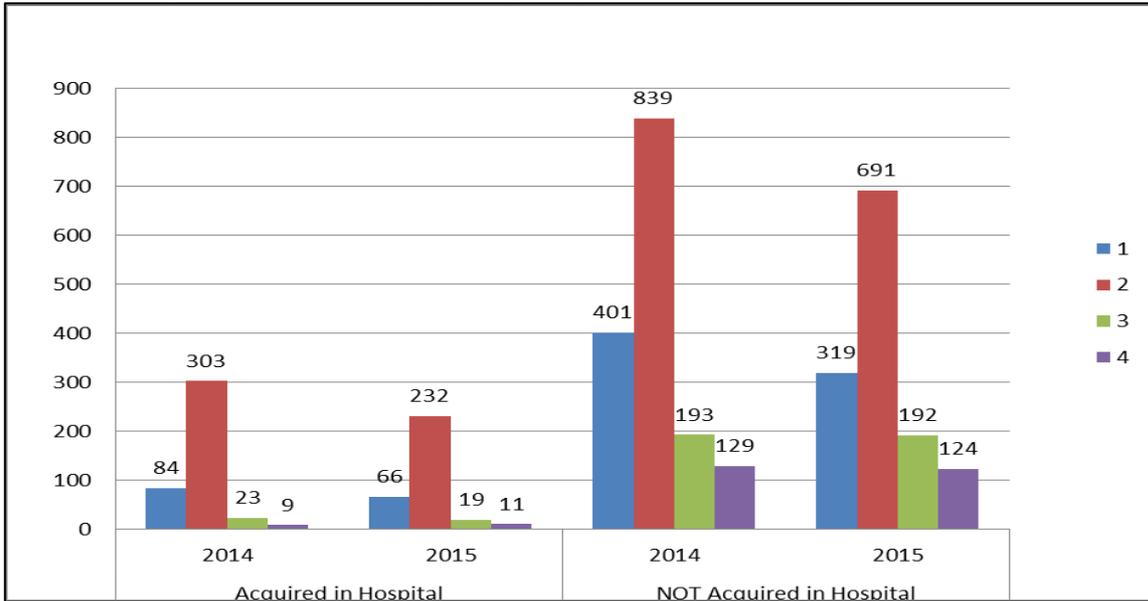
Table One: Trust SQD Compliance with Falls Prevention domain

| Metric Title | Jan-2015 | Feb-2015 | Mar-2015 | Apr-2015 | May-2015 | Jun-2015 | Jul-2015 | Aug-2015 | Sep-2015 | Oct-2015 | Nov-2015 | Dec-2015 |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Patient at risk of falls | 336 | 326 | 327 | 341 | 357 | 333 | 325 | 327 | 330 | 320 | 334 | 276 |
| Medication review occurred | 47.70% | 56.90% | 58.50% | 60.80% | 64.60% | 67.70% | 67.10% | 69.40% | 69.70% | 68.70% | 71.00% | 66.80% |
| Lying & standing BP completed | 35.30% | 39.30% | 44.30% | 45.80% | 55.20% | 52.10% | 54.00% | 56.70% | 57.10% | 58.60% | 65.60% | 61.80% |
| Care plan 7 activated | 88.90% | 90.00% | 95.40% | 95.20% | 96.40% | 95.50% | 94.50% | 97.50% | 93.90% | 94.60% | 93.60% | 94.40% |
| Reviewed by physio | 45.50% | 48.70% | 54.10% | 61.00% | 61.40% | 55.60% | 56.10% | 63.10% | 68.00% | 64.70% | 74.20% | 71.20% |
| Referred to OT | 76.90% | 77.00% | 80.80% | 82.10% | 87.10% | 76.30% | 78.70% | 83.50% | 82.00% | 86.50% | 89.00% | 85.20% |
| Referred to physio | 78.50% | 81.10% | 87.00% | 87.00% | 91.70% | 92.10% | 88.40% | 88.60% | 90.40% | 90.50% | 92.40% | 89.90% |
| Actions completed within 4 hours | 83.90% | 88.60% | 87.70% | 87.80% | 87.20% | 84.10% | 82.70% | 86.90% | 86.70% | 87.90% | 88.90% | 88.50% |
| Actions completed within 24 hours on admission | 32.20% | 35.70% | 36.20% | 41.90% | 46.70% | 44.20% | 39.70% | 41.10% | 44.50% | 38.90% | 46.30% | 42.00% |
| Actions completed within 24 hours of transfer (if necessary) | - | 18.30% | 27.20% | 35.70% | 38.50% | 36.80% | 37.30% | 39.90% | 44.30% | 38.70% | 37.90% | 37.00% |

PATIENT SAFETY – PRESSURE ULCERS

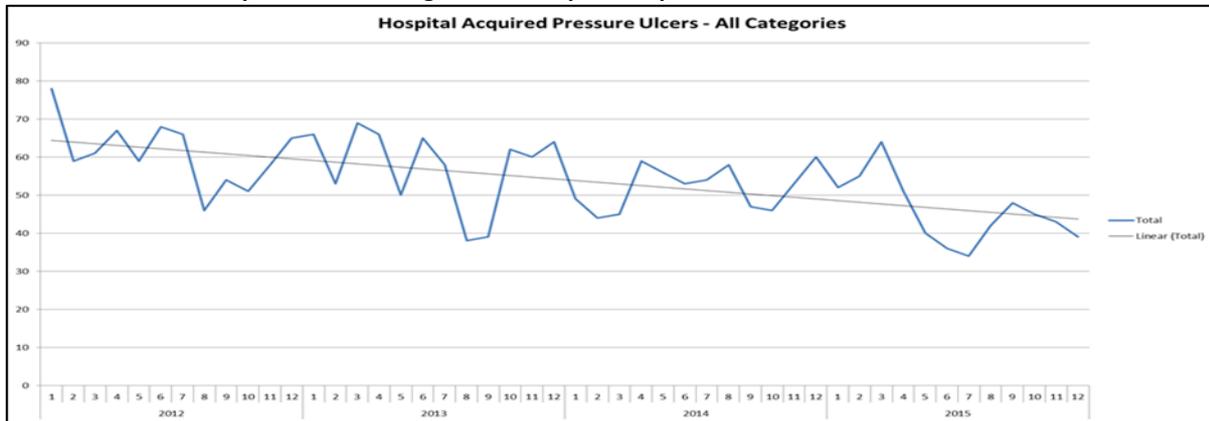
The Trust has reported a total of 328 hospital acquired pressure ulcers YTD 2015/2016 compared to 419 for the same period in the previous year (Graph One).

Graph One: Total number (all categories) of New and Pre-Existing Pressure Ulcers

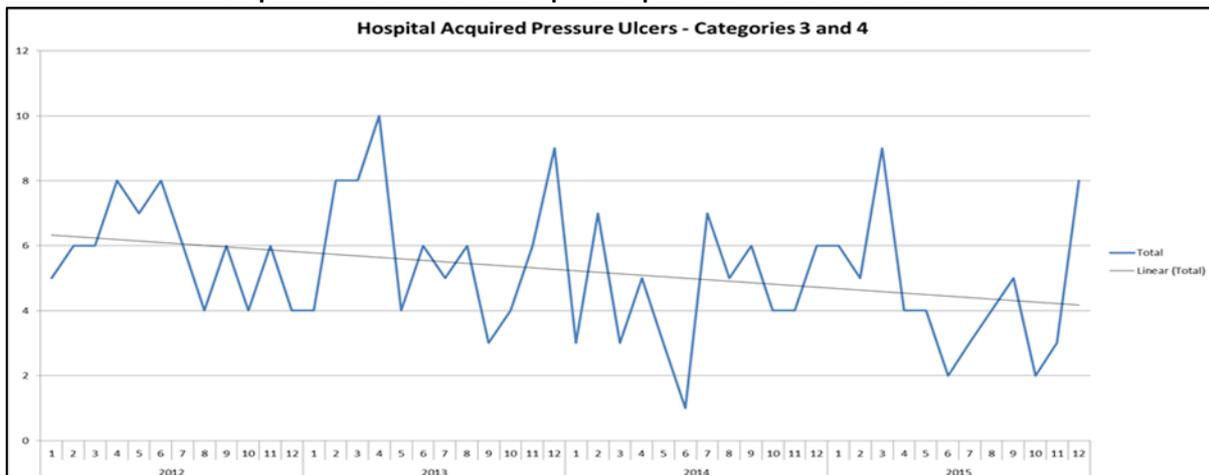


There has been a reduction in all categories except grade four which remains a fairly static trend. Year to date there has been an 18% reduction in Grade 3, 24% reduction in Grade 2 and 22% reduction in grade 1 pressure ulcers reported on PUNT. The Trend analysis is reported in Graph two and three.

Graph Two: All Categories of Hospital Acquired Pressure Ulcers since 2012



Graph Three: Grade 3 & 4 Hospital Acquired Pressure Ulcers since 2012

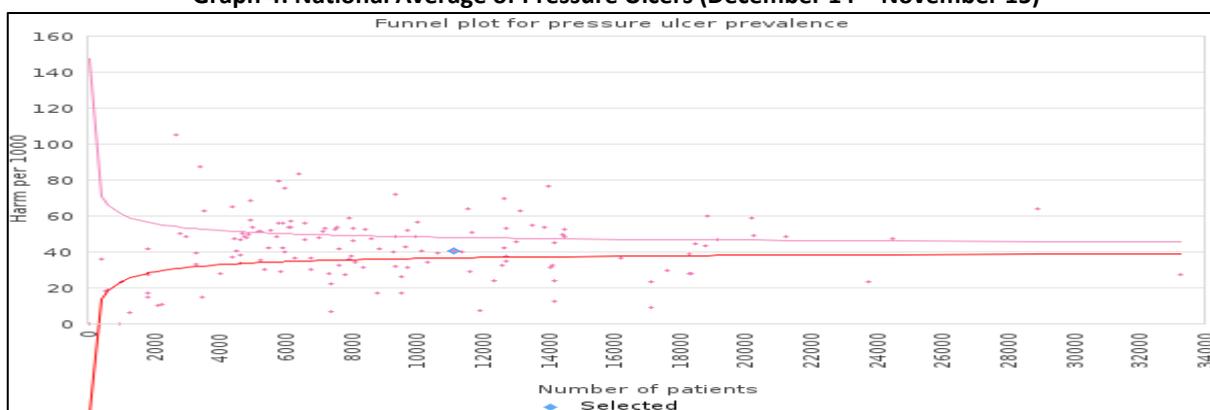


Given these trends, the Tissue Viability Team has been tasked to undertake a campaign on targeting prevention and ultimately elimination of Avoidable Hospital Acquired Category (Grade) 4 Pressure Ulcers. To achieve this, a vacant post is being converted to a fixed term Band 5 Staff Nurse to focus on Pressure Ulcer prevention at Pilgrim and Lincoln County.

In December 2015, there was *three* category 4 and *six* category 3 hospital acquired pressure ulcers which are currently being reviewed through the SI Framework. Additionally, there have been 25 Grade 2 hospital acquired pressure ulcers. Due to current limitations of databases, although the “avoidability” criteria cannot be robustly reported, the Nurse Consultant has reported that further to initial clinical reviews; 2 of the 3 category 4 PU’s and 3 of the 6 category 3’s could be deemed to have been unavoidable. Work involving the Deputy Chief Nurse (Patient Safety), Consultant Nurse – Tissue Viability and Information Services regarding the introduction of RCA scrutiny panels and an amendment to the PUNT system to capture this data is underway.

Point Prevalence Audit of all pressure ulcers continue via the NHS Safety Thermometer. The Trust compared favourably to national statistics.

Graph 4: National Average of Pressure Ulcers (December 14 – November 15)



Further work has been undertaken with the Consultant Nurse for Tissue Viability regarding defining metrics to monitor performance improvement and include the following:

- Number of Grade 4 avoidable hospital acquired incidents
- Number of Grade 3 avoidable hospital acquired incidents
- Number of Grade 2 avoidable hospital acquired incidents
- Number of Wards who have achieved more than 100 days free from avoidable Cat 3 & 4 Pressure Ulcers
- Percentage compliance with Waterlow risk assessment (SQD Compliance) - on admission and weekly
- Percentage of appropriate patients with a care plan to reduce deterioration/ prevent pressure ulcers activated (SQD Data)
- Rate of reported PTD per 1000 OBD
- "Percentage of patients experiencing pressure tissue damage (ST point prevalence)"
- Percentage of Patients who have had a MUST assessment on admission and weekly as appropriate (SQD Compliance)

There are several metrics via SQD regarding the assessment of Pressure Ulcers which reports improved compliance as outlined in Table One. Further focus needs to be placed on reassessing pressure ulcers

Table One: SQD Data for Tissue Viability

| Metric Title | Jan-2015 | Feb-2015 | Mar-2015 | Apr-2015 | May-2015 | Jun-2015 | Jul-2015 | Aug-2015 | Sep-2015 | Oct-2015 | Nov-2015 | Dec-2015 |
|---|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Pressure area care risk assessment completed within 24hrs | 99.50 % | 99.50 % | 98.50 % | 99.00 % | 99.30 % | 98.50 % | 99.30 % | 99.00 % | 98.80 % | 98.50 % | 98.30 % | 99.40 % |
| Pressure area care risk assessment updated weekly | 79.10 % | 90.30 % | 87.40 % | 82.50 % | 87.80 % | 80.50 % | 86.20 % | 89.40 % | 81.90 % | 85.20 % | 85.60 % | 82.50 % |
| Pressure-relieving equipment in situ if required | 94.40 % | 90.10 % | 92.20 % | 95.50 % | 94.70 % | 95.10 % | 97.40 % | 92.80 % | 94.30 % | 97.70 % | 96.30 % | 93.50 % |
| Repositioning chart commenced if required | 78.90 % | 82.10 % | 89.70 % | 90.90 % | 90.10 % | 88.40 % | 94.00 % | 94.00 % | 95.10 % | 96.00 % | 98.00 % | 98.80 % |
| Pressure area care plan activated if required | 91.20 % | 92.00 % | 95.40 % | 90.30 % | 94.00 % | 92.40 % | 94.90 % | 94.20 % | 92.00 % | 94.40 % | 97.30 % | 95.70 % |

Both formal and informal teaching focused on various aspects related to Pressure Ulcer Prevention (SSKIN) continues as does ward visits to assess patients and provide ward based learning. There has been targeting work on Mattress checking post a recent visit by the TDA and the policy is currently under review

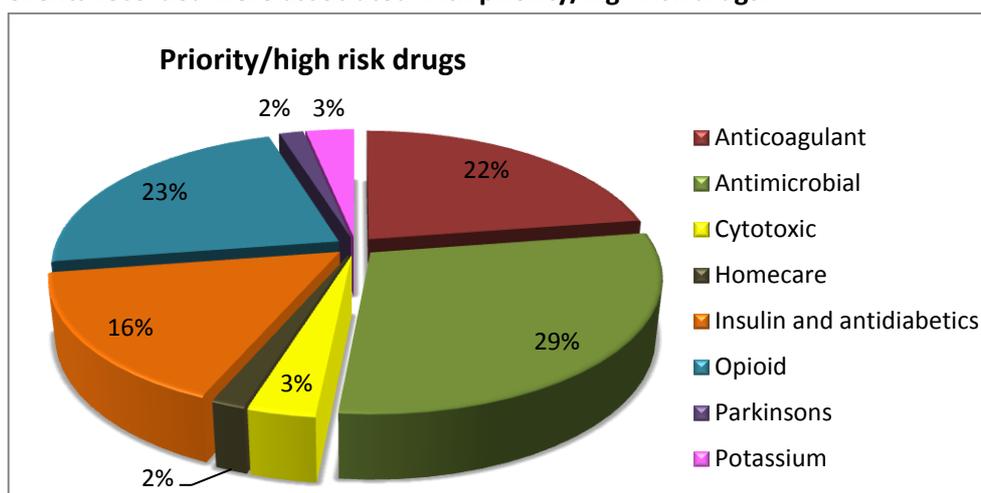
PATIENT SAFETY – MEDICATION

| Site | No harm | Low Harm | Moderate Harm | Severe Harm | Death | Total |
|------------------------------|-----------|----------|---------------|-------------|----------|------------|
| GRANTHAM & DISTRICT HOSPITAL | 21 | 2 | 1 | | | 24 |
| LINCOLN COUNTY HOSPITAL | 47 | 2 | 3 | | | 52 |
| LOUTH HOSPITAL | | | | | | 0 |
| PILGRIM HOSPITAL | 24 | 5 | 1 | | | 30 |
| Total | 92 | 9 | 5 | 0 | 0 | 106 |

Medication error types

| Medication error type | |
|--|----|
| Adverse drug reaction (when used as intended) | 0 |
| Contra-indication in relation to drugs or conditions | 6 |
| Mismatching between patient and medicine | 7 |
| Omitted medicine/ingredient | 29 |
| Other | 19 |
| Patient allergic to treatment | 2 |
| Wrong drug/medicine | 2 |
| Wrong formulation | 1 |
| Wrong frequency | 13 |
| Wrong quantity | 0 |
| Wrong route | 2 |
| Wrong storage | 1 |
| Wrong/transposed/omitted medicine label | 2 |
| Wrong/omitted/passed expiry date | 0 |
| Wrong/unclear dose or strength | 15 |

56 (52%) of all the events recorded were associated with priority/high risk drugs.



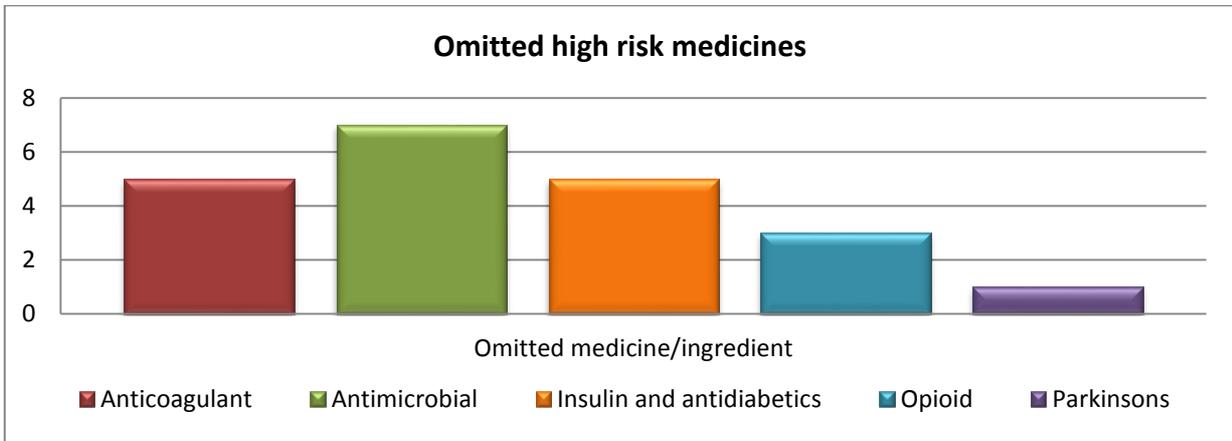
The top 4 drug groups are; antimicrobials (29%), opiates (23%), anticoagulants (22%) and insulins (16%).

Compare this to last month's top 4 which were; antimicrobials (32%), insulins (23%), opiates (16%) and anticoagulants (11%).

Omitted medicines

27% of all incidents reported were due to medicines being omitted. Many of these omissions are due to staff error rather than an absence of supply.

21 (34%) of the incidents relating to priority/high risk drugs were due to the medication being omitted.



Antimicrobials were the most omitted drugs accounting for 33% of high risk drugs omitted and 24% of all medications omitted.

| | Antimicrobia l | Anticoagulant | Antiepileptic | Cytotoxic | Healthcare at Home | Insulin/ antidiabetic | Opiates | Parkinsons | Potassium | Total |
|----------|----------------|---------------|---------------|-----------|--------------------|-----------------------|---------|------------|-----------|-------|
| No harm | 17 | 12 | | 1 | 1 | 8 | 13 | 1 | 1 | 54 |
| Low | | 2 | | | | 2 | | | 1 | 5 |
| Moderate | 1 | | | 1 | | | 1 | | | 3 |
| Severe | | | | | | | | | | |
| Death | | | | | | | | | | |
| Total | 18 | 14 | | 2 | 1 | 10 | 14 | 1 | 2 | 62 |

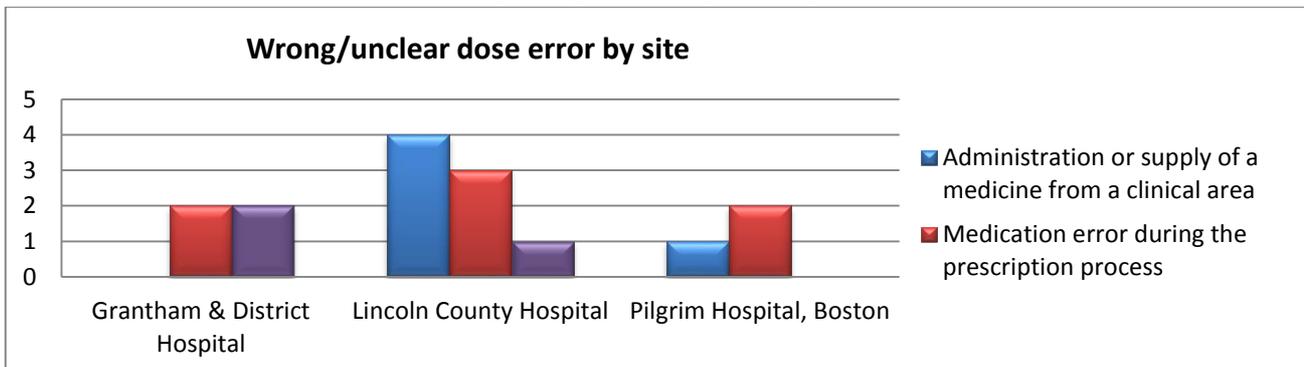
2 of the 4 (50%) moderate rated incidents involved a priority/high risk drugs.

Of the 106 incidents reported the majority (87%) were classed as resulting in no harm. 27% of the no harm incidents were due to omitted medicines. This is not to say that the potential for harm isn't there. We should continue work to reduce all errors whatever the outcomes.

Wrong/unclear dose or strength

15 (14%) incidents reported were due to doses being wrong or unclear.

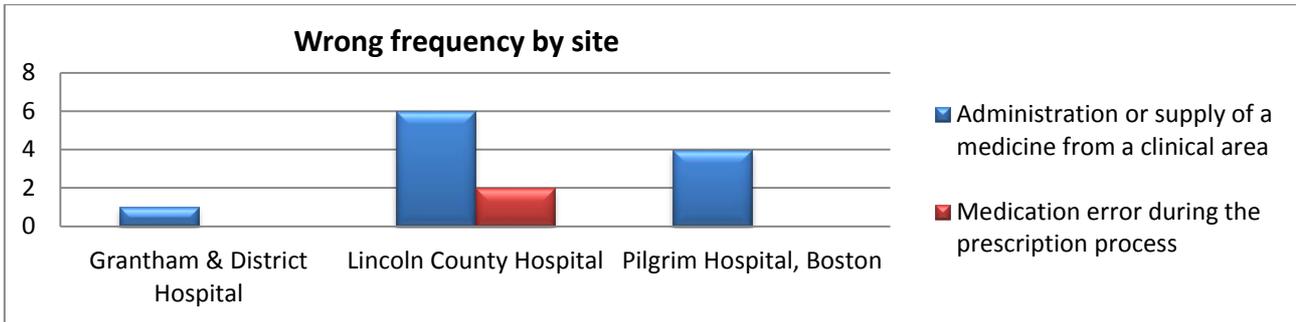
47% of these errors were due to errors being made by the prescriber on the prescription chart, 33% were due to administration errors and 20% were due to dispensing errors in pharmacy.



Wrong frequency

13 (12%) incidents reported were due to the frequency of medication being incorrect.

85% were due to administration errors by the nursing staff and 15% were due to errors being made by the prescriber on the prescription chart.



Controlled drugs

There were 11 incidents reported this month involving controlled drugs. 3 were due to doses being omitted

Insulins

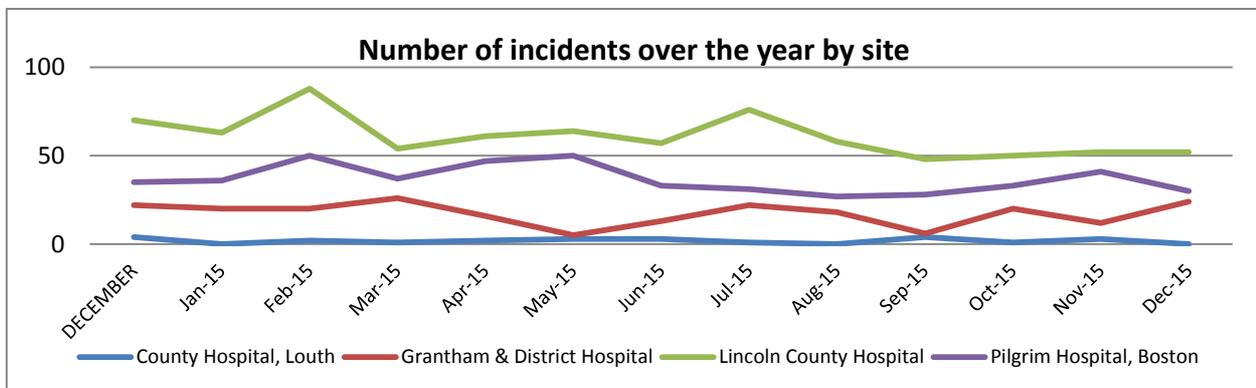
There were 8 incidents involving insulin. 5 of these incidents were due to doses being omitted.

Other

19 incidents were classed as other. These sorts of incidents do not fit into the Datix categories so therefore come under 'other'.

Pharmacy incidents

There were 9 incidents reported that involved errors made by the Pharmacy department. Pharmacy issued 73,970 items in December making the error rate 0.012%.



SQD data for medication compliance

| Metric Title | Jan-2015 | Feb-2015 | Mar-2015 | Apr-2015 | May-2015 | Jun-2015 | Jul-2015 | Aug-2015 | Sep-2015 | Oct-2015 | Nov-2015 | Dec-2015 |
|---------------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Medicine chart demographics correct | 73.00% | 82.00% | 78.30% | 76.80% | 73.80% | 75.10% | 77.70% | 69.10% | 61.80% | 62.00% | 67.90% | 61.60% |
| Allergies documented | 97.30% | 97.30% | 96.90% | 98.60% | 98.80% | 99.40% | 99.40% | 97.00% | 96.50% | 96.60% | 100.00% | 98.40% |
| All medicines administered on time | 92.70% | 89.60% | 91.20% | 93.20% | 92.50% | 89.70% | 92.40% | 93.60% | 90.90% | 88.50% | 90.10% | 85.80% |
| Allergy nameband in place if required | 92.10% | 86.10% | 94.70% | 88.40% | 84.70% | 91.50% | 92.60% | 86.50% | 83.40% | 94.10% | 92.00% | 86.60% |
| Identification namebands in situ | 99.80% | 98.50% | 99.50% | 98.50% | 97.30% | 98.30% | 98.60% | 97.70% | 99.50% | 98.80% | 99.30% | 99.40% |

Actions

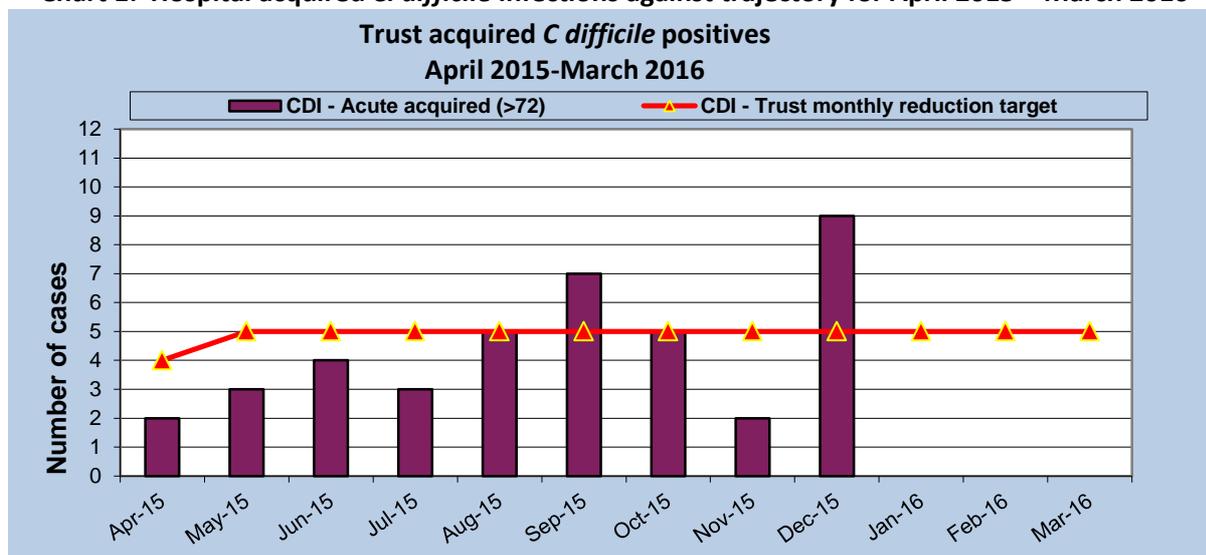
This report is reviewed at the Medication Safety Committee and all incidents are reviewed on a monthly basis to identify trends. All Heads of Nursing receive the errors by ward area and disseminate to their matrons who in turn disseminate to their ward leaders. These all must be looked into regardless of the severity rating.

PATIENT SAFETY – INFECTION CONTROL

C. difficile

There have been nine (9) cases of hospital attributable (trajectory 5), bringing the total of hospital attributable cases to forty (40). There was also five (5) community acquired cases reported for December 2015.

Chart 1: Hospital acquired *C. difficile* infections against trajectory for April 2015 – March 2016



MRSA bacteraemia:

There has been zero cases of hospital attributable (trajectory 0). The Trust reported zero (0) case of Trust acquired case for December 2015. This brings the total of hospital attributable MRSA bacteraemia to one (1) case, which breaches the Trust trajectory of zero (0) cases.

Table 1: Hospital attributable MRSA bacteraemia (treated within the Trust)

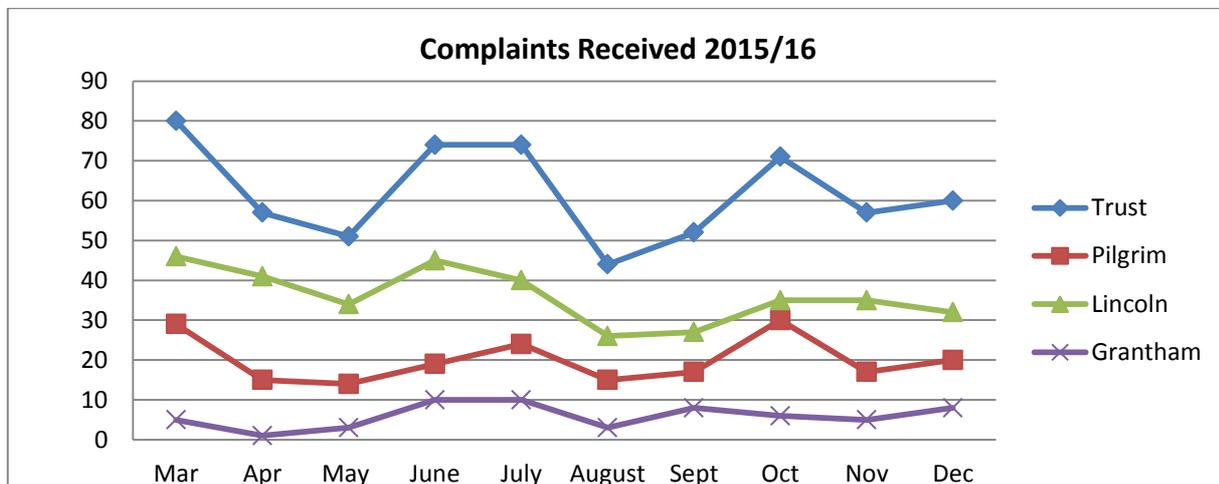
| | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar |
|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Louth | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| LCH | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| PH | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| GDH | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Total | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Cum | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | | | |

Norovirus Outbreaks

A major outbreak was declared at Lincoln as 13 wards in total were affected during this month. This commenced on 9th December with Dixon ward and at present there is one ward closed which is Burton ward and Carlton-Coleby which has 2 bays restricted. Norovirus geno group 2 has been identified as the causative agent in these outbreaks.

PATIENT EXPERIENCE – COMPLAINTS

| Complaints received 2015/16 | | | | | |
|-----------------------------|-----------|---------|----------|----------|----------|
| | September | October | November | December | Movement |
| Trust | 52 | 71 | 57 | 60 | ↑ |
| Pilgrim | 17 | 30 | 17 | 20 | ↑ |
| Lincoln | 27 | 35 | 35 | 32 | ↓ |
| Grantham | 8 | 6 | 5 | 8 | ↑ |



Overdue Complaints

| Overdue complaints | November | | | December 2015 | | |
|---------------------------|-----------|-----------|----------|---------------|----------|----------|
| | LCG | PHB | GDH | LCH | PHB | GDH |
| Surgical | 22 | 3 | 0 | 24 | 0 | 0 |
| Medicine | 14 | 6 | 0 | 17 | 7 | 0 |
| Grantham | 0 | 0 | 3 | 0 | 0 | 1 |
| Women and Children's | 13 | 1 | 1 | 10 | 1 | 1 |
| Corporate Services | 2 | 0 | 0 | 4 | 0 | 0 |
| Path Links | 0 | 0 | 0 | 0 | 0 | 0 |
| TACC | 2 | 0 | 0 | 0 | 0 | 0 |
| Clinical Support Services | 2 | 1 | 0 | 2 | 0 | 0 |
| Totals | 56 | 11 | 4 | 57 | 8 | 2 |

The above figures are the total number of overdue complaints across the trust. Lincoln County Hospital is the only Hospital which has any historic overdue complaints which are still outstanding. Both Pilgrim and Grantham have cleared any historic overdue complaints (any complaints that were overdue on or before the 1st April 2015). The below table will show the improvement and reduction in the amount of overdue complaints that were open from December 2014 – December 2015.

| Hospital | Overdue complaints 2014 | Overdue complaints 2015 | Historical complaints open | Comments re Historical complaints |
|-------------------|-------------------------|-------------------------|----------------------------|---|
| Lincoln Hospital | 204 | 57 | 7 | 1 signing 3 amends 3 awaiting draft |
| Pilgrim Hospital | 140 | 8 | 0 | |
| Grantham Hospital | 31 | 2 | 0 | |
| Trust | 375 | 67 | 7 | As above |

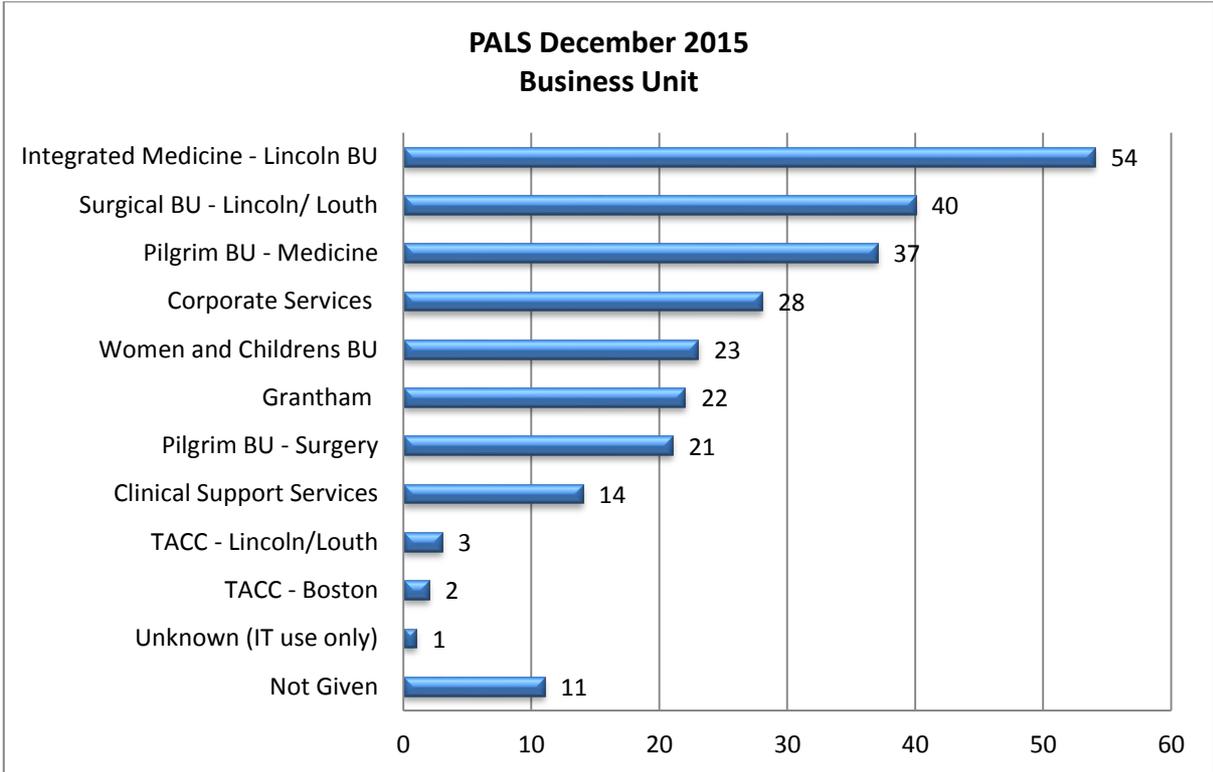
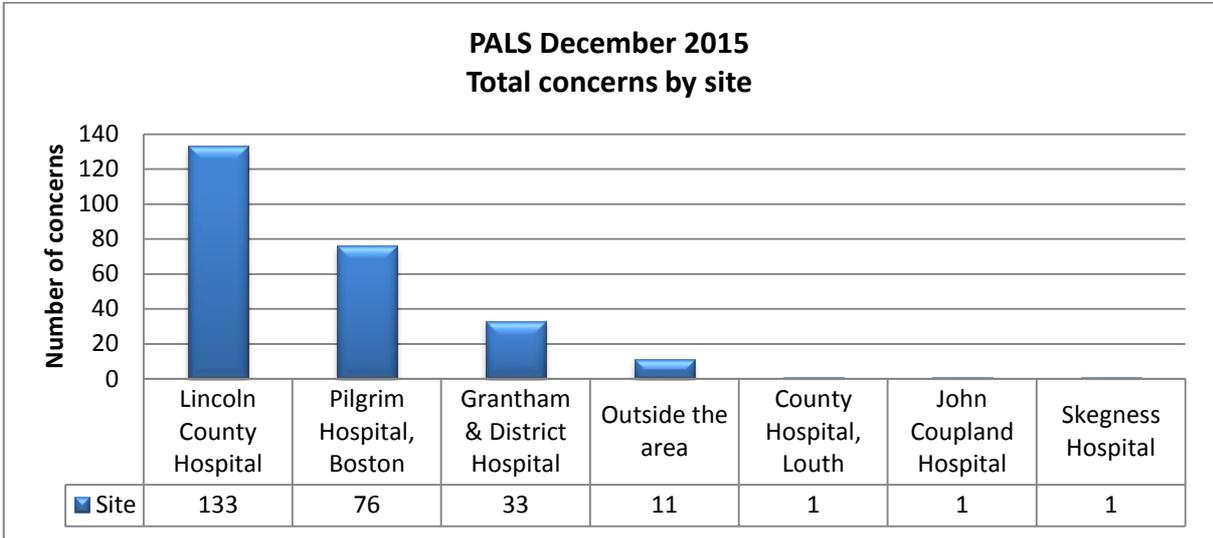
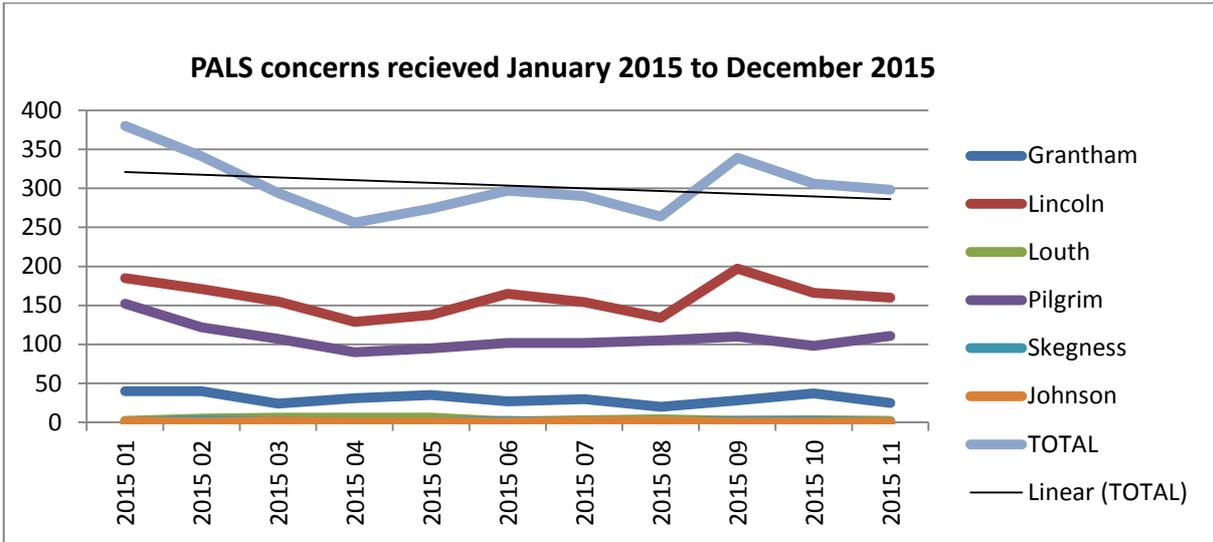
We have developed good working relationships with key individuals within the sites providing support and guidance to ensure that the overdue complaints continue to reduce with the aim to have these cleared by the end of the financial year. We are striving to clear the historical overdue complaints by the end of January 2016.

We have changed the way in which we commence new complaints that are received in order that we can respond within the timescales given. Once the complaint is received and acknowledged we would then send an email asking the Senior Site Lead contact. Previously the complaint investigation would not commence until we are advised that this call has been made and of a case manager who will be co-ordinating the investigation. The process we are following now is that once the complaint has been received and acknowledged it will be sent to the Senior Site Lead and followed up for with a call and to ask who they have allocated as case manager. It is stated in the email that we will now follow the SSL email with a call to ask who has been allocated as case manager We then commence the investigation within the first few days and we have requested that the call is made within 7 working days. The acknowledgment that is sent to the complainant has been amended to reflect these changes. This has started to make a difference in the volume of complaints that have been responded to within timescale and this should continue to increase which will in turn reduce the amount of cases that go overdue.

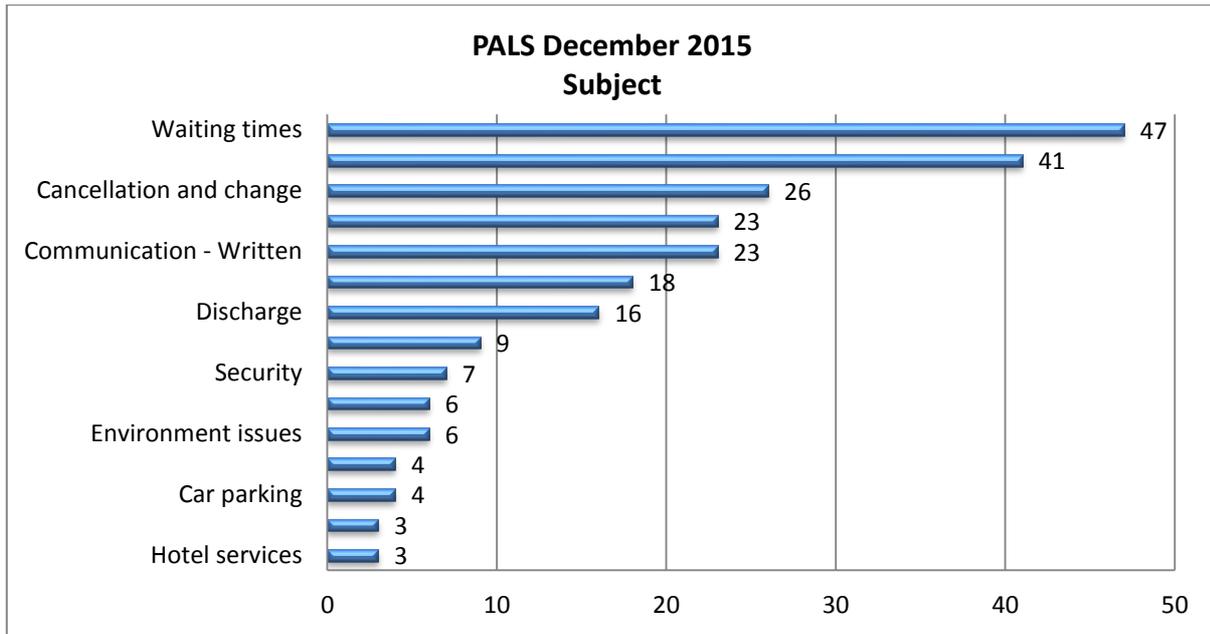
Percentage of complaint responses sent within agreed timescale

| Hospital | October 15 | November 15 | December |
|-----------------|-------------------|--------------------|-----------------|
| Lincoln | 0% | 18% | 32% |
| Pilgrim | 20% | 40% | 42% |
| Grantham | 22% | 50% | 36% |

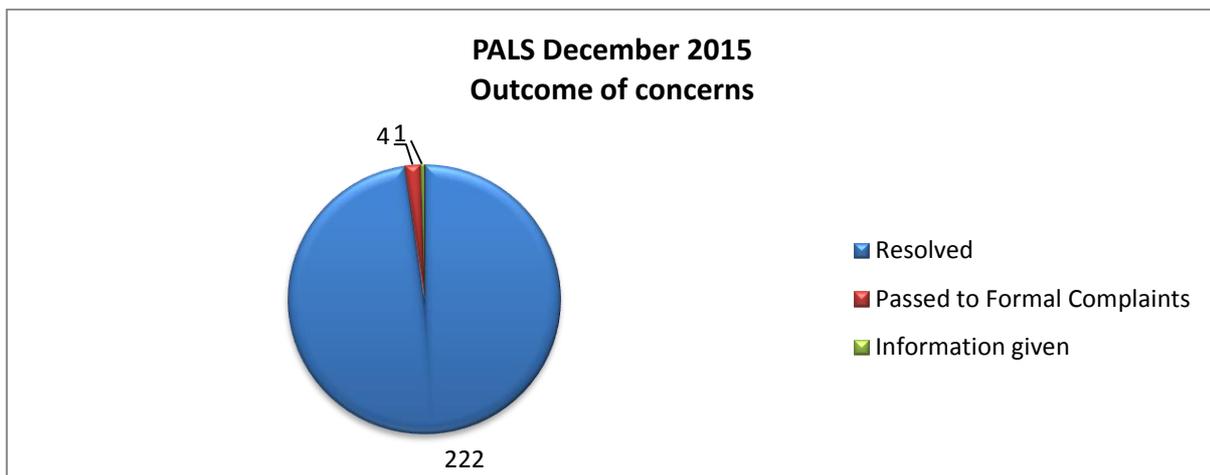
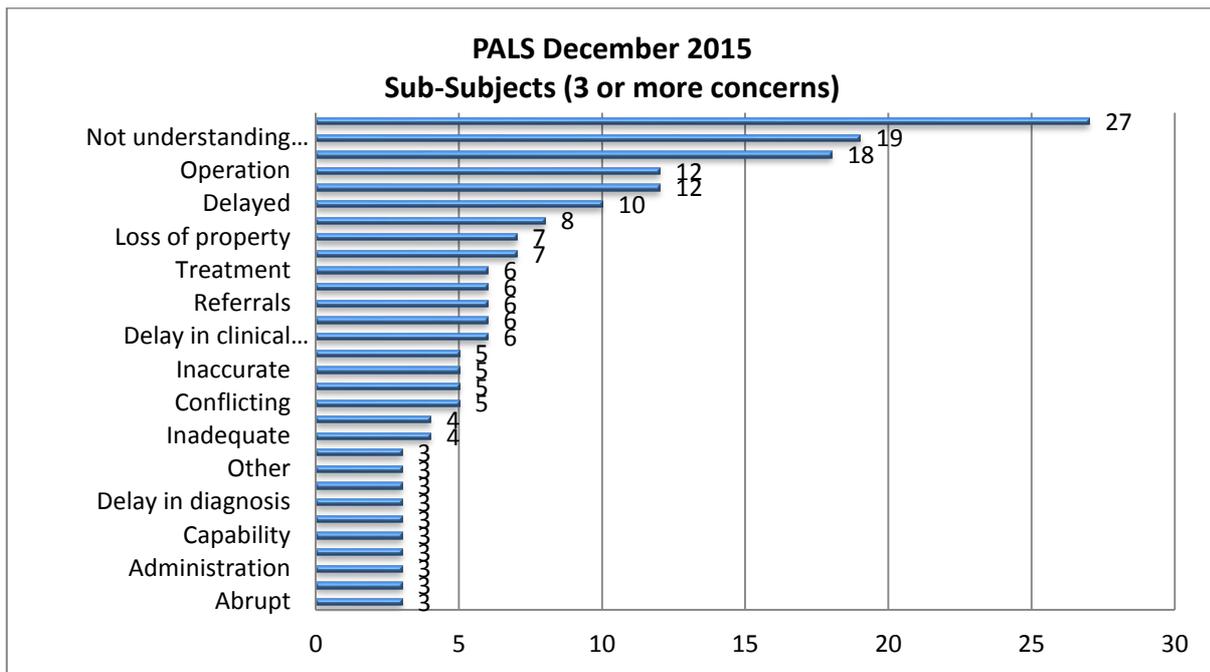
PATIENT EXPERIENCE – PALS



The graph below shows PALS enquiries by subject and were reported more than 3 times during December.



The graph below shows PALS enquiries by sub subject and were reported more than 3 times during December.



PATIENT EXPERIENCE – FRIENDS & FAMILY

FFT recommendation Rate -Emergency care (Recommend/ Not recommend)

| | Apr-15 | | May-15 | | Jun-15 | | Jul-15 | | Aug-15 | | Sep-15 | | Oct-15 | | Nov-15 | | Dec-15 | | Direction of movement between current month and previous month | |
|----------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|--|---------------|
| | Recommend | Not recommend | Recommend | Not recommend |
| Trust | 83% | 9% | 84% | 8% | 84% | 8% | 81% | 11% | 83% | 9% | 83% | 9% | 83% | 10% | 84% | 9% | 83% | 8% | ↑ | ↓ |
| Grantham | 88% | 7% | 89% | 5% | 88% | 6% | 86% | 8% | 87% | 6% | 82% | 10% | 88% | 7% | 86% | 8% | 87% | 6% | ↑ | ↓ |
| Lincoln | 80% | 12% | 82% | 10% | 82% | 8% | 80% | 12% | 84% | 9% | 83% | 9% | 82% | 10% | 83% | 9% | 81% | 10% | ↑ | ↓ |
| Pilgrim | 83% | 6% | 82% | 9% | 82% | 8% | 80% | 11% | 81% | 11% | 83% | 7% | 80% | 11% | 81% | 9% | 85% | 8% | ↑ | ↓ |

FFT response rate - Emergency Care

| | Apr-15 | May-15 | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Direction of movement between current month and previous month |
|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|
| Trust | 26% | 26% | 25% | 17% | 23% | 23% | 24% | 22% | 23% | | | | ↑ |
| Grantham | 29% | 32% | 29% | 19% | 25% | 27% | 29% | 25% | 26% | | | | ↑ |
| Lincoln | 25% | 24% | 25% | 17% | 22% | 22% | 22% | 22% | 22% | | | | ↔ |
| Pilgrim | 26% | 24% | 21% | 15% | 22% | 21% | 15% | 21% | 21% | | | | ↔ |

FFT recommendation Rate - Inpatients including day cases (Recommend/ Not recommend)

| | Apr-15 | | May-15 | | Jun-15 | | Jul-15 | | Aug-15 | | Sep-15 | | Oct-15 | | Nov-15 | | Dec-15 | | Direction of movement between current month and previous month | |
|--------------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|--|---------------|
| | Recommend | Not recommend | Recommend | Not recommend |
| Trust | 93% | 3% | 91% | 4% | 92% | 4% | 92% | 4% | 91% | 3% | 91% | 4% | 91% | 4% | 90% | 4% | 92% | 4% | ↑ | ↔ |
| Grantham IP inc DC | 98% | 0% | 97% | 1% | 97% | 0% | 96% | 3% | 97% | 0% | 92% | 7% | 93% | 4% | 93% | 5% | 95% | 1% | ↑ | ↓ |
| Lincoln IP inc DC | 92% | 3% | 90% | 5% | 90% | 4% | 90% | 4% | 90% | 3% | 90% | 5% | 90% | 4% | 90% | 4% | 90% | 5% | ↓ | ↓ |
| Pilgrim IP inc DC | 92% | 3% | 90% | 4% | 92% | 4% | 92% | 4% | 88% | 5% | 92% | 3% | 92% | 3% | 89% | 5% | 91% | 4% | ↓ | ↓ |
| Louth IP inc DC | 93% | 3% | 92% | 3% | 94% | 2% | 95% | 2% | 96% | 1% | 92% | 3% | 92% | 2% | 97% | 1% | 99% | 1% | ↑ | ↓ |

FFT response rate - Inpatients including day cases

| | Apr-15 | May-15 | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Direction of movement between current month and previous month |
|--------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|
| Trust | 36% | 34% | 29% | 21% | 30% | 30% | 29% | 31% | 28% | | | | ↓ |
| Grantham IP inc DC | 46% | 47% | 47% | 41% | 59% | 43% | 32% | 36% | 35% | | | | ↓ |
| Lincoln IP inc DC | 39% | 38% | 28% | 24% | 31% | 31% | 27% | 28% | 25% | | | | ↓ |
| Pilgrim IP inc DC | 33% | 31% | 28% | 19% | 27% | 28% | 30% | 33% | 28% | | | | ↓ |
| Louth IP inc DC | 36% | 33% | 31% | 20% | 32% | 28% | 35% | 39% | 42% | | | | ↑ |

FFT recommendation Rate -Maternity (Recommend/ Not recommend)

| | Apr-15 | | May-15 | | Jun-15 | | Jul-15 | | Aug-15 | | Sep-15 | | Oct-15 | | Nov-15 | | Dec-15 | | Direction of movement between current month and previous month | |
|---------------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|--|---------------|
| | Recommend | Not recommend | Recommend | Not recommend |
| Antenatal | 96% | 1% | 100% | 0% | 100% | 0% | 100% | 0% | 100% | 0% | 95% | 2% | 100% | 0% | 100% | 0% | 93% | 0% | ↓ | ↔ |
| Birth | 97% | 2% | 97% | 0% | 93% | 0% | 92% | 3% | 95% | 5% | 100% | 0% | 100% | 0% | 100% | 0% | 100% | 0% | ↔ | ↔ |
| Postnatal ward | 94% | 1% | 95% | 1% | 90% | 6% | 88% | 7% | 83% | 9% | 93% | 6% | 95% | 4% | 92% | 6% | 89% | 8% | ↓ | ↓ |
| Postnatal community | 99% | 0% | 99% | 0% | 98% | 0% | 100% | 0% | 100% | 0% | 98% | 0% | 100% | 0% | 100% | 0% | 100% | 0% | ↔ | ↔ |

FFT response rate - Maternity Birth

| | Apr-15 | May-15 | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Direction of movement between current month and previous month |
|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|
| Birth | 13% | 14% | 15% | 14% | 12% | 9% | 4% | 4% | 6% | | | | ↑ |

FFT recommendation Rate -Paeds (Recommend/ Not recommend)

| | Apr-15 | | May-15 | | Jun-15 | | Jul-15 | | Aug-15 | | Sep-15 | | Oct-15 | | Nov-15 | | Dec-15 | | Direction of movement between current month and previous month | |
|----------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|--|---------------|
| | Recommend | Not recommend | Recommend | Not recommend |
| Trust | 0% | 0% | 0% | 0% | 0% | 0% | 79% | 15% | 73% | 14% | 78% | 15% | 79% | 12% | 77% | 13% | 75% | 13% | ↓ | ↔ |
| Grantham | 0% | 0% | 0% | 0% | 0% | 0% | 87% | 13% | 80% | 7% | 76% | 16% | 80% | 12% | 70% | 17% | 75% | 14% | ↓ | ↔ |
| Lincoln | 0% | 0% | 0% | 0% | 0% | 0% | 79% | 15% | 74% | 13% | 75% | 17% | 79% | 11% | 83% | 9% | 75% | 14% | ↓ | ↔ |
| Pilgrim | 0% | 0% | 0% | 0% | 0% | 0% | 74% | 15% | 63% | 27% | 85% | 10% | 78% | 13% | 75% | 19% | 76% | 11% | ↔ | ↔ |
| Louth | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | ↔ | ↔ |

FFT response rate - Paeds

| | Apr-15 | May-15 | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Direction of movement between current month and previous month |
|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|
| Trust | 0% | 0% | 0% | 2% | 3% | 3% | 8% | 8% | 6% | | | | ↓ |
| Grantham | 0% | 0% | 0% | 1% | 4% | 4% | 11% | 12% | 9% | | | | ↓ |
| Lincoln | 0% | 0% | 0% | 2% | 3% | 3% | 8% | 9% | 6% | | | | ↓ |
| Pilgrim | 0% | 0% | 0% | 1% | 2% | 2% | 7% | 6% | 4% | | | | ↔ |
| Louth | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | | | ↔ |

The chart below shows the FFT movement compared with November 2015

| FFT Stream | % Would recommend (change from last month) | % Would not recommend (change from last month) | % Response rate (change from last month) |
|--------------------------------------|--|--|--|
| Trust Overall | 87% (0%) | 6% (0%) | 25% (-1%) |
| Inpatients | 88% (+4%) | 6% (-1%) | 30% (-1%) |
| Emergency care | 83% (-1%) | 8% (-1%) | 23% (+1%) |
| Day Case | 94% (0%) | 2% (0%) | 27% (-4%) |
| Outpatients | 92% (+2%) | 3% (0%) | Not calculated |
| Paediatrics (covers IP, DC, EC & OP) | 75% (-2%) | 13% (0%) | 6% (-2%) |

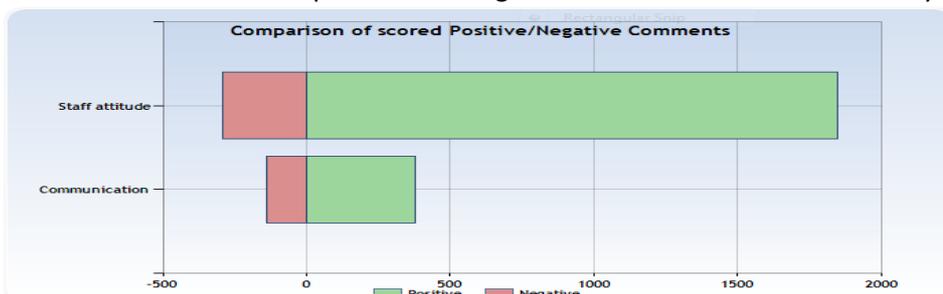
Maternity:

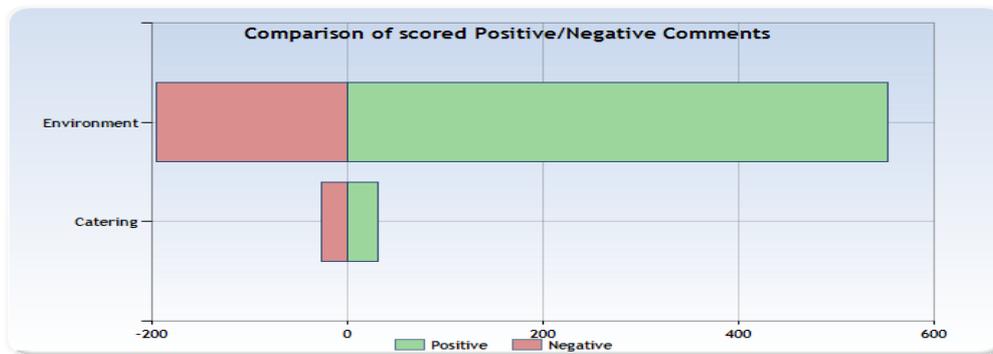
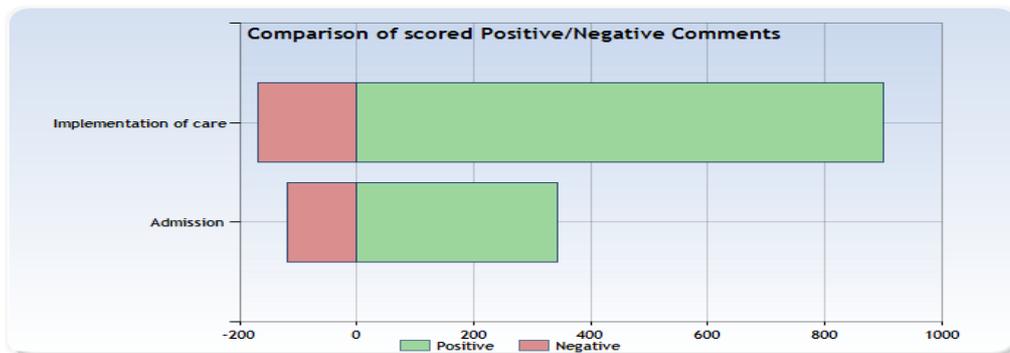
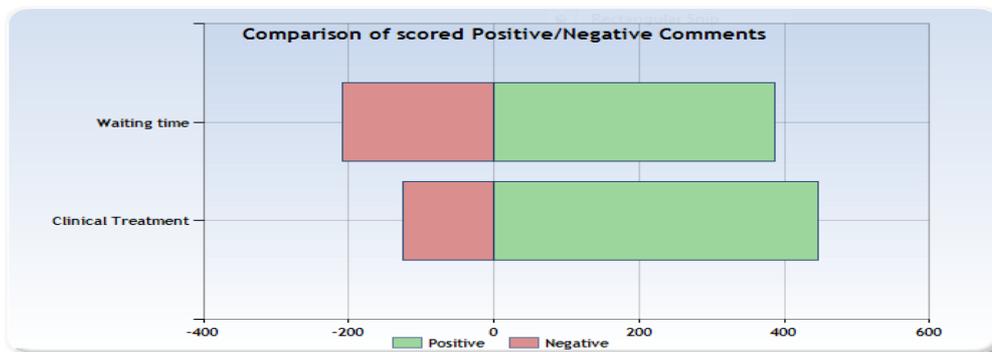
| | | | |
|---------------------|-----------|----------|----------------|
| Antenatal community | 93% (-7%) | 0% (0%) | Not calculated |
| Labour wards | 100% (0%) | 0% (0%) | 6% (+2%) |
| Postnatal wards | 89% (-3%) | 8% (+2%) | Not calculated |
| Postnatal community | 100% (0%) | 0% (0%) | Not calculated |

FFT Sentiment Analysis

Our FFT provider has introduced sentiment analysis and a new functionality is the analysis of comments by theme. Sentiment analysis breaks down each comment received by from patient into phrases, using punctuation and scored according to the sentiment within in the phrase – positive or negative. A score is given to every phrase and then an average score is applied to the whole comment.

The charts below show the overall number of positive and negative based on all FFT comments by theme.





Patient FFT Comments

| Comment against a 'would recommend' FFT response: | Comment against a 'would not recommend' FFT response: |
|---|---|
| <p>I found the whole team to be professional in explaining the procedures and putting me at ease through the whole process . And the aftercare to be of the same high standard.</p> | <p>Drugs entered on my drugs chart that weren't administered, left in pain for 2 hours before pain relief given, drugs chart lost, sleeping tablet requested a number of times in one night but never given, left without food for over 48hours and the nurse thought it was funny shed forgotten to bring me something, moved on my last night at 2.30am by wheelchair after having had a sleeping tablet.</p> |

Overview and actions

Following the national publication of FFT data for November, the Trust remains in the lowest 20% quartile for FFT would recommendation rates for Inpatients and Emergency Care whilst achieving above the national average for response rates.

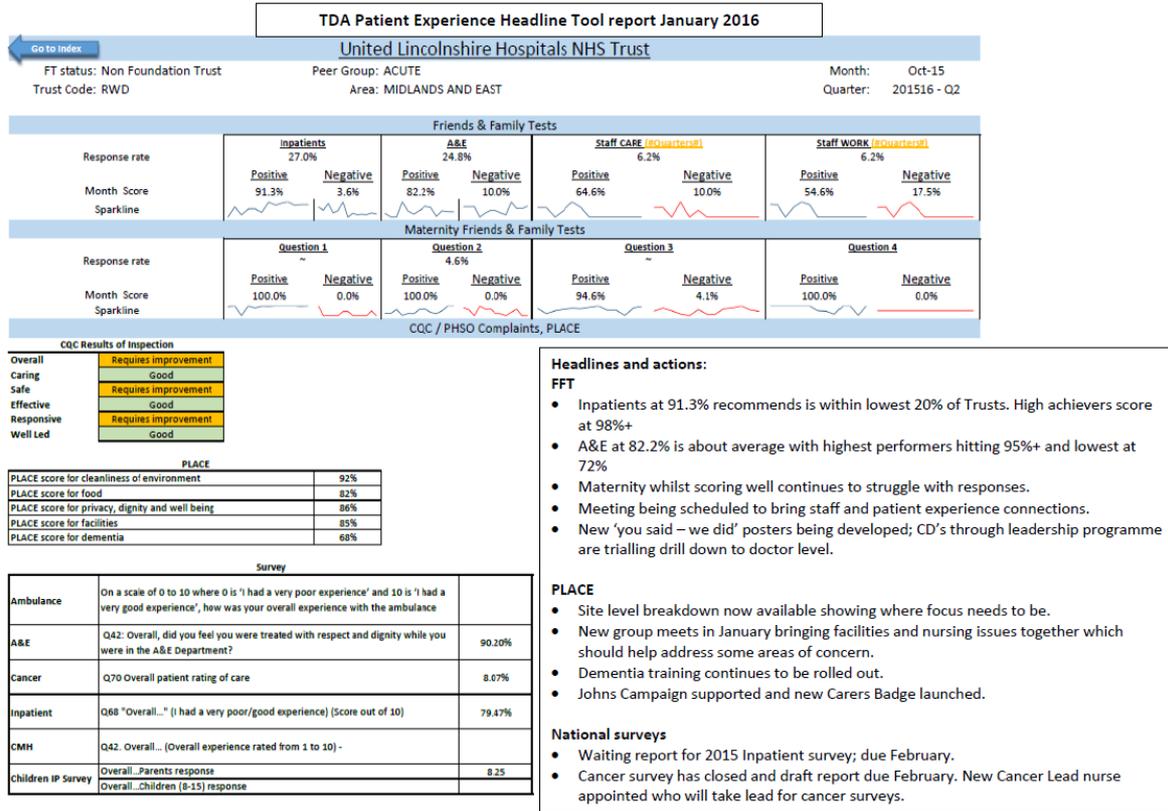
The patient experience team will continue to provide support and advice to wards and departments to encourage them to seek ways of improving recommendation rates.

A meeting has been scheduled in January with NHS England, patient experience and staff engagement teams to review currently nationally led work which combines staff and patient experience initiatives.

TDA Patient Experience Tool

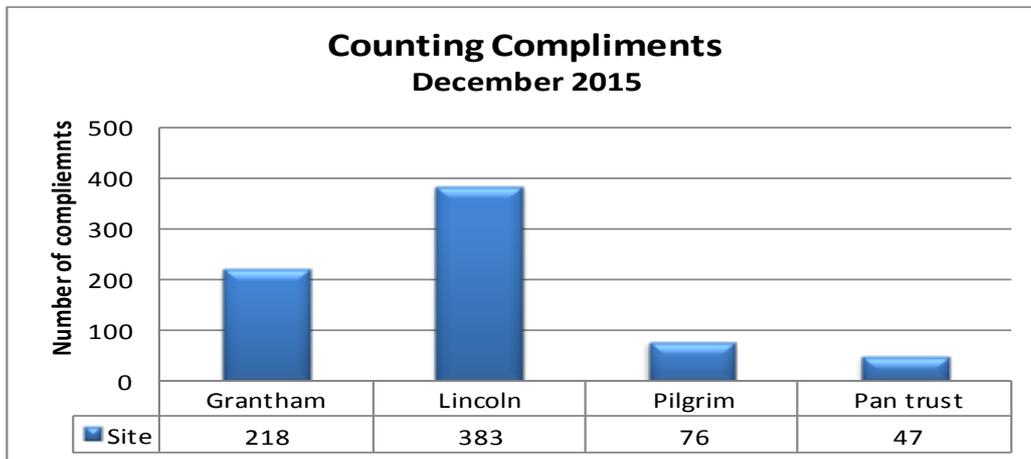
A headline tool has been developed which considers a range of patient experience indicators. The data is drawn from a range of sources including FFT and national surveys and then benchmarked using the 'bottom 20%' and 'top 20%' of Trust ranking. A screenshot below shows the one-page summary that will now go to each Patient Experience Committee tracking and monitoring progress and performance.

The latest TDA headline tool update which incorporates October 2015 data.

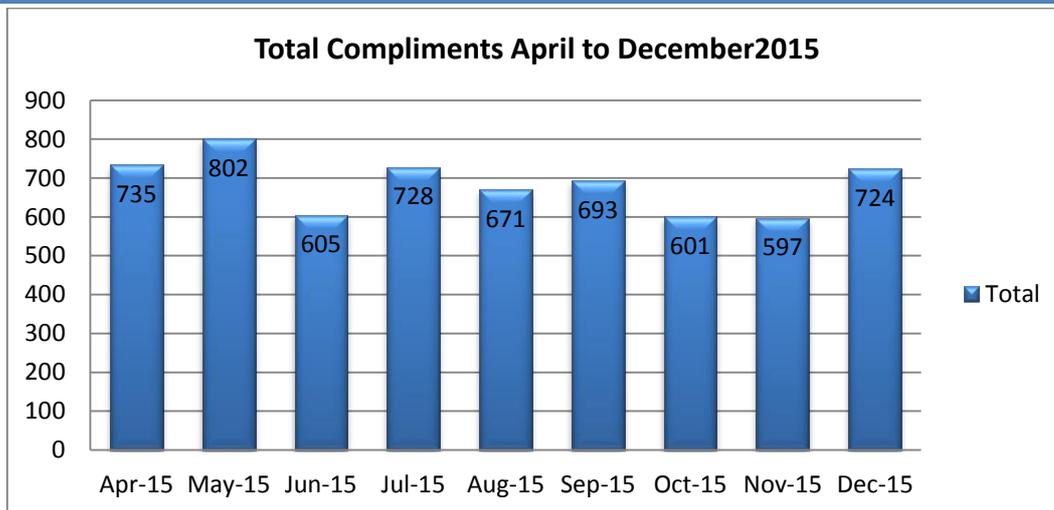


Counting compliments

This is the 9th month of collating compliments which have been received. These are counts at ward and department level of thank you cards and letters. In December **724** compliments were registered.



To the end of Q3, **6,156** compliments had been registered.



| Grantham | 218 | Lincoln | 383 |
|-------------------------------------|-----------|-------------------------------------|-----------|
| EAU | 11 | A&E | 35 |
| Endoscopy | 44 | Children's Community Services | 2 |
| Hospice in the Hospital | 19 | Clayton Ward | 29 |
| Outpatients | 28 | Dermatology Outpatients | 39 |
| PATCH | 2 | Digby | 39 |
| Respiratory Nurse & Lung Cancer CNS | 16 | Greetwell | 44 |
| Theatre | 1 | Haematology Outpatients | 40 |
| Ward 2 | 62 | Hatton | 15 |
| Ward 6 | 35 | Nettleham | 80 |
| | | PALS | 11 |
| Pilgrim | 76 | Rheumatology | 49 |
| CCU | 25 | | |
| Children's Community Nurses | 2 | Pan trust | 47 |
| ICU | 5 | Bowel Cancer Screening Programme | 32 |
| Ward 3B | 20 | Children's Diabetes Team | 3 |
| Ward 6B | 24 | Specialist Family Practitioner Team | 12 |

| Grantham | Lincoln | Pilgrim |
|--|--|---|
| <p>Endoscopy Excellent service. People who complain about the health service could not complain about the service I received. Thank you</p> <p>Ward 6 Incredible skills and amazing nursing skills</p> | <p>Clayton Ward To Chrissie and all the other nurses, the food and tea ladies and housekeeping ladies for looking after me and making a very painful and embarrassing order less painful and much less embarrassing. I am eternally grateful</p> <p>Nettleham Ward What an amazing lot of staff, they all work so hard</p> | <p>CCU Thank you for being there and looking after me</p> <p>Ward 6B Thank you so much for giving me back my dad.</p> |

Patient Opinion

43 stories were posted to Patient Opinion during December and were viewed 3,791 times. This equates to each story being read 88 times. The three most read stories were all positive and are shown below.

"A big thank you to everyone!"

Story read: 266 times

[Grantham & District Hospital / Trauma and orthopaedics](#) & [Physiotherapy](#)

Posted by [Fast254](#) (as the patient), 3 weeks ago

I went into Grantham hospital recently for a hip replacement. After all the usual checks and paperwork I went into theatre at 11am approx. I came out at 12: 30pm approx. , hip replaced and "stitched up". First of all, I want to thank all the theatre staff who calmed me down and talked to me while the surgeon did his "job". I was then taken to ward 2 to be cared for. From staff nurse Gemma, Lottie the student nurse, Claire the physio girl, Kristina the night nurse to the tea trolley girls, to the cleaners and to everyone who was tending to me 24/7.

If I was health secretary, I would give you all a 10% pay rise. I was back home on the Friday evening obviously in some pain, but as the days are going on the pain is getting easier. I was given notes, booklets and shown how to do my daily exercises. Once again a big thank you to everyone I met.

"CCU fantastic"

About: [Grantham & District Hospital](#)

Story read 237 times

My father has just had a spell in CCU and the care he received can only be described as fantastic. Nothing was too much trouble to the staff and we never felt anything other than respect and caring through a difficult period.

This same approach to patient care continued onto Ward 1. Can't thank all those staff enough for their care and nursing.

"hospital and staff"

About: [Lincoln County Hospital](#)

Story read 203 times

Posted by Anonymous 3 weeks ago

I would like to thank the hospital and staff for the fantastic care I had while I was in the SEAU department.

The staff were very efficient and caring.

The care by nurse who was in charge of me was amazing and put me at ease.

The ward was clean and well kept.

Staff were a great team and very reliable.

There is nothing I can say negative about my stay with you.

Thank you all

Have a Happy Christmas and Merry New year